## City of Black Diamond

# 2012 Final Budget



Skaters on Lake 14 – now JONES LAKE, just off the Enumclaw-Black Diamond Road – circa 1915. Pictured are John Bartoluzzi, Leonard Pierotti, Albert (Shorty) Jones, Jack Jones, and Tom Davies. (BDHS Calendar Series, 1983 Courtesy Black Diamond Historical Society)

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#### FROM THE MAYOR'S DESK

February, 2012

Dear Honorable Black Diamond City Council Members and Citizens:

With the many challenges the City has faced over the past few years due to the economy, I am pleased to present you with a balanced budget for 2012. We have preserved essential core services without using any General Fund balance In 2011 we ended the year with departments under budget by \$252,254 which was added to our General Fund providing a total ending fund balance of \$424,069. This restored the 10% reserve recommendation in Black Diamond's financial management policies.

The final 2012 Budget has expected General Fund revenue of \$4,998,082, which is a decrease of \$59,597. This reduction is primarily due to the completion of some of the developer-funded Master Planned Development Environmental Impact Statement reimbursements but also includes reduced revenue due to decreases in utility taxes, state sales tax assistance to cities and parking fees. This revenue decrease was partially offset by a 1% increase in property tax revenue as well as a \$2,000 increase in sales tax revenue above expected 2011 collections. General Fund expenditures were first projected with all vacant positions filled and with union and non-union COLA and step increases, as well as the elimination of all furlough days. This resulted in an out-of-balance amount of \$361,578. To bring the budget into balance, significant reductions were achieved by continuing to freeze the vacant city administrator position as well as the two vacant police positions. The part-time court clerk position was cut from .75 to .5. There will be no nonunion COLAs: and furlough days have been reduced from five to four days (July 5: August 31: December 24; December 31, 2012) for all employees except police and utility workers. After further review, all departments were able to reduce their budgets by an additional \$66,500 resulting in General Fund operating expenditures of \$4,998,082 which brought the budget into balance.

Increases to General Fund expenditures include a 3% cost of living adjustment (COLA) for commissioned police officers per the agreement between the Police Guild and the City. Our contract with Fire District #44 calls for a 3.2% increase in 2012. The impact to the 2012 budget is an increase of \$26,235 for police and \$14,195 for fire. The Community Development budget has also increased by \$26,568 for code enforcement, plan check and building inspection professional services according to the ILA we have with the City of Covington. Inspection and Plan Check revenue is budgeted to cover this increase. The City's liability insurance increased by 12% (\$13,411) totaling \$111,766. In 2012, election costs will increase by approximately \$5,100.

Black Diamond operates three utilities: Water, Wastewater (sewer) and Stormwater, each with its own budget. At Council request, the Funding Agreement reimbursement to the three utility departments has been restored to 100%, resulting in an increase to each utility fund for staff overtime, training and professional services.

Only capital expenditures adopted in the Capital Improvement Plan are included for these utilities. In 2011, the water meter replacement program and the first phase of the Department of Ecology Stormwater Grant were completed. There will be no utility rate increases in 2012.

In addition to the three utilities, the Public Works Department also manages City streets. The 2012 budget includes projects from the adopted 2012-2017 Capital Improvement Plan, including engineering for the Rock Creek Bridge; elevation of Abrahms Avenue; Ginder Creek land acquisition; trail projects; and replacing one police and two fire vehicles.

The City was fortunate to receive several grants in 2011 which helped fund preliminary work on the Shoreline Master Plan; Roberts Drive sidewalk (phase 1) including the rain garden; 288th Street paving; Boat Launch improvements; Lawson/Newcastle intersection; and the police station remodel. Grants awarded in 2012 so far are for Phase II of the Roberts Drive sidewalk project and a CDBG grant for the 5<sup>th</sup> St water main replacement.

We know that Governor Gregoire recently announced the State is facing a two-billion dollar budget deficit in 2012. As the State meets and resolves this deficit, we will keep council informed of any potential financial impacts to the City of Black Diamond.

I want to take this opportunity to thank staff for their assistance in providing this balanced budget. It was not an easy task. Their continued hard work and the support of Council and citizens are greatly appreciated.

Rebecca Olness, Mayor City of Black Diamond

Reper Oliver

#### History of Black Diamond, Washington

Black Diamond incorporated in 1959, but has had a much longer history as a historic town in Washington. Black Diamond was first established as a community in the late 1880s for the mining of coal. At the turn of the century the town was a major exporter of coal in the region. The Pacific Coast Coal Company in Black Diamond became the largest coal mining operations on the West Coast. Some historic buildings retain their original locations. In 2010, Black Diamond's historic Railroad Avenue was updated and refurbished making a great improvement to the Historic Museum and Black Diamond Bakery area.

Black Diamond offers a warm and friendly rural, small town atmosphere with spectacular mountain views. The city is nestled in the foothills within miles of the beautiful Green River Gorge and Flaming Geyser Park.

The City is on the verge of growth. At 4,190 citizens, population projections may reach above 20,000 in the next 20 years. Over the past several years, major annexations have increased the population and acreage of Black Diamond. The annexation of the Lake Sawyer area in 1998 doubled the number of citizens. Recent annexations in the city's urban growth area have increased the city's size by approximately 1,600 acres.

In the Budget this year, we have added some unique and interesting historical photos, courtesy of the Black Diamond Historical Society.

#### Form of Government

Black Diamond is a "Code City" as described under Title 35A in the Revised Code of Washington. The City operates under a strong mayor form of government with five elected council members serving staggered four-year terms. The Mayor serves as the chief administrative officer of the city. The Council acts as the legislative body. When the City reaches a population of 5,000 state law requires expansion to a seven-member council. The City is served by Congressional District 8 and Legislative Districts 31, 47 and 5.

#### **Budget Process**

Budgeting is an essential element of the financial planning, control and evaluation process of government. The planning process involves determining the types and levels of services to be provided by the various departments, programs and functions.

The City of Black Diamond budgets annually on the calendar year beginning January 1 and ending December 31. Budget adjustments are limited by state law (35A.33.120). Allocations are made based on a fund structure, limiting uses outside of each fund. Funds are segregated to carry on specific objectives. Funds are budgeted on a cash basis in accordance with the Revised Code of Washington, RCW 35.33. Appropriations in the budget constitute maximum expenditure authorizations during the year and cannot be legally exceeded until subsequently amended by the City Council.

### How Black Diamond serves the Community

The City of Black Diamond strives to provide a safe and enjoyable environment for residents, businesses and visitors alike. Foremost, safety is a priority in Black Diamond. Our City's police, and Fire District 44's fire and emergency service employees are both dedicated and top notch. City employees provide other important services such as road maintenance, community development, code enforcement, a municipal court and water utility services, stormwater management and wastewater utility billing. Utility and maintenance workers also maintain our local parks and the cemetery.

Black Diamond has an active local community center and unique historical museum operated as nonprofits receiving limited financial assistance from the City. Support staff keeps everything in the City running smoothly, and the City Council and Mayor work together to respond to citizen concerns and carefully direct the future of Black Diamond. The City has a bi-monthly newsletter containing important community information and the website at www.ci.blackdiamond.wa.us is another great resource for information. Public hearings and City Council meetings are held regularly and are open to the public. Everyone is encouraged to attend.





Black Diamond Community Center 31605 Third Avenue www.blackdiamondcc.org



Black Diamond Historical Museum 32627 Railroad Ave WWW.BLACKDIAMONDMUSEUM.COM

## CITY OFFICIALS AS OF MARCH 1, 2012



MAYOR REBECCA OLNESS FOUR-YEAR TERM EXPIRING 12/31/13



TAMIE DEADY POSITION 1 FOUR-YEAR TERM **EXPIRES 12/31/15** 



**CRAIG GOODWIN** POSITION 2 FOUR-YEAR TERM EXPIRES 12/31/13



JOE MAY POSITION 3 FOUR-YEAR TERM EXPIRES 12/31/15



**V**ACANT POSITION 4 FOUR-YEAR TERM **EXPIRES 12/31/13** 

**RON TAYLOR** POSITION 5 FOUR-YEAR TERM **EXPIRES 12/31/15** 

## **City Council Committees**

In addition to serving on the City Council, Council members also serve on Council committees for the City of Black Diamond based on their interests. They may also choose to serve on any number of intergovernmental committees. The committees meet on an asneeded basis to hear issues in each topic area. Council members provide recommendations to the full Council. Such recommendations are advisory only and any actions are made by the full Council in open public meetings. Committee appointments are made the 1st Council meeting in January.

#### **Budget, Finance and Administration** Committee

Chair - Council Member May Council Member Goodwin The Budget, Finance and Administration Committee in conjunction with City Staff may consider matters related to the financial issues of the City including the annual and capital budgets, revenues and expenditures, sales of bonds, general fiscal and financial conditions, voucher approval, rates and fees, audit and operations of the City including but not limited to, facilities and properties, computerization, periodic budget and financial reports and policy matters related to personnel in coordination with the Finance and Administration Departments.

#### **Cemetery/Parks Committee**

Chair – Council Member Deady Council Member May The Parks and Cemetery Committee in conjunction with City Staff may consider matters related to planning and

implementation of park and recreational facilities, capital improvement program, trails and cemetery.

#### **Planning and Community Service Committee**

Chair - Council Member Goodwin The Planning and Community Services Committee in conjunction with City staff may consider matters of a non-quasi-judicial nature related to community growth and development including but not limited to planning of the physical, economic, aesthetic and social development of the City, comprehensive plan, zoning code and housing, annexation policies and code enforcement. This committee may also consider matters not included in other committee's scopes of authority.

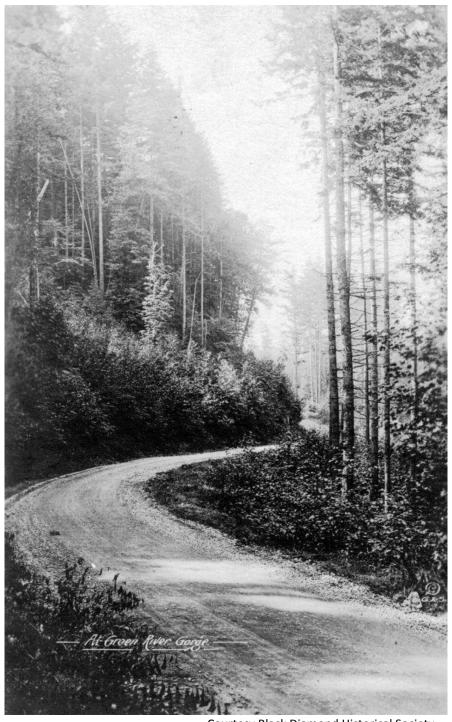
#### **Public Safety Committee**

Chair – Council Member Taylor **Council Member Deady** The Public Safety Committee in conjunction with City Staff may consider issues related to the public health, safety and welfare of the citizens of Black Diamond including but not limited to law enforcement, fire safety, court, hazardous materials, animal control, special events and emergency services.

#### **Public Works Committee**

Council Member Taylor The Public Works Committee in conjunction with City Staff may consider matters related to water, sewer, solid waste, recycling, utility franchises, stormwater management, transportation, capital improvement program, transit, streets, street lighting, signalization and local street improvement.

# **Budget Summary**



Courtesy Black Diamond Historical Society

## **Executive Summary**

#### Revenue

General city operations include operations of police, fire, municipal court, community development, permitting and internal services such as finance. Unrestricted funds such as general taxes, fees and charges support the provision of those services to the citizens of Black Diamond.

Locally levied taxes represent 73.7% of Black Diamond's General Fund revenues. Taxes include real and personal property tax, local sales tax, utility taxes and gambling tax.

Property taxes are assessed and collected by the King County Tax Assessor's office. The great majority of property tax goes to fund schools and to a lesser degree, King County. King County has calculated Black Diamond's property mil rate at \$2.59 per each \$1,000 in property value. In 2012, approximately \$1,385,500 property tax will be collected with 100% used for public safety. This includes the allowed 1% increase of 13,697 or 43 cents per month.

Sales tax, utility taxes and other taxes constitute 13.6% of the General Fund revenues. Retail sales and use taxes are dependent on retail sales of products and services in Black Diamond as well as construction. For every \$100 spent in Black Diamond \$8.60 is collected and is shared by various jurisdictions. Less than 10% of the total dollars collected comes back to the City. Sales tax revenues are budgeted at \$292,000 for 2012.

Black Diamond also levies a 6% utility tax on telephone, electrical energy, natural gas, solid waste, water, sanitary sewer and stormwater services, and 1% on cable services. The 2012 budget includes \$464,850 in utility tax revenue. All utility taxes received are placed in the General Fund and are used to fund public safety.

The City of Black Diamond collects taxes on gambling activities as allowed by the State of Washington. Currently, the City receives gambling tax on pull-tabs and punchboards and other amusement devices. \$3,500 is anticipated for 2012 and is also used to support public safety.

Licenses and permits, intergovernmental revenue, charges for services, fines and forfeitures, miscellaneous revenue and the Funding Agreement make up the remainder of the City's revenue sources.

Business licenses are designed to cover the cost of administration, inspection and other services for occupations, trades and activities regulated by the City. Due to the downturn in the economy, 2012 business license revenue is projected to decrease 5% to \$24,320. Cable franchise fees at 5% are expected to contribute \$57,200, and gun permits and fingerprinting revenue is forecast at \$1,700.

Land use and permitting fees are part of Community Development. Due to the continued slowdown in home building and Improvements, projected revenue for 2012 is \$72,050.

Intergovernmental revenues include grants, entitlements, shared revenues and payments for goods and services provided to the City from the state or other governmental entities. They include per capita distributed revenues such as \$51,600 for liquor excise tax and profits, \$53,512 for King County Emergency Medical Services revenue and \$63,520 for miscellaneous state and federal police and recycling grants. Black Diamond also receives local government assistance funds that provide ongoing State financial support to cities with a low sales tax base. Due to State cuts, we are decreasing the budget to \$39,000 a 24.8% decrease from 2011.

Charges for services cover a multitude of City functions, including records services, copies of maps, publications and other documents and passport fees. Miscellaneous charges for 2012 have been estimated at \$18,600. Parking at Lake Sawyer boat launch is decreased to \$12,000 and Police Traffic School is expected to bring in \$20,000 in 2012.

Fines and forfeitures represent the City's portion collected on citations and other Municipal Court fees. The amount is projected at \$135,900 for 2012.

Miscellaneous revenues include \$1,100 interest on investments, \$1,500 for the sale of surplus equipment, and \$500 is forecasted for other miscellaneous revenue.

The City of Black Diamond's budget also includes revenues from a developer funding agreement approved by the City Council in mid-2007. The agreement provides for up to \$2 million per year for City staffing costs plus additional funding for various capital outlays and consultant fees. General Fund revenues from the funding agreement are estimated at \$1,439,118 in 2012, and one time only MPD (Master Planned Development) revenue at \$634,000. Council adopted a new Funding Agreement December 12, 2011 in Ordinance 11-970 for the Villages and Ordinance 11-970 for Lawson. The Funding Agreement is located in the appendix of this document, and the Ordinances and all exhibits are on the City's web site, at www.ci.blackdiamond.wa.us under the City Clerk Department listing of Ordinances. Any budget changes that may be needed will be processed in Budget Change ordinances during 2012 and are not reflected in this budget document.

Special Revenue Funds in the budget are limited to uses designated by State law. The City of Black Diamond has established a fund for collection of the real estate excise tax. This tax is authorized by RCW 82.02.020 and tax is levied at two ¼ percent rates on the sales price of real estate. State law restricts the use of those revenues specifically to certain capital projects outlined in approved capital plans. For 2012, the City estimates each ¼ percent of REET revenue at \$35,500. The Street Fund is primarily supported by gas tax revenues, grants and right-of-way permits. Funding for 2012 includes \$85,810 in gas tax revenue and \$3,000 in right-of-way permits.

The City of Black Diamond also operates wastewater, water and stormwater utilities. Utilities operate separately from the General Fund budget as Enterprise Funds with revenues flowing from rate charges and fees. Wastewater revenues for 2012 are estimated at \$759,457; water revenues at \$656,167 plus Developer debt reimbursement of \$683,505 to a total of \$1,339,672; and stormwater revenues of including a \$81,000 Department of Ecology grant, totaling \$327,407. No rate increases for utility funds were added in the 2012 Budget.

#### **Expenditures**

Just as the City of Black Diamond must document projected revenue, it must also document how it will expend funds. In Washington cities, expenditures (uses) can never exceed projected revenues (sources). Each fund must balance independently. State law requires the City of Black Diamond to

establish and maintain a balanced budget. Therefore, sources and uses for all funds in 2012 are budgeted at \$12,721,527.

A primary goal of the Black Diamond City Council is maintaining efficiency and effectiveness of municipal services at the lowest possible cost to taxpayers. This fiscal prudence is reflected in current projected expenditures.

The majority of the General Fund expenditures fund Public Safety services—Police, Fire, Prosecuting Attorney and Municipal Court. Together, those services comprise \$2,504,869 or 57.4% of General Fund expenditures, or 84.5% of the General Fund when factoring out funding agreement positions.

The budget was difficult to balance in 2012 and continued to include three frozen positions: a City Administrator; and one Police Officer and one sergeant position. Court also reduced their position from 3/4 to a 1/2 fte. No new positions were budgeted in 2012.

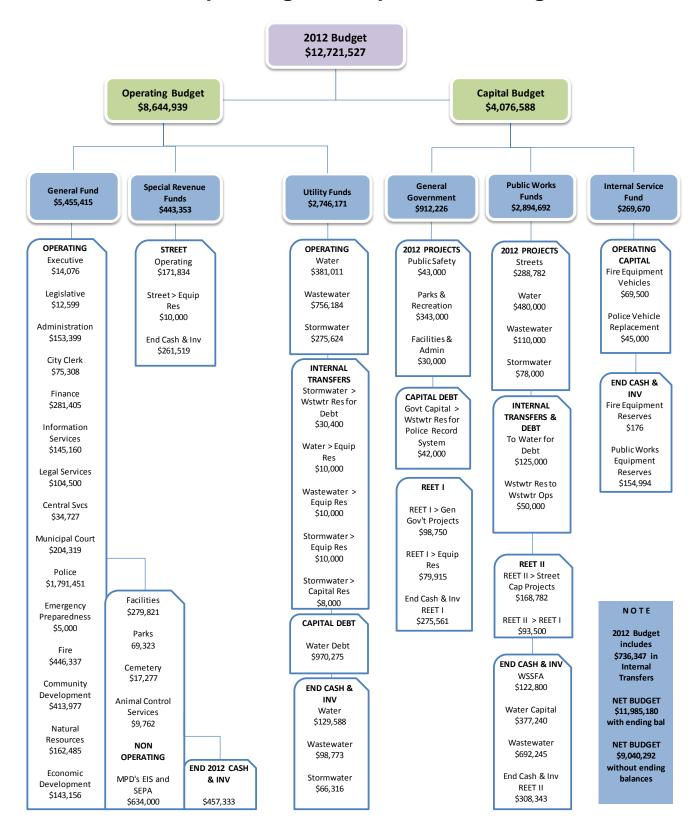
All departments were asked to make cuts to their budgets. The 2012 budget continued with no cost of living adjustments and no step increases for non-represented employees. Furlough days were continued but decreased from five to four in 2012. During those four days City Hall will be closed. These and many other efforts were needed to bring the General Fund into balance without using any of the cash reserves.

We know the State is facing budget difficulties and has listed some of our shared liquor excise and tax revenue as well as Shared State assistance as at risk of reduction or loss. We will keep Council informed of any final impacts to our revenue.

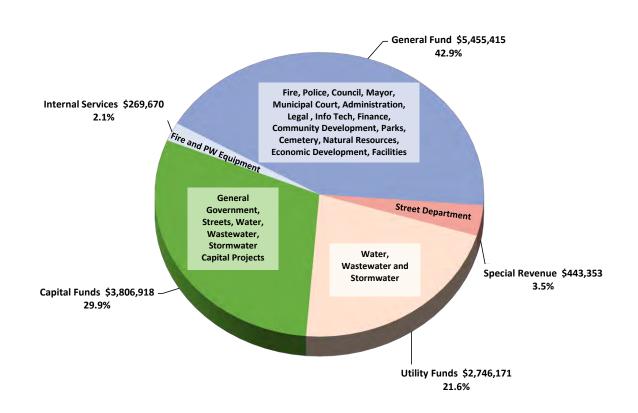


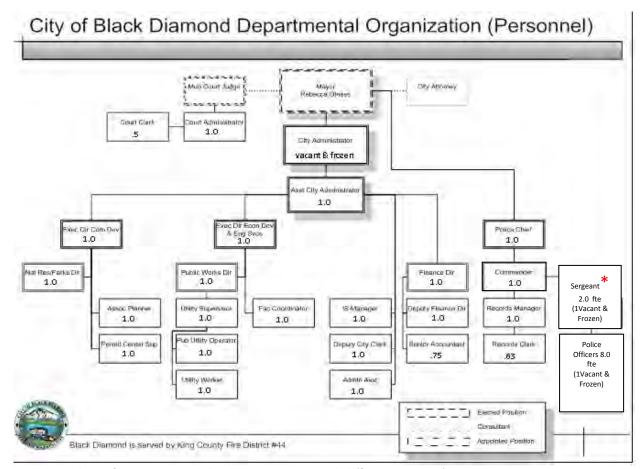
The State Bank of Black Diamond was likely constructed in the late 1890s and became a bank and jewelry shop around 1912. This photo was taken in 1921. The bank was located in what would later become Koerner's Drug Store and today is the home of Black Diamond Pizza & Deli. The building still has the old walk-in bank safe in the back. The State Bank closed in 1922 when its banker, Thomas Fournier, absconded with about \$1,200 in depositors' funds. (Courtesy Black Diamond Historical Society)

## 2012 Operating and Capital Final Budget



| All Funds 2012 Final Budget Summary - Combined Operating Statement |                                |           |           |            |           |           |            |  |  |
|--|--------------------------------|-----------|-----------|------------|-----------|-----------|------------|--|--|
|  |                                | Beginning |           |            | 2012      | Ending    |            |  |  |
|  |                                | Fund      | 2012      | Total      | Expend-   | Fund      | Total      |  |  |
|  |                                | Balance   | Revenue   | Sources    | itures    | Balance   | Uses       |  |  |
| General  | Fund 001                       | 457,333   | 4,998,082 | 5,455,415  | 4,998,082 | 457,333   | 5,455,415  |  |  |
| Special I  | Revenue Fund                   |           |           | -          |           |           | -          |  |  |
| 101  | Street Fund                    | 310,627   | 132,726   | 443,353    | 181,834   | 261,519   | 443,353    |  |  |
| Utility F  | unds                           |           |           |            |           |           |            |  |  |
| 401  | Water Fund                     | 151,202   | 1,339,672 | 1,490,874  | 1,361,286 | 129,588   | 1,490,874  |  |  |
| 407  | Wastewater Fund                | 105,500   | 759,457   | 864,957    | 766,184   | 98,773    | 864,957    |  |  |
| 410  | Stormwater Fund                | 62,934    | 327,406   | 390,340    | 324,024   | 66,316    | 390,340    |  |  |
| Capital  | Funds                          |           |           |            |           |           |            |  |  |
| 310  | General Government CIP fund    | -         | 458,000   | 458,000    | 458,000   | -         | 458,000    |  |  |
| 320  | Street CIP Fund                | -         | 288,782   | 288,782    | 288,782   | -         | 288,782    |  |  |
| 402  | Water Supply and Facility Fund | 122,800   | 300,000   | 422,800    | 300,000   | 122,800   | 422,800    |  |  |
| 404  | Water Capital Fund             | 486,240   | 196,000   | 682,240    | 305,000   | 377,240   | 682,240    |  |  |
| 408  | Wastewater Capital Fund        | 723,545   | 128,700   | 852,245    | 160,000   | 692,245   | 852,245    |  |  |
| 410  | Stormwater Capital Fund        |           | 78,000    | 78,000     | 78,000    |           | 78,000     |  |  |
| 104  | REET Fund - General Govt       | 321,026   | 133,200   | 454,226    | 178,665   | 275,561   | 454,226    |  |  |
| 105  | REET Fund - Street Projects    | 530,125   | 40,500    | 570,625    | 262,282   | 308,343   | 570,625    |  |  |
| Internal   | Service Fund 510               |           |           |            |           |           |            |  |  |
| 1  | Fire Equipment Reserve Fund    | 34,661    | 35,015    | 69,676     | 69,500    | 176       | 69,676     |  |  |
| 2  | Street Equipment Reserve Fund  | 114,694   | 40,300    | 154,994    |           | 154,994   | 154,994    |  |  |
| 3  | Police Equipment Reserve Fund  |           | 45,000    | 45,000     | 45,000    |           | 45,000     |  |  |
| Grand To   | otal All Funds                 | 3,420,687 | 9,300,840 | 12,721,527 | 9,776,639 | 2,944,888 | 12,721,527 |  |  |





Note: Employee change from 2011 Amended Budget: -.25 FTE Court Clerk (from 75% to 50%)

\*One Sergeant promoted to Commander in the Police Department, leaving one vacant sergeant position to be filled. There are currently 8 police officers, so one position is currently being funded from the sergeant vacancy (as of 11/21/11).



Jack Duncalf's Black Diamond MEAT MARKET, circa 1890. The market was on the corner across Railroad Avenue from the train depot/museum. (Courtesy BD Historical Society)

| 2012 En                                 | nployee Allo            | ocations by          | Funding S       | Source         |               |                |       |
|---|-------------------------|----------------------|-----------------|----------------|---------------|----------------|-------|
| Positions                               | Full Time<br>Equivalent | Funding<br>Agreement | General<br>Fund | Street<br>Fund | Water<br>Fund | Waste<br>water | Storm |
| Municipal Court                         | (FTE)                   |                      |                 |                |               | Fund           | Fund  |
| Court Administrator                     | 1.00                    |                      | 1.00            |                |               |                |       |
| Court Clerk                             | 0.50                    |                      | 0.50            |                |               |                |       |
| Total Court                             | 1.50                    | 0.00                 | 1.50            | 0.0            | 0.0           | 0.0            | 0.0   |
| Administration                          | 1.50                    | 0.00                 | 1.50            | 0.0            | 0.0           | 0.0            | - 0.0 |
| City Administrator, (Frozen & Unfunded) | 1.00                    |                      |                 |                |               |                |       |
|   |                         | 4.00                 |                 |                |               |                |       |
| City Clerk/Asst City Administrator      | 1.00                    | 1.00                 |                 |                |               |                |       |
| Admin Assistant I                       | 1.00                    |                      | 0.10            |                | 0.3           | 0.3            | 0.3   |
| Total Administration                    | 3.00                    | 1.00                 | 0.1             | 0.0            | 0.3           | 0.3            | 0.3   |
| City Clerk                              |                         |                      |                 |                |               |                |       |
| Deputy City Clerk                       | 1.00                    |                      | 0.60            | 0.04           | 0.12          | 0.12           | 0.12  |
| Total City Clerk                        | 1.00                    | 0.00                 | 0.6             | 0.0            | 0.1           | 0.1            | 0.1   |
| Finance Department                      | 2.00                    | 0.00                 | 0.0             | 0.0            |               |                |       |
| Finance Director                        | 1.00                    | 1.00                 |                 |                |               |                |       |
| Deputy Finance Director                 | 1.00                    | 1.00                 |                 |                |               |                |       |
| Senior Accountant                       | 0.75                    | 1.00                 | 0.45            | 0.03           | 0.09          | 0.09           | 0.09  |
| Total Finance                           | 2.75                    | 2.00                 | 0.45            | 0.03           | 0.09          | 0.09           | 0.09  |
| Information Services                    | 2.73                    | 2.00                 | 0.43            | 0.03           | 0.03          | 0.03           | 0.03  |
| Information Services Manager            | 1.00                    | 1.00                 |                 |                |               |                |       |
| Total Information Services              | 1.00                    | 1.00                 | 0.0             | 0.0            | 0.0           | 0.0            | 0.0   |
| Police Department                       | 1.00                    | 1.00                 | 0.0             | 0.0            | 0.0           | 0.0            | 0.0   |
| Police Chief                            | 1.00                    |                      | 1.00            |                |               |                |       |
| Police Commander                        | 1.00                    |                      | 1.00            |                |               |                |       |
|   | 2.00                    |                      | 1.00            |                |               |                |       |
| Sergeant (1 Frozen & Unfunded)          |                         |                      | 7.00            |                |               |                |       |
| Police Officer (1 Frozen & Unfunded)    | 8.00                    |                      |                 |                |               |                |       |
| Police Records Coordinator              | 1.00                    |                      | 1.00            |                |               |                |       |
| Police Clerk                            | 0.63                    | 0.00                 | 0.63            | 0.00           | 0.00          | 0.00           |       |
| Total Police Department                 | 13.63                   | 0.00                 | 11.63           | 0.00           | 0.00          | 0.00           | 0.00  |
| Community Development                   | 1.00                    | 1.00                 |                 |                |               |                |       |
| Community Development Director          | 1.00                    | 1.00                 |                 |                |               |                |       |
| Associate Planner                       | 1.00                    | 1.00                 |                 |                |               |                |       |
| Permit Technician Supervisor            | 1.00                    | 1.00                 |                 | 0.00           | 0.00          | 0.00           |       |
| Total Community Development             | 3.00                    | 3.00                 |                 | 0.00           | 0.00          | 0.00           | 0.00  |
| Economic Development                    | 4.00                    | 4.00                 |                 |                |               |                |       |
| Economic Development Director           | 1.00                    | 1.00                 |                 |                |               |                |       |
| Total Economic Development              | 1.00                    | 1.00                 | 0.00            | 0.00           | 0.00          | 0.00           | 0.00  |
| Facilities Department                   | 4.00                    | 1.00                 |                 |                |               |                |       |
| Facilities Equipment Coordinator        | 1.00                    | 1.00                 |                 |                |               |                |       |
| Total Facilities                        | 1.00                    | 1.00                 | 0.00            | 0.00           | 0.00          | 0.00           | 0.00  |
| Stewardship                             |                         |                      |                 |                |               |                |       |
| Stewardship Director                    | 1.00                    | 1.00                 |                 |                |               |                |       |
| Total Stewardship                       | 1.00                    | 1.00                 | 0.00            | 0.00           | 0.00          | 0.00           | 0.00  |
| Public Works                            |                         |                      |                 |                |               |                |       |
| Public Works Director - Funding         | 1.00                    |                      | 0.10            | 0.15           | 0.25          | 0.25           | 0.25  |
| Admin Assistant III- Funding            | 1.00                    |                      |                 | 0.25           | 0.25          | 0.25           | 0.25  |
| Total Funding                           |                         | 2.00                 | -0.10           | -0.4           | -0.5          | -0.5           | -0.5  |
| Utilities Supervisor                    | 1.00                    |                      | 0.10            | 0.15           | 0.25          | 0.25           | 0.25  |
| Utility Worker                          | 1.00                    |                      | 0.10            | 0.15           | 0.25          | 0.25           | 0.25  |
| Utilities Operator                      | 1.00                    |                      | 0.10            | 0.15           | 0.25          | 0.25           | 0.25  |
| Seasonal Help for Parks                 | 0.42                    |                      | 0.04            | 0.06           | 0.10          | 0.10           | 0.10  |
| Total Public Works                      | 5.42                    | 2.00                 | 0.34            | 0.51           | 0.85          | 0.85           | 0.85  |
| Grand Total Budget Positions (FTE's)    | 34.30                   | 12.00                | 14.62           | 0.58           | 1.36          | 1.36           | 1.36  |
| Less Frozen and Unfunded                | -3.0                    |                      |                 |                |               |                |       |
| Actual Funded Positions (FTE's)         | 31.30                   |                      |                 |                |               |                |       |

## **General Fund**

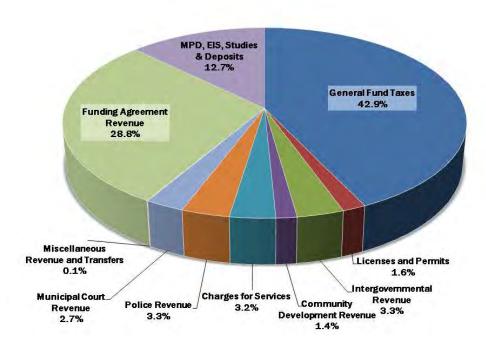


This May 1926 photo is of the BLACK DIAMOND MIDGETS. First-graders Jessie Malgarini, Doreen Rhodes, Hope Stellpflue, Nora Gaffney, Eleanor Wales, and Margaret Lombardi (patient) show off their first aid training talents. (Courtesy Black Diamond Historical Society)

**General Fund Revenue** in 2012 is estimated to be \$5,455,415. There is a very slight increase in operating revenue overall to the 2011 Amended Budget. The pie chart below shows total operating revenue of \$4,364,082 in 2012. Each revenue area will be discussed in the pages that follow.

| General Fund Revenue Summary                | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012 Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|----------------------|------------------------------|--------------------|
| General Fund Taxes                          | 1,735,153      | 2,122,639                 | 2,131,984      | 2,143,850            | 21,211                       | 1.0%               |
| Licenses and Permits                        | 80,821         | 81,100                    | 80,684         | 81,520               | 420                          | 0.5%               |
| Intergovernmental Revenue                   | 199,214        | 176,184                   | 164,627        | 163,112              | (13,073)                     | -7.4%              |
| Community Development Revenue               | 48,420         | 66,000                    | 374,142        | 72,050               | 6,050                        | 9.2%               |
| Charges for Services                        | 149,931        | 167,297                   | 185,253        | 158,013              | (9,284)                      | -5.5%              |
| Police Revenue                              | 281,134        | 168,923                   | 147,026        | 167,420              | (1,503)                      | -0.9%              |
| Municipal Court Revenue                     | 137,255        | 135,000                   | 120,803        | 135,900              | 900                          | 0.7%               |
| Miscellaneous Revenue and Transfers         | 4,140          | 6,700                     | 3,498          | 3,100                | (3,600)                      | -53.7%             |
| Subtotal Operating Revenue                  | 2,636,069      | 2,923,843                 | 3,208,017      | 2,924,965            | 1,122                        | 0.04%              |
| Funding Agreement Revenue                   | 1,349,968      | 1,438,661                 | 1,404,173      | 1,439,117            | 456                          | 0.03%              |
| <b>Total Operating Revenue</b>              | 3,986,037      | 4,362,504                 | 4,612,190      | 4,364,082            | 1,578                        | 0.04%              |
| MPD, EIS, Studies and Deposits              | 642,894        | 695,175                   | 652,224        | 634,000              | (61,175)                     | -8.8%              |
| General Fund Total Revenue                  | 4,628,931      | 5,057,679                 | 5,264,414      | 4,998,082            | (59,597)                     | -1.2%              |
| Beginning Fund Cash & Investments (City)    | 203,859        | 178,560                   | 178,560        | 201,743              | 23,183                       | 13.0%              |
| Beginning Fund Cash & Investments (Funding) | 252,276        | 163,790                   | 163,790        | 255,590              | 91,800                       | 56.0%              |
| Total Beginning Fund Cash and Investments   | 456,135        | 342,350                   | 342,350        | 457,333              | 114,983                      | 56.0%              |
| Total Sources                               | 5,085,066      | 5,400,029                 | 5,606,764      | 5,455,415            | 55,386                       | 1.0%               |

2012 General Fund Operating Revenue



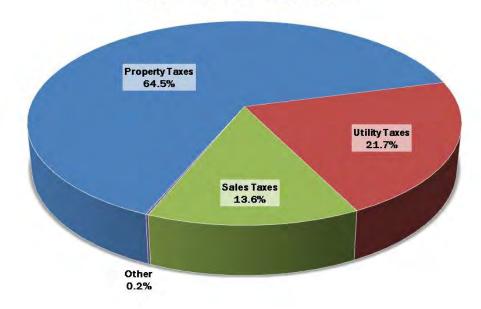
**Total Operating Revenue \$4,364,082** 

### **General Fund Taxes**

Locally levied taxes represent Black Diamond's largest portion of revenues of \$2,143,850 or 42.9% of the City's General Fund operating revenue. Taxes include real and personal property tax, local sales tax, utility taxes on utility services (water, wastewater, stormwater, electric, gas, cable and telephone) and gambling taxes. A slight increase of \$21,211 is anticipated in 2012. The increases are in property, sales and electrical utility taxes. Decreases are expected for other utility tax revenue, as they have been trending down.

| Tax Revenue - General Fund    | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012 Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-------------------------------|----------------|---------------------------|----------------|----------------------|------------------------------|--------------------|
| General Property Taxes        | 998,553        | 1,369,803                 | 1,360,492      | 1,383,500            | 13,697                       | 1.0%               |
| Sales Taxes                   | 265,177        | 270,000                   | 297,333        | 292,000              | 22,000                       | 8.1%               |
| B & O Tax                     | 2,500          |                           |                |                      |                              |                    |
| Solid Waste Utility Tax       | 29,519         | 30,000                    | 26,217         | 28,500               | (1,500)                      | -5.0%              |
| Cable TV Utility Tax          | 11,188         | 11,000                    | 11,519         | 11,200               | 200                          | 1.8%               |
| Telephone Utility Tax         | 144,313        | 138,000                   | 129,585        | 126,000              | (12,000)                     | -8.7%              |
| Gas Utility Tax               | 1,175          | 2,100                     | 560            | 750                  | (1,350)                      | -64.3%             |
| Electrical Utility Tax        | 203,693        | 210,000                   | 222,222        | 215,000              | 5,000                        | 2.4%               |
| Water Utility Tax             | 24,333         | 28,236                    | 26,861         | 27,000               | (1,236)                      | -4.4%              |
| Stormwater Utility Tax        | 14,239         | 16,500                    | 16,037         | 16,500               |                              | 0%                 |
| Wastewater Utility Tax        | 35,941         | 42,500                    | 37,541         | 39,900               | (2,600)                      | -6.1%              |
| Pull Tabs and Punch Board Tax | 4,522          | 4,500                     | 3,617          | 3,500                | (1,000)                      | -22.2%             |
| Total General Fund Taxes      | 1,735,153      | 2,122,639                 | 2,131,984      | 2,143,850            | 21,211                       | 1.0%               |

2012 General Fund Tax Revenue

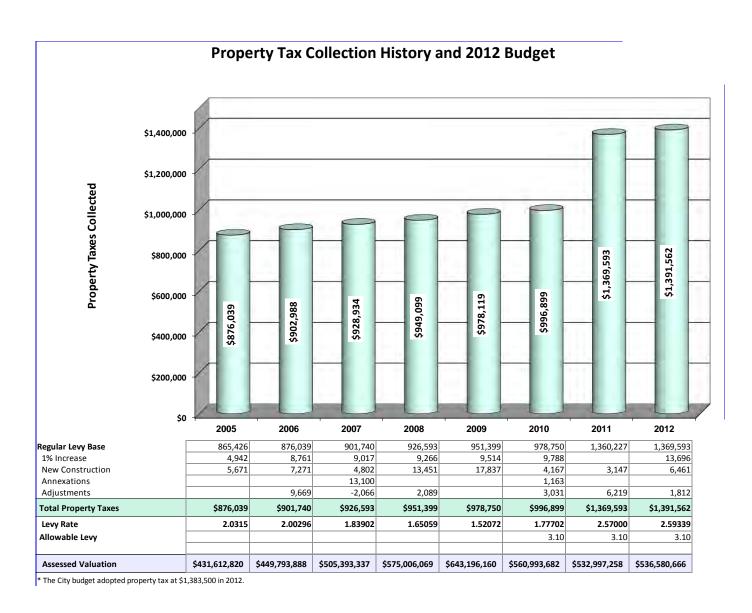


Total Tax Revenue \$2,143,850

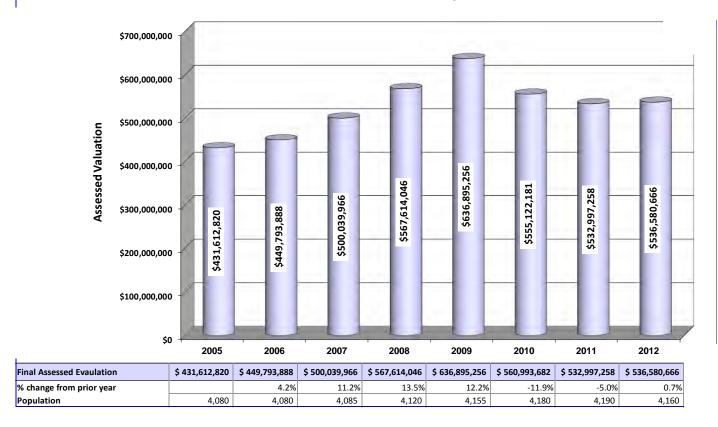
**Property taxes** make up 64.5% of the General Fund's tax revenue and are expected to generate \$1,391,562 in revenue for the City in 2012. The City's levy rate in 2012 is \$2.59 per each \$1,000 of assessed value. All revenues from property taxes go directly to the General Fund to support public safety for police, fire protection and emergency services. The City of Black Diamond depends heavily on property tax collections, as the City has a small commercial base.

In Washington cities such as Black Diamond, property tax increases are limited to a 1% total dollar annual increase per year unless voters approve a lid-lift or larger percent increases. King County sets assessed valuation and calculates levy rates.

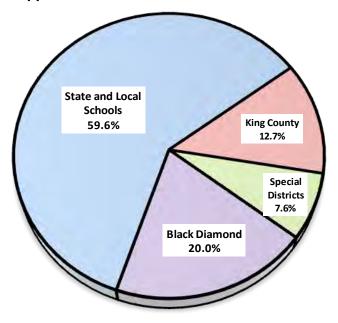
In Black Diamond the total tax levy rates range between \$12.95 and \$13.74 per thousand dollars in assessed valuation, depending on the school district in your neighborhood. Of that amount Black Diamond receives \$2.59 per thousand of a property's value, or close to 20% of the total. All of that money is used to support Black Diamond's Fire, Police and Emergency Services. Property taxes provide 64% of the City's public safety revenue. The City's portion of the property tax bill on a \$250,000 Black Diamond home will cost approximately \$53.96 per month in 2012. This is a .42 cent per month increase from last year for a home with the same value.



#### **Assessed Valuation History**



For a \$250,000 **Appraised Black Diamond Home in 2012** 



<sup>\*</sup>Example shows Enumclaw School District levy rate of of \$5.31 (Kent's school rate is \$5.60 and Tahoma's school rate is \$5.58)

This is how a typical \$250,000 residence's property taxes are collected and distributed:

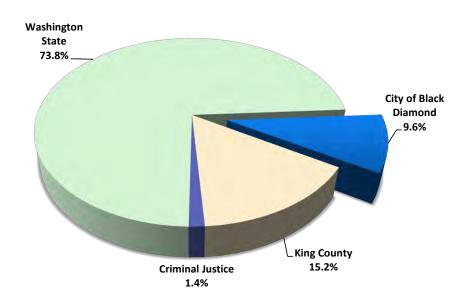
| Taxing Entity              | 2012<br>Levy Rate<br>per<br>\$1,000 | Annual<br>Property Tax<br>on a \$250,000<br>home | Monthly<br>Property Tax<br>on a \$250,000<br>home |
|----------------------------|-------------------------------------|--|---|
| School District (Enumclaw) | \$5.31                              | \$1,327  | \$111   |
| State Schools              | \$2.42                              | \$605  | \$50  |
| Black Diamond              | \$2.59                              | \$648  | \$54  |
| King County                | \$1.42                              | \$354  | \$30  |
| Port of Seattle            | \$0.23                              | \$58   | \$5   |
| Library District           | \$0.57                              | \$142  | \$12  |
| Floods and Ferries         | \$0.42                              | \$104  | \$9   |
| Total Property Taxes       | \$12.95                             | \$3,238  | \$270   |

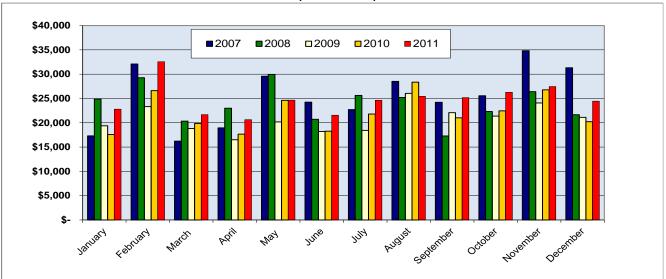
Property taxes owed on a \$250,000 home in the City is approximately \$3,238 per year, with \$648, or 20% coming back to Black Diamond to support local police, fire and EMS services.

Sales tax revenue for the 2012 budget is \$292,000 or 13.6% of General Fund tax revenue. For every \$100 spent in Black Diamond, \$8.60 is collected by the State and is shared by various jurisdictions. These jurisdictions include our city, Washington State, King County and Criminal Justice programs. Black Diamond receives a bit less than 10% of the total.

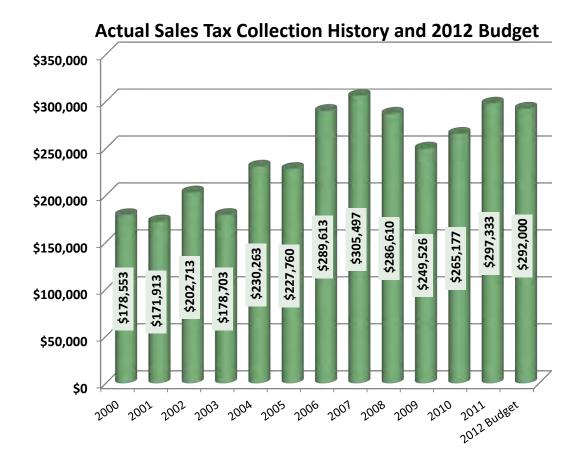
Black Diamond's sales tax revenues are dependent on retail sales of products and services sold in Black Diamond, as well as tax on new construction. In July 2009 sales tax streamlining went into effect in Washington State. This law shifts sales tax collections to the delivered destination rather than the place of purchase. This has provided some improved sales tax collections here. Overall sales tax revenues look modestly positive for 2012, as the economy is still showing signs of recovery.

2012 Sales Taxes Taxed Amount is 8.6% of retail sales Based on a \$1,000 sale, retail sales tax is \$86 and is distributed in the following way:





Sales Tax Monthly Data Analysis 2007 - 2011



2011 Black Diamond Sales Tax Trends

Increasing:

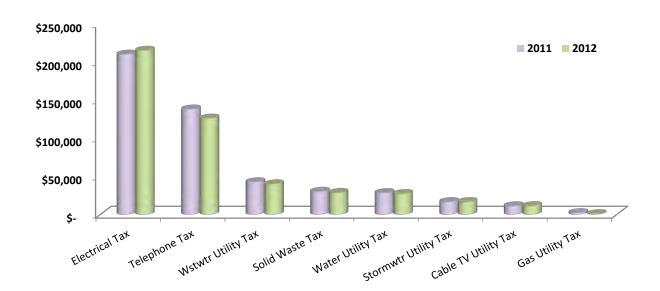
- 1) Construction
- 2) Retail trade
- 3) Administrative and other services
- 4) Real estate, rental and leasing

Decreasing:

- 1) Food services and drinking establishments
- 2) Professional, technical, information and insurance services
- 3) Utilities

Utility taxes for Black Diamond in 2012 are projected to be \$464,850 or 21.7% of General Fund tax revenue, which is all used to support public safety. Black Diamond levies a 6% utility tax on all public and private utilities such as electric, natural gas, water, wastewater, stormwater, telephone, and 5% on cable services. An additional 1% is collected as a cable franchise fee. Projected revenues include decreases in telephone, wastewater, solid waste, water, and gas utility taxes. Electric utility taxes have been increased toward trend, but overall the 2012 budget is 2.8% less than the 2011 budget.

| Utility Taxes          | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012 Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|------------------------|----------------|---------------------------|----------------|----------------------|------------------------------|--------------------|
| Electrical Tax         | 203,693        | 210,000                   | 222,222        | 215,000              | 5,000                        | 2.4%               |
| Telephone Tax          | 144,313        | 138,000                   | 129,585        | 126,000              | (12,000)                     | -8.7%              |
| Wastewater Utility Tax | 35,941         | 42,500                    | 37,541         | 39,900               | (2,600)                      | -6.1%              |
| Solid Waste Tax        | 29,519         | 30,000                    | 26,217         | 28,500               | (1,500)                      | -5.0%              |
| Water Utility Tax      | 24,333         | 28,236                    | 26,861         | 27,000               | (1,236)                      | -4.4%              |
| Stormwater Utility Tax | 14,239         | 16,500                    | 16,037         | 16,500               |                              | 0%                 |
| Cable TV Utility Tax   | 11,188         | 11,000                    | 11,519         | 11,200               | 200                          | 1.8%               |
| Gas Utility Tax        | 1,175          | 2,100                     | 560            | 750                  | (1,350)                      | -64.3%             |
| Total Utility Revenue  | 464,402        | 478,336                   | 470,543        | 464,850              | (13,486)                     | -2.8%              |



Cable Franchise Fees and Business License revenue comes from a 5% cable franchise fee. This fee plus a 1% utility tax equals the 6% utility tax paid by other utility companies. Business license revenue helps cover the cost of administration, inspection and other services for those occupations, trades and activities regulated by the City.

| Business License and Cable Franchise Fee Revenue   | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Business Licenses                                  | 25,845         | 25,600                    | 23,785         | 24,320                  | (1,280)                      | -5.0%              |
| Cable Franchise Fees                               | 54,976         | 55,500                    | 56,899         | 57,200                  | 1,700                        | 3.1%               |
| Total Gen Fund Bus. License & Cable Fee<br>Revenue | 80,821         | 81,100                    | 80,684         | 81,520                  | 420                          | 0.5%               |

Community Development Revenue includes fees related to land use and construction activities such as plan checks and land use fees, building, mechanical and plumbing permits. Construction activity remained slow in 2011 with the exception of development plat fees.

| <b>Community Development</b>             | 2010   | 2011              | 2011    | 2012            | 11 to 12         | % Budget |
|--|--------|-------------------|---------|-----------------|------------------|----------|
| Revenue                                  | Actual | Amended<br>Budget | Actual  | Final<br>Budget | Budget<br>Change | Change   |
| Permitting Revenue                       |        |                   |         |                 |                  |          |
| Building Permit Fees                     | 20,031 | 25,000            | 26,517  | 25,000          |                  | 0%       |
| Grading & Clearing Permits               |        | 500               | 4,893   | 1,000           | 500              | 100%     |
| Mechanic Permits                         | 1,456  | 1,500             | 2,294   | 2,600           | 1,100            | 73.3%    |
| Plumbing Permits                         | 814    | 1,000             | 1,363   | 1,300           | 300              | 30.0%    |
| Demolition Permits                       | 120    | 400               | 402     | 500             | 100              | 25.0%    |
| Sprinkle/Alarm, Firework Permit          | 558    | 300               | 400     | 200             | (100)            | -33.3%   |
| Sign Permits                             | 640    | 800               | 301     | 600             | (200)            | -25.0%   |
| <b>Total Permitting Revenue</b>          | 23,618 | 29,500            | 36,170  | 31,200          | 1,700            | 5.8%     |
| Land Use Fees                            |        |                   |         |                 |                  |          |
| TDR Application/Credit                   |        | 500               |         | 750             | 250              | 50.0%    |
| Various Land Use Fees                    | 3,793  | 2,000             | 99,550  | 7,500           | 5,500            | 275.0%   |
| Lot Line Adjustments/Plats               |        | 2,000             | 206,700 | 600             | (1,400)          | -70.0%   |
| Various Shoreline Fees                   | 1,350  | 2,750             | 200     | 500             | (2,250)          | -81.8%   |
| SEPA Fees and Appeals                    | 1,991  |                   | 2,500   | 3,000           | 3,000            | 100%     |
| Total Land Use Fees                      | 7,135  | 7,250             | 308,950 | 12,350          | 5,100            | 70.3%    |
| Plan Check Fees                          |        |                   |         |                 |                  |          |
| Plan Check Review Fees                   | 14,509 | 20,000            | 14,184  | 20,000          |                  | 0%       |
| Fire Plan Check Fees                     | 767    | 750               | 495     | 500             | (250)            | -33.3%   |
| Total Plan Check Fees                    | 15,276 | 20,750            | 14,679  | 20,500          | (250)            | -1.2%    |
| Other Community Dev. Revenue             |        |                   |         |                 |                  |          |
| King County Rec. fees & code fines, etc. | 45     |                   | 252     | 300             | 300              | 100%     |
| Copying Services                         | 534    | 500               | 476     | 700             | 200              | 40.0%    |
| Community Development Deposits           | 1,812  | 3,000             | 13,615  | 2,000           | (1,000)          | -33.3%   |
| Hearing Examiner Fees                    |        | 5,000             |         | 5,000           |                  | 0%       |
| <b>Total Other Community Dev</b>         | 2,391  | 8,500             | 14,343  | 8,000           | (500)            | -5.9%    |
| Total Community Development Rev          | 48,420 | 66,000            | 374,142 | 72,050          | 6,050            | 9.2%     |

Police Revenue includes largely intergovernmental funding including grants, shared revenues, criminal justice funds and payments for goods and services provided to the City from the State or other governmental entities. Other revenue includes traffic school, gun permits and fingerprinting revenue as well as donations and other minor sources.

| Police Revenue   | 2010<br>Actual | 2011<br>Amended | 2011<br>Actual | 2012<br>Final | 11 to 12<br>Budget | % Budget<br>Change |
|--|----------------|-----------------|----------------|---------------|--------------------|--------------------|
|  |                | Budget          |                | Budget        | Change             |                    |
| Police Intergovernmental Revenue                           |                |                 | 0 = 4.4        | 45.000        | (40.050)           | 40.00/             |
| Marine Grant-USCG 97-012/Wa Parks                          | 29,597         | 25,353          | 8,714          | 15,000        | (10,353)           | -40.8%             |
| WTSC- X52 Speeding   | 2,222          | 1,000           | 738            | 1,000         | (000)              | 0%                 |
| WASPC Traffic Safety Equip-Radar                           | 2,197          | 1,800           | 1,000          | 1,000         | (800)              | -44.4%             |
| WTSC- X52DUI/DHGN  | 1,737          | 3,300           | 865            | 3,500         | 200                | 6.1%               |
| WTSC- Nighttime Seat Belt Enforce Police CETED ST EQ Grant | 729            | 2 000           | 523            | 2,000         |                    | 0%                 |
| Police DUI Emphasis Grant                                  | 9,218          | 3,000           | 298            | 3,000         |                    | U%                 |
| Vessel Registration Boat Safety                            | 17 OE1         | 10 520          | 10,520         | 10 520        |                    | 0%                 |
| King County Program for Mentally III                       | 17,051         | 10,520          | 440            | 10,520        |                    | 0%                 |
| Vessel Reg. Boat Safety Carryover                          |                |                 | 440            | 10,500        | 10,500             | 100%               |
| Total Police Intergovernmental Revenue                     | 62,751         | 44,973          | 23,098         | 44,520        | (453)              | -1.0%              |
| Police Charges for Service                                 | 02,731         | 44,575          | 23,030         | 44,520        | (433)              | 1.070              |
| Police Traffic School Fee                                  | 15,830         | 20,000          | 14,000         | 20,000        |                    | 0%                 |
| Police Overtime Reimb                                      | 650            |                 | 1,185          | 1,300         | 1,300              | 100%               |
| Police Traffic Reimb                                       | 375            |                 | 975            | 500           | 500                | 100%               |
| Police Records and Services                                | 140            |                 | 264            | 300           | 300                | 100%               |
| Police-DUI Cost Recovery                                   | 7,167          | 8,500           | 4,981          | 6,500         | (2,000)            | -23.5%             |
| DRE-Drug Recognition Expert Services                       | 552            |                 | 375            | 800           | 800                | 100%               |
| Electronic Home Monitoring                                 | 1,460          | 2,500           | 175            | 1,000         | (1,500)            | -60.0%             |
| Work Crew Screening and per Day State Fee                  |                | 500             | 285            | 700           | 200                | 40.0%              |
| Reimbursement from Labor & Industries                      |                |                 | 8,099          |               |                    |                    |
| Total Police Charges for Service                           | 26,174         | 31,500          | 30,338         | 31,100        | (400)              | -1.3%              |
| Police Confiscated, Donation, DARE, etc.                   |                |                 |                |               |                    |                    |
| Donation for Marine  | 100            |                 | 500            | 500           | 500                | 100%               |
| Gun Permits and Fingerprinting                             | 1,309          | 1,200           | 1,510          | 1,300         | 100                | 8.3%               |
| DARE Donations from Private Sources                        | 650            | 950             | 500            | 1,000         | 50                 | 5.3%               |
| K-9 Donation   | 450            | 250             | 1,815          | 2,000         | 1,750              | 700%               |
| Dare Grant-Walmart   | 130            | 150             | 1,013          | 2,000         | (150)              | -100%              |
| Unclaimed/ Found Property                                  |                | 130             | 360            |               | (130)              | -10070             |
| Confiscated and Forfeited Property                         | 2,025          | 1,000           | 300            |               | (1,000)            | -100%              |
| · ,  |                | ·               | 4 695          | 4 200         |                    |                    |
| Total Police Confiscated, Donated Revenue                  | 4,534          | 3,550           | 4,685          | 4,800         | 1,250              | 35.2%              |
| Police Criminal Justice Revenue                            |                |                 |                |               |                    |                    |
| Local Criminal Justice Funds                               | 80,127         | 83,000          | 83,540         | 82,000        | (1,000)            | -1.2%              |
| Criminal Justice - Violent Crimes/Population               | 1,000          | 1,000           | 1,000          | 1,000         |                    | 0%                 |
| Criminal Justice Dcd 1                                     | 775            | 800             | 878            | 800           |                    | 0%                 |
| Criminal Justice - Special Programs                        | 3,525          | 3,500           | 3,488          | 3,200         | (300)              | -8.6%              |
| DUI and Other Criminal Justice Assistance                  |                | 600             |                |               | (600)              | -100.0%            |
| Transfer in from Criminal Justice Fund                     | 102,000        |                 |                |               | ,                  |                    |
| Total Criminal Justice Revenue                             | 187,427        | 88,900          | 88,905         | 87,000        | (1,900)            | -2.1%              |
| Total Police General Fund Revenue                          | 280,886        | 168,923         | 147,026        | 167,420       | (1,503)            | -0.9%              |
|  | -,             | .,              | ,              |               | . , 1              |                    |

**Intergovernmental Revenue** includes grants, entitlements, shared revenues and payments for goods and services provided to the City from the State or other governmental entities. They include per capita distributed revenues such as liquor excise and profit taxes and state and federal grants.

The City receives State assistance funds approved by the passage of ESSB 6050. This legislation was intended to provide ongoing financial assistance to cities and counties that have a low sales tax base and are having difficulty providing basic services. These funds were created by diverting a small portion of the State real estate excise tax from the Public Works Trust Fund. These revenues have declined significantly since 2010, thus 2012 was budgeted to 2011 actuals.

| Intergovernmental Revenue (non-police) | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Sales Tax Assistance from State        | 73,172         | 51,865                    | 38,489         | 39,000                  | (12,865)                     | -24.8%             |
| Recycle Grants, King County and State  | 19,037         | 19,002                    | 19,002         | 19,000                  | (2)                          | 0.0%               |
| Liquor Excise Tax                      | 20,720         | 20,866                    | 20,418         | 19,800                  | (1,066)                      | -5.1%              |
| Liquor Board Profits                   | 33,448         | 30,940                    | 28,947         | 31,800                  | 860                          | 2.8%               |
| KC EMS VLS Contract                    | 52,838         | 53,511                    | 53,115         | 53,512                  | 1                            | 0%                 |
| Animal Control (one-time refund)       |                |                           | 4,656          |                         |                              |                    |
| Total Intergovernmental Rev            | 199,214        | 176,184                   | 164,627        | 163,112                 | (13,073)                     | -7.4%              |

**Charges for Services** includes charges and fees for various services the City performs such as passport services, records services, grant reimbursements, copies, maps and publications, as well as charges for the Black Diamond Cemetery and Lake Sawyer parking fees. The Central Service allocation includes street, water, wastewater and stormwater portion of cost of non-reimbursed expenses primarily for a portion of the cost for the City Clerk for code, minutes, records, shared paper, postage, advertising, telephone, computer systems, facility costs, banking and credit card fees, payroll, vendor and receipt processing, and for planning and related costs. Also a small amount of costs are allocated for the City Council and Mayor and other staff as they work on utility related matters. Traffic school revenue has been down due to the unfilled officer positions and related citations.

| Charges for Services (non-police) -<br>General Fund | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Misc Charges for Services                           | 773            | 350                       | 1,033          | 1,500                   | 1,150                        | 328.6%             |
| Passport Fee  | 8,025          | 5,000                     | 4,900          | 5,000                   |                              | 0%                 |
| Grant Reimbursements and Other                      | 24,540         | 33,764                    | 59,221         | 26,000                  | (7,764)                      | -23.0%             |
| Lake Sawyer Parking Fee                             | 14,499         | 16,000                    | 11,573         | 12,000                  | (4,000)                      | -25.0%             |
| Cemetery Revenue                                    | 7,475          | 4,650                     | 3,685          | 6,050                   | 1,400                        | 30.1%              |
| Central Service & GF Allocations                    | 94,619         | 107,533                   | 104,841        | 107,463                 | (70)                         | -0.1%              |
| Total Charges for Service (non-police)              | 149,931        | 167,297                   | 185,253        | 158,013                 | (9,284)                      | -5.5%              |

Municipal Court revenue represents the City's portion of fines and forfeits collected on citations and other Municipal Court fees. This is always a difficult area to budget as these revenues are based on citations issued, court decisions and of course the defendant's ability to pay. Traffic infractions represent more than half of the Court's revenue.

| Municipal Court Revenue -<br>General Fund | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Court Mand. Insurance Costs               | 3,787          | 4,500                     | 4,148          | 4,850                   | 350                          | 7.8%               |
| Court Traffic Infractions                 | 62,958         | 65,000                    | 66,850         | 72,000                  | 7,000                        | 10.8%              |
| Court Other Non Traffic Infr.             | 759            | 800                       | 447            | 800                     |                              | 0%                 |
| Court Parking Fines                       | 2,085          | 2,500                     | 1,599          | 2,000                   | (500)                        | -20.0%             |
| Court DUI Fines                           | 4,421          | 3,000                     | 2,260          | 2,200                   | (800)                        | -26.7%             |
| Court Criminal Traffic Misd.              | 11,076         | 12,000                    | 5,921          | 7,800                   | (4,200)                      | -35.0%             |
| Nontraffic Fees and Infractions           | 5,302          | 6,000                     | 2,018          | 2,800                   | (3,200)                      | -53.3%             |
| Administration/Correction Fees            | 38,228         | 30,600                    | 29,306         | 34,000                  | 3,400                        | 11.1%              |
| Court Interest and Miscellaneous Fees     | 8,638          | 10,600                    | 8,255          | 9,450                   | (1,150)                      | -10.8%             |
| Total Municipal Court Revenue             | 137,255        | 135,000                   | 120,803        | 135,900                 | 900                          | 0.7%               |

Miscellaneous Revenue includes interest on investments and property and sales tax proceeds prior to their distribution, as well as the sale of surplus equipment and other miscellaneous revenue sources. Interest income continues to be minimal due to extremely low interest rates.

| Miscellaneous Revenue & Transfers Revenue | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| LGIP Investment and Misc. Interest        | 1,762          | 1,700                     | 1,170          | 1,100                   | (600)                        | -35.3%             |
| Surplus GF Equipment                      | 20             | 1,500                     | 1,398          | 1,500                   |                              | 0%                 |
| Misc Revenue                              | 2,607          | 3,500                     | 930            | 500                     | (3,000)                      | -85.7%             |
| Total Miscellaneous Revenue               | 4,389          | 6,700                     | 3,498          | 3,100                   | (3,600)                      | -53.7%             |

Funding Agreement revenue includes the General Fund portion of the Funding Agreement of ongoing costs for 2012 of \$1,439,117, and the Master Planned Development (MPD) for Lawson Hills and the Villages of \$634,000.

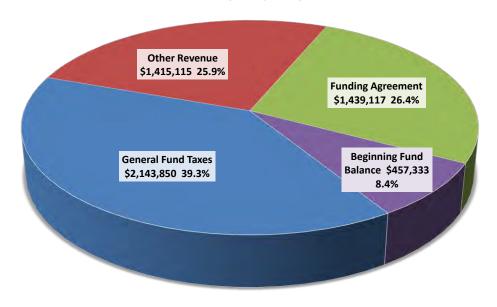
| Funding Agreement Revenue -<br>General Fund | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Partner-Funding Agreement                   | 1,349,968      | 1,438,661                 | 1,404,173      | 1,439,117               | 456                          | 0.03%              |
| Total Operating General Fund Revenue        | 3,986,038      | 4,362,504                 | 4,612,190      | 4,364,082               | 1,578                        | 0.04%              |

| Other General Fund Revenue              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| MPD-Lawson Reimbursement                | 188,841        | 195,251                   | 224,530        | 300,000                 | 104,749                      | 53.6%              |
| MPD-Villages Reimbursement              | 202,083        | 230,251                   | 229,831        | 300,000                 | 69,749                       | 30.3%              |
| MPD/Dev Agree-Misc Reimbursements       |                | 269,673                   | 194,268        | 34,000                  | (235,673)                    | -87.4%             |
| Annexation Reimbursements               | 665            |                           | 5,734          |                         |                              |                    |
| Annexations Deposit Refund              |                |                           | (20,000)       |                         |                              |                    |
| MPD-Lawson and Villages Deposit         | 25,000         |                           |                |                         |                              |                    |
| Reduction of EIS/SEPA Deposit           | (80,000)       |                           |                |                         |                              |                    |
| EIS/SEPA Reimbursement                  | 292,815        |                           |                |                         |                              |                    |
| EIS/Morgan Kame Reimbursement           | 4,179          |                           |                |                         |                              |                    |
| Misc Reimbursemets                      | 9,311          |                           | 17,861         |                         |                              |                    |
| Total MPD & EIS/SEPA Dev Reimbursements | 642,894        | 695,175                   | 652,224        | 634,000                 | (61,175)                     | -8.8%              |

| Beginning Fund Balance - General Fund    | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Beginning Cash & Investments (City)      | 203,859        | 178,560                   | 178,560        | 201,743                 | 23,183                       | 13.0%              |
| Beginning Cash & Investments (Developer) | 252,276        | 163,790                   | 163,790        | 255,590                 | 91,800                       | 56.0%              |
| Total Beginning Cash and Investments     | 456,135        | 342,350                   | 342,350        | 457,333                 | 114,983                      | 33.6%              |
| Grand Total General Fund Revenue         | 5,085,067      | 5,400,029                 | 5,606,764      | 5,455,415               | 55,386                       | 1.0%               |

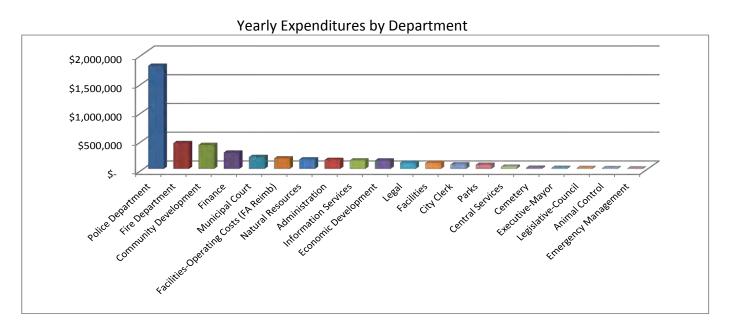
#### **2012 General Fund Total Revenue**

(including non-operating)



Total Revenue \$5,455,415

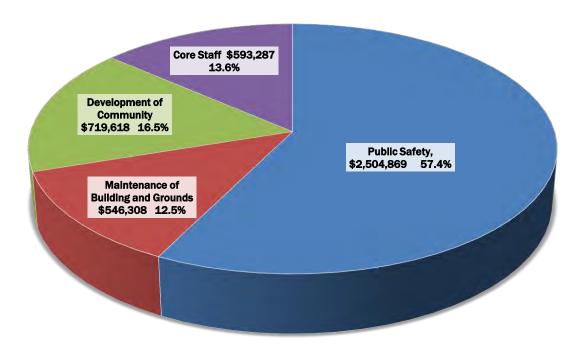
| 2012 General Fund Final Budget - Expenditures |                           |                         |                                     |                    |  |  |  |  |
|---|---------------------------|-------------------------|-------------------------------------|--------------------|--|--|--|--|
|   | 2011<br>Amended<br>Budget | 2012<br>Final<br>Budget | 2011 & 2012<br>Budget<br>Difference | Budget<br>Change % |  |  |  |  |
| EXPENDITURES by Department                    |                           |                         |                                     |                    |  |  |  |  |
| Executive-Mayor                               | 14,330                    | 14,076                  | (254)                               | -1.8%              |  |  |  |  |
| Legislative-Council                           | 12,603                    | 12,599                  | (4)                                 | 0.0%               |  |  |  |  |
| Administration                                | 152,278                   | 153,399                 | 1,121                               | 0.7%               |  |  |  |  |
| City Clerk                                    | 69,478                    | 75,308                  | 5,830                               | 8.4%               |  |  |  |  |
| Finance                                       | 282,167                   | 281,405                 | (762)                               | -0.3%              |  |  |  |  |
| Information Services                          | 143,807                   | 145,160                 | 1,353                               | 0.9%               |  |  |  |  |
| Facilities                                    | 98,739                    | 99,821                  | 1,082                               | 1.1%               |  |  |  |  |
| Facilities-Operating Costs (FA Reimb)         | 180,000                   | 180,000                 | 0                                   | 0.0%               |  |  |  |  |
| Legal   | 104,000                   | 104,500                 | 500                                 | 0.5%               |  |  |  |  |
| Municipal Court                               | 230,848                   | 204,319                 | (26,529)                            | -11.5%             |  |  |  |  |
| Police Department                             | 1,770,713                 | 1,791,451               | 20,738                              | 1.2%               |  |  |  |  |
| Emergency Management                          | 5,000                     | 5,000                   | 0                                   | 0.0%               |  |  |  |  |
| Fire Department                               | 432,240                   | 446,337                 | 14,097                              | 3.3%               |  |  |  |  |
| Animal Control                                | 16,025                    | 9,762                   | (6,263)                             | -39.1%             |  |  |  |  |
| Community Development                         | 389,515                   | 413,977                 | 24,462                              | 6.3%               |  |  |  |  |
| Natural Resources                             | 160,624                   | 162,485                 | 1,861                               | 1.2%               |  |  |  |  |
| Economic Development                          | 142,578                   | 143,156                 | 578                                 | 0.4%               |  |  |  |  |
| Parks   | 72,807                    | 69,323                  | (3,484)                             | -4.8%              |  |  |  |  |
| Cemetery                                      | 17,533                    | 17,277                  | (256)                               | -1.5%              |  |  |  |  |
| Central Services                              | 38,974                    | 34,727                  | (4,247)                             | -10.9%             |  |  |  |  |
| <b>Total Operating Expenses</b>               | 4,334,259                 | 4,364,082               | 29,823                              | 0.7%               |  |  |  |  |
| Other Exp - MPD & Developer Agreement         | 730,175                   | 634,000                 | (96,175)                            | -13.2%             |  |  |  |  |
| Total Expenditures                            | 5,064,434                 | 4,998,082               | (66,352)                            | -1.3%              |  |  |  |  |
| Ending Fund Balance                           | 171,805                   | 201,743                 | 29,938                              | 17.4%              |  |  |  |  |
| Ending Fund Balance - Partners                | 163,790                   | 255,590                 | 91,800                              | 56.0%              |  |  |  |  |
| Total Ending Fund Balance                     | 335,595                   | 457,333                 | 121,738                             | 36.3%              |  |  |  |  |
| Total General Fund Uses                       | 5,400,029                 | 5,455,415               | 55,386                              | 1.0%               |  |  |  |  |



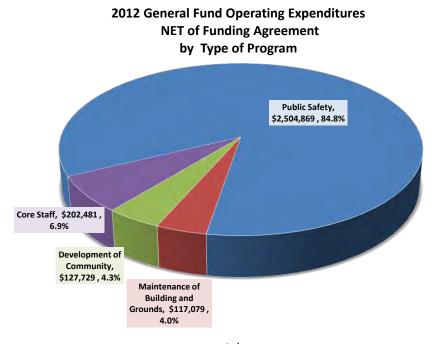
| General Fund Expenditure                  | 2010      | 2011<br>Amended | 2011      | 2012<br>Final | 11 to 12<br>Budget | % Budget |
|---|-----------|-----------------|-----------|---------------|--------------------|----------|
| Summary                                   | Actual    | Budget          | Actuals   | Budget        | Change             | Change   |
| Public Safety                             |           |                 |           |               |                    |          |
| Prosecuting Attorney                      | 48,000    | 48,000          | 48,200    | 48,000        | -                  | -        |
| Municipal Court                           | 209,134   | 230,848         | 192,810   | 204,319       | (26,529)           | -11.5%   |
| Police Department                         | 1,550,288 | 1,770,713       | 1,632,032 | 1,791,451     | 20,738             | 1.2%     |
| Fire Department                           | 408,774   | 432,240         | 432,165   | 446,337       | 14,097             | 3.3%     |
| Animal Control                            | -         | 16,025          | 15,663    | 9,762         | (6,263)            | -39.1%   |
| EMS Management                            | -         | 5,000           | 502       | 5,000         | -                  |          |
| Total Public Safety                       | 2,216,196 | 2,502,826       | 2,321,372 | 2,504,869     | 2,043              | -46.1%   |
| Maintenance of Building and Grounds       |           |                 |           |               |                    |          |
| Information Services                      | 129,528   | 143,807         | 139,567   | 145,160       | 2,828              | 2.0%     |
| Capital Facilities , Maint and Operations | 248,693   | 313,739         | 278,736   | 279,821       | 1,103              | 0.4%     |
| Parks                                     | 61,597    | 72,807          | 67,381    | 69,323        | (3,105)            | -4.3%    |
| Cemetery                                  | 15,834    | 17,533          | 15,497    | 17,277        | (168)              | -1.0%    |
| Central Services                          | 33,491    | 38,974          | 33,652    | 34,727        | (4,247)            | -10.9%   |
| Total Maintenance of Building and Grounds | 489,142   | 586,860         | 534,833   | 546,308       | (3,589)            | -0.6%    |
| Development of Community                  |           |                 |           |               |                    |          |
| Community Development                     | 362,751   | 389,515         | 373,713   | 413,977       | 26,508             | 6.8%     |
| Natural Resources                         | 156,104   | 160,624         | 158,157   | 162,485       | 3,341              | 2.1%     |
| Economic Development                      | 131,251   | 142,578         | 135,143   | 143,156       | 840                | 0.6%     |
| Total Development of community            | 650,107   | 692,717         | 667,013   | 719,618       | 30,689             | 4.4%     |
| Core Staff                                |           |                 |           |               |                    |          |
| Executive - Mayor                         | 13,404    | 14,330          | 13,568    | 14,076        | (254)              | -1.8%    |
| Legislative- City Council                 | 11,660    | 12,603          | 11,877    | 12,599        | (4)                | 0.0%     |
| Administration                            | 144,741   | 152,278         | 147,347   | 153,399       | 2,445              | 1.6%     |
| City Clerk                                | 73,345    | 69,478          | 69,005    | 75,308        | 6,711              | 9.7%     |
| Finance                                   | 256,561   | 282,167         | 273,882   | 281,405       | 443                | 0.2%     |
| Legal General                             | 61,546    | 56,000          | 55,479    | 56,500        | 500                | 0.9%     |
| Total Core Staff                          | 561,258   | 586,856         | 571,158   | 593,287       | 6,431              | 1.1%     |
| Total Operating General Fund              | 3,916,704 | 4,369,259       | 4,094,376 | 4,364,082     | (5,177)            | -0.1%    |
| MPD Annexations and EIS                   | 704,708   | 695,175         | 591,175   | 634,000       | (61,175)           | -8.8%    |
| One-time-only expenditures (legal & misc) | 3,231     |                 |           |               |                    |          |
| Subtotal Funding and One-time-only        | 707,939   | 695,175         | 591,175   | 634,000       | (61,175)           | -8.8%    |
| Total General Fund Expenditures           | 4,624,643 | 5,064,434       | 4,685,551 | 4,998,082     | (66,352)           | -1.3%    |
| Ending Cash and Investments Reserved      | 163,790   | 163,790         | 497,145   | 255,590       | 91,800             | 56.0%    |
| Ending Cash and Investments               | 106,221   | 171,805         | 424,069   | 201,743       | 29,938             | 17.4%    |
| Total Ending C&I Balance                  |           |                 |           |               |                    |          |
| Total Elianis cal balance                 | 270,011   | 335,595         | 921,214   | 457,333       | 121,738            | 36.3%    |

| General Fund NET Operating                | 2012              | Less Funding | NET          |
|---|-------------------|--------------|--------------|
| Summary                                   | Amended<br>Budget | Agreement    | Expenditures |
| Public Safety                             | 2                 |              |              |
| Utilities and Other Building Costs        | 48,000            |              | 48,000       |
| Municipal Court                           | 204,319           |              | 204,319      |
| Police Department                         | 1,791,451         |              | 1,791,451    |
| Fire Department                           | 446,337           |              | 446,337      |
| Animal Control                            | 9,762             |              | 9,762        |
| EMS Management                            | 5,000             |              | 5,000        |
| Total Public Safety                       | 2,504,869         |              | 2,504,869    |
| Maintenance of Building and Grounds       |                   |              |              |
| Information Services                      | 145,160           | (143,807)    | 1,353        |
| Capital Facilities , Maint and Operations | 279,821           | (271,161)    | 8,660        |
| Parks                                     | 69,323            | (13,976)     | 55,347       |
| Cemetery                                  | 17,277            | (285)        | 16,992       |
| Central Services                          | 34,727            |              | 34,727       |
| Total Maintenance of Building and Grounds | 546,308           | (429,229)    | 117,079      |
| Development of Community                  |                   |              |              |
| Community Development                     | 413,977           | (316,619)    | 97,358       |
| Natural Resources                         | 162,485           | (139,413)    | 23,072       |
| Economic Development                      | 143,156           | (135,857)    | 7,299        |
| Total Development of Community            | 719,618           | (591,889)    | 127,729      |
| Core Staff                                |                   |              |              |
| Executive - Mayor                         | 14,076            |              | 14,076       |
| Legislative- City Council                 | 12,599            |              | 12,599       |
| Administration                            | 153,399           | (147,816)    | 5,583        |
| City Clerk                                | 75,308            |              | 75,308       |
| Finance                                   | 281,405           | (242,990)    | 38,415       |
| Legal General                             | 56,500            |              | 56,500       |
| Total Core Staff                          | 593,287           | (390,806)    | 202,481      |
| Total Operating General Fund              | 4,364,082         | (1,411,924)  | 2,952,158    |

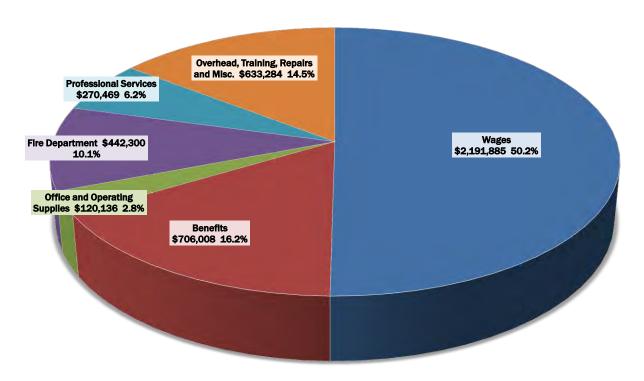
## 2012 General Fund Operating Expenditures by **Type of Program**



**Total Operating Expenditures \$4,364,082** 



## **2012** General Fund Operating Expenditures by **Type of Cost**



**Total Operating Expenditures: \$4,364,082** 

| 2012 Final Budget                            |        |           |          |           |  |  |
|--|--------|-----------|----------|-----------|--|--|
| Funding A                                    | Agreem | ent       |          |           |  |  |
| Core Agreement (254)                         | FTE    | Salaries  | Benefits | Total     |  |  |
| City Clerk/Asst City Administrator           | 1.0    | 111,654   | 36,162   | 147,816   |  |  |
| Stewardship Director                         | 1.0    | 101,921   | 37,492   | 139,413   |  |  |
| Econ Development Director                    | 1.0    | 100,795   | 35,062   | 135,857   |  |  |
| Community Development Director               | 1.0    | 106,843   | 25,971   | 132,814   |  |  |
| Information Services Manager                 | 1.0    | 99,248    | 36,753   | 136,001   |  |  |
| Finance Director                             | 1.0    | 105,751   | 23,783   | 129,534   |  |  |
| Deputy Finance Director                      | 1.0    | 84,779    | 28,677   | 113,456   |  |  |
| Permit Technician Supervisor                 | 1.0    | 77,413    | 21,169   | 98,582    |  |  |
| Facilities Equipment Coordinator             | 1.0    | 68,019    | 23,142   | 91,161    |  |  |
| Associate Planner                            | 1.0    | 65,929    | 19,294   | 85,223    |  |  |
| Public Works Director (Parks & Cemetery)*    | 0.1    | 10,482    | 3,779    | 14,261    |  |  |
| Subtotal Salary and Benefits                 | 10.1   | 932,834   | 291,284  | 1,224,118 |  |  |
| Maintenance and Operations                   |        |           |          | 180,000   |  |  |
| Total Staff and Building Costs               |        |           |          | 1,404,118 |  |  |
| Code Enforcement                             |        |           |          | 35,000    |  |  |
| Subtotal Funding Agreement General Fund      |        | 932,834   | 291,284  | 1,439,118 |  |  |
| Legal For MPD                                |        |           |          | 34,000    |  |  |
| Other MPD Reimbursables                      |        |           |          | 600,000   |  |  |
| Total MPD Funding                            |        | -         | -        | 634,000   |  |  |
| General Fund Funding Total Reimbursement     |        |           |          | 2,073,118 |  |  |
| *Utilities - Public Works Director           | 0.90   | 94,345    | 34,007   | 128,352   |  |  |
| Utilities - Admin Assistant III Public Works | 1.00   | 56,450    | 29,765   | 86,215    |  |  |
| Grand Total Funding Agreement                | 12.00  | 1,083,629 | 355,056  | 2,287,685 |  |  |

<sup>\*</sup>PW Director assigned 10% to General Fund, 90% to Street and Utilities

## Legislative

This section of the General Fund operating budget provides funding for the legislative branch of the City government. The department consists of five Councilmembers who are elected to serve fouryear terms at large, and represent all Black Diamond residents.

The City Council accomplishes City business during regular meetings and workstudies each month. Councilmembers also serve on Council Committees which meet on an as-needed basis. Council duties include approving the annual budget, authorizing inter-local agreements and contracts and deliberating on and passing ordinances and resolutions to set City policies. Four Councilmembers receive a stipend of \$160 per month, with the Mayor Pro Tem receiving \$200 per month.

| Legislative Department Expenditures  | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Council Wages (4 Council & Mayor Pro | 10,080         | 10,080                    | 10,080         | 10,080                  |                              | 0%                 |
| Benefits (Social Sec, L&I)           | 818            | 823                       | 809            | 819                     | (4)                          | -0.5%              |
| Lodging, Meals And Mileage           | 467            | 600                       | 188            | 600                     |                              | 0%                 |
| Training And Workshops               | 200            | 1,000                     | 800            | 1,000                   |                              | 0%                 |
| Miscellaneous                        | 94             | 100                       |                | 100                     |                              | 0%                 |
| Legislative Total                    | 11,660         | 12,603                    | 11,877         | 12,599                  | (4)                          | -0.03%             |

Note: For 2010 Actuals, the Criminal Justice Fund (122) is included here



SNOW SCENE on RAILROAD AVE. Clearly visible buildings on the left are Murphy's Shoe Shop, the Black Diamond Bakery, the meat market, the lumber yard, and the Pacific Coast Railroad depot – now the Black Diamond Museum. Across the street, we have a hotel, the post office (now Black Diamond Pizza & Deli), the Show Hall, and the Bussey residence. (Courtesy Black Diamond Historical Society)

## **Executive Department**

This General Fund contains the Mayor's budget. The Mayor is the Chief Executive Officer of Black Diamond and is directly elected by popular vote by the citizens of Black Diamond for a four-year term. Mayoral duties include overseeing City administration, presiding over all meetings of the Council, signing and enforcing all ordinances, appointing and removing appointed officials, signing contracts entered into by the City, and representing the City in meetings and events held outside of Black Diamond.

The Mayor is paid a stipend of \$1,000 per month. Other costs associated with the Mayor include communications, travel, training and other miscellaneous expenses.

| Executive Department Expenditures                | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Mayor Wages                                      | 12,000         | 12,000                    | 12,000         | 12,000                  |                              | 0%                 |
| Benefits (soc sec, retirement, medical ins, etc) | 970            | 980                       | 972            | 976                     | (8)                          | -0.8%              |
| Operating Supplies                               | 56             | 100                       | 14             | 100                     |                              | 0%                 |
| Lodging, Meals & Mileage                         | 43             | 500                       | 327            | 450                     | (50)                         | -10.0%             |
| Miscellaneous                                    |                | 50                        | 50             | 50                      |                              | 0%                 |
| Training & Workshop & Dues                       | 335            | 700                       | 205            | 500                     | (200)                        | -28.6%             |
| <b>Executive Department Total</b>                | 13,404         | 14,330                    | 13,568         | 14,076                  | (254)                        | -1.8%              |



Pictured here is a mailing envelope with the Pacific Coast Coal Company's DIAMOND BRIQUETS logo, postmarked December 1, 1934 - less than 5 years before BRIQUETVILLE's demise. Each briquette made with BLACK DIAMOND COAL was embossed with a small diamond brand. (Courtesy Black Diamond Historical Society)

### **Administration**

Administration is part of the General Fund operating budget and provides funding for the overall management of the City of Black Diamond. This budget holds salary and benefits for the Assistant City Administrator, a position reimbursed 100% by the Funding Agreement. Because the Assistant City Administrator also serves as the City Clerk, non-salary expenditures associated with that position are located in the City Clerk's budget. The City Administrator position is frozen in the 2012 budget, resulting in the salary and benefit savings.

| City Administration Expenditures                 | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| City Administration Wages (Asst City Admin.)     | 107,616        | 113,400                   | 111,228        | 113,400                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                 |                | (2,375)                   |                | (1,923)                 | 452                          | -19.0%             |
| Benefits (soc sec, retirement, medical ins, etc) | 32,847         | 33,965                    | 33,161         | 36,340                  | 3,429                        | 10.1%              |
| Office And Operating Supplies                    | 24             | 100                       |                |                         | (100)                        | -100%              |
| Professional Services                            | 1,500          |                           |                |                         |                              |                    |
| Telephone and Postage                            | 6              | 100                       |                |                         | (100)                        | -100%              |
| Lodging, Meals & Mileage                         |                | 600                       | 20             | 600                     |                              | 0%                 |
| Training, Dues and Memberships                   |                | 3,500                     |                | 1,750                   | (1,750)                      | -50.0%             |
| Insurance  | 2,749          | 2,938                     | 2,938          | 3,232                   | 294                          | 10.0%              |
| Miscellaneous                                    |                | 50                        |                |                         | (50)                         | -100%              |
| City Administration Department Total             | 144,741        | 152,278                   | 147,347        | 153,399                 | 1,121                        | 0.7%               |



#### Position:

- 1.0 Assistant City Administrator Frozen and Unfunded:
- 1.0 City Administrator

Black Diamond Museum telephone switchboard: In 1933 there were five Black Diamond names and two digit phone numbers in the telephone book, the BD Garage & Stage Co., Phone #44, High School, #21, H.M. McDowell (manager of the PCCC store), #51, Hospital, #61, and Pacific Coast Coal Co. store, #31. (Courtesy Black Diamond Historical Society)

## **City Clerk**

The City Clerk Department is responsible for managing the City's official records, including retention, archival and destruction, and processing all requests for public records; oversight of Council meetings, including agenda development and transcribing the official minutes; providing legal notices to the public regarding City business; coordinating elections; maintaining personnel files, interpretation of personnel policies and procedures, supporting the recruiting process and also maintaining and developing the City's website.

This department includes the Deputy City Clerk. The Deputy City Clerk is allocated 60% to the General Fund and 40% to Public Works funds. Also reflected in this budget are expenses for voter costs, code updates, advertising and other Clerk related expenditures. Budgets for office supplies and training for the Assistant City Administrator who also serves as the City Clerk are found in this section of the budget, while the salaries and benefits for that position are found in the Administration budget.

## 2011 Accomplishments

- Continue development of the records management system for essential public records
- Completed redesign of the City Clerk's page on the website to allow for ease in information retrieval
- Coordinated and hosted tri-city Council meeting with Covington and Maple Valley
- Created policy regarding leave sharing
- Enhanced public records request process including electronic distribution of requests to staff and clerk retention of disclosed documents
- Created Commission roster to track expiring terms, current members and vacancies

| City Clerk Expenditures                          | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| City Clerk Wages (1 Dep Clerk > 60% to GF)*      | 32,242         | 36,192                    | 35,496         | 36,192                  |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                 |                | (801)                     |                | (648)                   | 153                          | -19.1%             |
| Benefits (soc sec, retirement, medical ins, etc) | 15,631         | 17,004                    | 16,337         | 18,256                  | 1,252                        | 7.4%               |
| Elections Costs                                  | 5,060          |                           |                | 5,100                   | 5,100                        | 100%               |
| Special Election Costs                           | 7,614          |                           |                |                         |                              |                    |
| Voter Registration Costs                         | 5,389          | 6,450                     | 6,450          | 6,500                   | 50                           | 0.8%               |
| Office Supplies                                  | 237            | 250                       | 571            | 200                     | (50)                         | -20.0%             |
| Code Update                                      | 5,000          | 5,500                     | 5,959          | 5,500                   |                              | 0%                 |
| Lodging, Meals & Mileage                         |                | 1,800                     | 1,085          | 1,200                   | (600)                        | -33.3%             |
| Advertising                                      | 1,200          | 1,000                     | 953            | 700                     | (300)                        | -30.0%             |
| Insurance  | 573            | 644                       | 644            | 708                     | 64                           | 9.9%               |
| Workshops/training                               | 125            | 1,100                     | 1,125          | 1,200                   | 100                          | 9.1%               |
| Memberships                                      | 275            | 400                       | 385            | 400                     |                              | 0%                 |
| City Clerk Department Total                      | 73,345         | 69,539                    | 69,005         | 75,308                  | 5,769                        | 8.3%               |

<sup>\*</sup> Other 40% of wages and benefits are allocated to Utilities

Position:

#### **Finance**

The Finance Department is responsible for safeguarding the City's assets by insuring maximum utilization of revenues, providing financial support to City departments and recording and reporting accurate and timely financial information to the State, elected officials and to the citizens of Black Diamond.

This Department provides the services of financial planning and reporting, accounting, accounts receivable, accounts payable, payroll processing, cost accounting, business licensing, utility tax collections, cash and investment management and debt service. Finance prepares the Annual Budget, the Comprehensive Annual Financial Report, Capital Improvement Program, reports and monthly financial updates.

This department has a Finance Director and a Deputy Finance Director and a part time (75%) senior accountant position. The \% time position is allocated 60% to the General Fund and 40% to public works funds. The finance director and deputy finance director salaries and benefits are 100% reimbursed by the Funding Agreement. The decrease of \$762 is partially due to the completion of the 2009 and 2010 State audit on the Black Diamond that occurs once every two years.

#### 2011 Accomplishments

- Received clean audit opinion on the 2009 2010 State Audit
- Moved CIP Process to 1<sup>st</sup> half of year with adoption in in June/July
- Made accounting changes to reclassify funds per GASB 54

| Finance Department Expenditures                  | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Finance Wages (Dir, Dep Dir & 60% Sr. Acct)*     | 208,915        | 224,532                   | 216,556        | 224,532                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                 |                | (4,681)                   |                | (3,353)                 | 1,328                        | -28.4%             |
| Benefits (soc sec, retirement, medical ins, etc) | 40,355         | 47,583                    | 44,605         | 50,526                  | 3,917                        | 8.2%               |
| Office Supplies                                  | 448            | 600                       | 536            | 600                     |                              | 0%                 |
| State Auditor Services                           | 764            | 6,250                     | 6,406          | 1,100                   | (5,150)                      | -82.4%             |
| Tax Audit/microflex                              | 1,213          | 1,800                     | 1,226          | 1,300                   | (500)                        | -27.8%             |
| Lodging, Meals & Mileage                         | 819            | 1,000                     | 397            | 1,000                   |                              | 0%                 |
| Advertising                                      | 293            |                           | 138            | 300                     | 300                          | 100%               |
| Insurance  | 2,852          | 3,183                     | 3,182          | 3,500                   | 317                          | 10.0%              |
| Workshops and Training                           | 645            | 1,500                     | 650            | 1,500                   |                              | 0%                 |
| Memberships and Miscellaneous                    | 259            | 400                       | 185            | 400                     |                              | 0%                 |
| Finance Department Total                         | 256,561        | 282,167                   | 273,882        | 281,405                 | (762)                        | -0.3%              |

<sup>\*</sup> Sr. Accountant is a 75% FTE & allocated 40% to Utilities

#### Positions:

- 1.0 Deputy Finance Director
- 1.0 Finance Director
- .75 Senior Accountant (60% to General Fund)
- 2.75 Total

## **Information Services**

The City of Black Diamond's Information Services Department is responsible for the procurement, administration and maintenance of the informational and telephone systems used by all of the City's departments. This department has one full-time employee for which the salary and benefits are reimbursed 100% by the Funding Agreement.

#### **2011 Accomplishments**

- Upgraded Police Department patrol cars from old-modems to Verizon service, in conjunction with traffic encryption server
- Finalized secure connection for PD w/ WA State Access for Spillman Statelink technology
- Worked with the Clerk's Department on latest website redesign for City
- Removed and instituted defense against a crippling mail-bomb virus we suffered
- Integrated eMail archive server for PD/City
- Became Cisco ASA firewall certified
- Transitioned voice service for City to Comcast Digital and began the telephone system upgrade

| Information Technology Expenditures              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Information Technology Wages (I.T.<br>Manager)   | 94,939         | 100,800                   | 98,868         | 100,800                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                 |                | (2,231)                   |                | (1,806)                 | 425                          | -19.0%             |
| Benefits (soc sec, retirement, medical ins, etc) | 31,934         | 34,509                    | 33,255         | 37,006                  | 3,655                        | 10.6%              |
| Office supplies, small tools & minor equipment   | 526            | 550                       | 253            | 300                     | (250)                        | -45.5%             |
| Professional Services                            | 330            | 5,000                     | 1,633          | 4,000                   | (1,000)                      | -20.0%             |
| Telephone/dsl                                    |                | 400                       | 341            | 200                     | (200)                        | -50.0%             |
| Lodging, Meals & Mileage                         | 44             | 600                       |                | 300                     | (300)                        | -50.0%             |
| Insurance  | 1,441          | 1,554                     | 1,554          | 1,710                   | 156                          | 10.0%              |
| Repairs and Maintenance                          | 288            | 500                       | 173            | 500                     |                              | 0%                 |
| Training and Workshops                           |                | 2,000                     | 3,477          | 2,000                   |                              | 0%                 |
| Miscellaneous and Memberships                    | 26             | 125                       | 13             | 150                     | 25                           | 20.0%              |
| Information Technology Total                     | 129,528        | 143,807                   | 139,568        | 145,160                 | 1,353                        | 0.9%               |

Position:

1.0 Information Services Manager

## **Facilities Department**

The City of Black Diamond's Facilities Department is responsible for the long term planning of the City's building and equipment needs and to handle the daily needs of all departments in repair, replacement and installation of fixtures, furniture and equipment. This department has one fulltime employee whose salary and benefits are 100% reimbursed by the Funding Agreement.

The Capital Facilities Department provides for City Hall, Public Works land and building leases, and the associated utility and building costs. 100% of these costs are provided through the Funding Agreement.

| Capital Facilities Expenditures                      | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Facilities Wages (Capital Facilities<br>Coordinator) | 65,557         | 69,083                    | 68,152         | 69,083                  |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                     |                | (1,436)                   |                | (1,154)                 | 282                          | -19.6%             |
| Benefits (soc sec, retirement, medical ins, etc)     | 20,816         | 22,677                    | 21,864         | 23,231                  | 554                          | 2.4%               |
| Office, Operating Supplies and Uniforms              | 1,424          | 900                       | 524            | 600                     | (300)                        | -33.3%             |
| Fuel   | 1,791          | 2,600                     | 1,528          | 3,500                   | 900                          | 34.6%              |
| Small Tools and Equipment                            | 180            | 400                       | 632            | 550                     | 150                          | 37.5%              |
| Insurance  | 967            | 1,465                     | 1,465          | 1,611                   | 146                          | 10.0%              |
| Vehicle Maint, Repair and Miscellaneous              | 1,471          | 2,450                     | 1,061          | 1,800                   | (650)                        | -26.5%             |
| Training   |                | 600                       | 76             | 600                     |                              | 0%                 |
| Facilities Subtotal                                  | 92,207         | 98,739                    | 95,302         | 99,821                  | 1,082                        | 1.1%               |
| Funding - Maintenance                                |                |                           |                |                         |                              |                    |
| Building and Land Leases                             | 105,221        | 107,540                   | 111,430        | 107,540                 |                              | 0%                 |
| Utilities and Other Building Costs                   | 51,265         | 72,460                    | 72,002         | 72,460                  |                              | 0%                 |
| Funding Maintenance Subtotal                         | 156,486        | 180,000                   | 183,432        | 180,000                 |                              | 0%                 |
| Capital Facilities and Funding Maint. Total          | 248,693        | 278,739                   | 278,734        | 279,821                 | 1,082                        | 0.4%               |



Position:

1.0 Facilities Coordinator

In about 1925, a Black Diamond resident used this toy wagon, now on display at the museum, to deliver milk to community residents door-to-door. Pulled by a dog, the wagon carried milk in five-gallon cans. The milk was then distributed to each customer using a dipper. (Courtesy Black Diamond Historical Society)

## **Legal Department**

The Legal Department represents the Office of the City Attorney. The General Fund portion of the budget of the City Attorney generally includes providing civil legal service, preparing and review of ordinances and other legal documents to which the City is a party, maintaining up-to-date legal research materials including pending and adopted state legislation with municipal impact and personnel matters. A percentage of legal costs are shared with the Street and Utility Fund budgets. Kenyon Disend PLLC is currently contracted to provide legal counsel for the City. Chris Bacha serves as the City Attorney.

The City Attorney also provides Black Diamond with representation on a myriad of issues, including but not limited to providing legal analysis on civil issues, property acquisitions, land use issues and comprehensive plan issues. These legal costs are included in other funds, capital projects or MPD budgets.

| Legal Services Expenditures* | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Legal Services-General       | 53,235         | 49,500                    | 46,685         | 50,000                  | 500                          | 1.0%               |
| Legal Services - Employment  | 1,661          | 2,000                     | 3,664          | 2,000                   |                              | 0%                 |
| Prosecuting Attorney         | 48,000         | 48,000                    | 48,200         | 48,000                  |                              | 0%                 |
| Legal Svcs Police Contract   | 2,852          | 3,500                     | 1,884          | 3,500                   |                              | 0%                 |
| Legal-Lawsuits-Other Charges | 3,798          | 1,000                     | 3,246          | 1,000                   |                              | 0%                 |
| Legal Services Total         | 109,546        | 104,000                   | 103,679        | 104,500                 | 500                          | 0.5%               |

<sup>\*</sup>Legal Services are provided by prof. service contracts



This was the JONES HOTEL about 1919. This hotel was one of many in Black Diamond built to house the bachelor miners. It was located at the center of what today is the Rainier View senior housing development, just off 1st Avenue. (Courtesy Black Diamond Historical Society)

## **Municipal Court**

The Black Diamond Municipal Court is a court of limited jurisdiction, managing a caseload of approximately 1,500 to 2,400 cases each year. These cases involve infractions, misdemeanors and gross misdemeanors. Other matters such as felony cases are filed and disposed of in King County Superior Court.

Court is in session, and is open to the public the 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> Wednesday of each month. The Court office is open Monday through Friday from 8:30 a.m. to 5:00 p.m.

Budget for the Court includes a full-time Court Administrator, one 50% time Court Clerk and contracted services provided by a judge, prosecutor and public defender. Budget is also needed for security and other miscellaneous expenses such as interpreters, office supplies, training and credit card fees.

| Municipal Court Department<br>Expenditures       | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Municipal Court Wages (Supervisor & .5 Clerk)    | 91,468         | 105,924                   | 92,679         | 91,579                  | (14,345)                     | -13.5%             |
| Furlough (2011-5day, 2012-4 day)                 |                | (2,342)                   |                | (1,635)                 | 707                          | -30.2%             |
| Benefits (soc sec, retirement, medical ins, etc) | 18,968         | 24,372                    | 21,334         | 23,287                  | (1,085)                      | -4.5%              |
| Operating Supplies                               | 1,870          | 2,000                     | 1,136          | 2,000                   |                              | 0%                 |
| Court Judge                                      | 43,200         | 36,000                    | 36,000         | 36,000                  |                              | 0%                 |
| Protem Judge                                     | 1,614          | 1,800                     | 390            | 800                     | (1,000)                      | -55.6%             |
| Court-Public Defender                            | 17,028         | 23,000                    | 12,765         | 18,000                  | (5,000)                      | -21.7%             |
| Court Interpreter                                | 3,279          | 4,000                     | 2,406          | 3,000                   | (1,000)                      | -25.0%             |
| Prof Service/Jury List                           |                | 500                       | 597            | 500                     |                              | 0%                 |
| Telephone/DSL                                    | 3,479          | 3,500                     | 3,258          | 3,500                   |                              | 0%                 |
| Postage  | 2,015          | 1,500                     | 1,169          | 1,500                   |                              | 0%                 |
| Lodging, Meals & Mileage                         | 402            | 150                       | 424            | 400                     | 250                          | 166.7%             |
| Insurance  | 1,990          | 2,444                     | 2,444          | 2,688                   | 244                          | 10.0%              |
| Advertising                                      |                | 250                       | 196            |                         | (250)                        | -100%              |
| Juror Costs                                      |                | 1,500                     |                | 750                     | (750)                        | -50.0%             |
| Training   | 150            | 350                       | 225            | 350                     |                              | 0%                 |
| Printing and Binding                             | 2,286          | 3,500                     | 589            | 2,500                   | (1,000)                      | -28.6%             |
| Memberships                                      | 415            | 450                       | 337            | 450                     |                              | 0%                 |
| Shredding Services                               | 274            | 450                       | 234            | 450                     |                              | 0%                 |
| Police Security O/T                              | 18,269         | 18,000                    | 14,125         | 15,000                  | (3,000)                      | -16.7%             |
| Security   | 241            | 1,200                     | 243            | 700                     | (500)                        | -41.7%             |
| Merchant Credit Card Fees                        | 1,911          | 2,000                     | 1,954          | 2,200                   | 200                          | 10.0%              |
| Banking Fees and Miscellaneous                   | 276            | 300                       | 303            | 300                     |                              | 0%                 |
| Municipal Court Total                            | 209,134        | 230,848                   | 192,810        | 204,319                 | (26,529)                     | -11.5%             |

#### Positions:

- 1.0 Court Administrator
- .5 Court Clerk
- 1.5 Total

## **Police Department**

The Black Diamond Police Department is currently operating with a chief, commander, an acting patrol sergeant and seven patrol officers. Two additional positions remain unfunded in 2012. The police department also has a full time records manager and a part-time records clerk. The 1.2% overall increase in the budget this year is primarily due to the police union contracted wage adjustments along with an increase in communication expenses.

The Black Diamond Police Department will strive to maintain the trust and confidence of our citizens through proactive policing and demonstration of our core values.

#### **MISSION STATEMENT**

The Black Diamond Police Department strives to maintain the trust and Confidence of our citizens through proactive policing and demonstration of our core values.

#### **Our Values**

#### **Integrity**

Committed to providing quality service by consistently holding ourselves to the highest moral and ethical principals

#### **Professionalism**

Committed to providing the community with exceptional law enforcement by developing our personnel through effective training and leadership

#### **Excellence**

Committed to providing innovative solutions to issues by working in partnership with our community

#### T<u>eamwork</u>

Committed to providing a quality work environment by promoting coordination, cooperation, and communication with our members

| Police Department Expenditures Summary | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Operating Expenditures                 | 1,339,503      | 1,502,771                 | 1,457,999      | 1,542,625               | 39,854                       | 2.7%               |
| Communications                         | 107,985        | 136,980                   | 97,652         | 147,425                 | 10,445                       | 7.6%               |
| Capital Equipment                      | 12,926         | 3,000                     | 2,287          | 3,000                   |                              | 0%                 |
| Jail Expenditures                      | 42,634         | 43,000                    | 18,153         | 28,000                  | (15,000)                     | -34.9%             |
| Building Costs                         | 19,584         | 22,500                    | 20,569         | 19,995                  | (2,505)                      | -11.1%             |
| Civil Service                          | 1,575          | 3,660                     | 1,757          | 2,660                   | (1,000)                      | -27.3%             |
| Marine                                 | 10,010         | 22,262                    | 4,434          | 13,781                  | (8,481)                      | -38.1%             |
| Criminal Justice                       | 16,070         | 36,540                    | 29,181         | 33,965                  | (2,575)                      | -7.0%              |
| Police Total                           | 1,550,288      | 1,770,713                 | 1,632,032      | 1,791,451               | 20,738                       | 1.2%               |

| Dalias Organisas Francos ditamas                               | 2010      | 2011<br>Amended | 2011      | 2012<br>Final   | 11 to 12         | % Budget |
|--|-----------|-----------------|-----------|-----------------|------------------|----------|
| Police Operating Expenditures                                  | Actual    | Budget          | Actual    | Final<br>Budget | Budget<br>Change | Change   |
| Dalias Dayt Warra  | 000.020   | <u> </u>        | 006 074   |                 | <u> </u>         | F 40/    |
| Police Dept Wages<br>Furlough Support Staff (2011-5day, 2012-4 | 880,828   | 949,744         | 986,071   | 1,001,249       | 51,505           | 5.4%     |
| dav)   |           | (1,864)         |           | (1,523)         | 341              | -18.3%   |
| Benefits (soc sec, retirement, medical ins, etc.)              | 327,403   | 382,275         | 337,094   | 362,833         | (19,442)         | -5.1%    |
| Overtime   | 38,621    | 45,000          | 37,606    | 40,000          | (5,000)          | -11.1%   |
| Outside Overtime Reimb   | (915)     | (1,000)         |           |                 | 1,000            | -100.0%  |
| Overtime - Court Reimb   | (18,269)  | (18,000)        | (14,125)  | (15,000)        | 3,000            | -16.7%   |
| Marine & K9 Overtime and Reimbursement                         |           | 1,000           | (20,118)  | 15,500          | 14,500           | 1450.0%  |
| Police Salary and Benefit Subtotal                             | 1,227,668 | 1,357,155       | 1,326,528 | 1,403,059       | 45,904           | 3.4%     |
| Uniforms   | 9,609     | 12,350          | 11,252    | 10,200          | (2,150)          | -17.4%   |
| Operating Supplies   | 5,246     | 9,000           | 3,913     | 5,500           | (3,500)          | -38.9%   |
| Fuel   | 26,978    | 35,000          | 33,688    | 35,000          |                  | 0%       |
| Firearms Program   | 5,220     | 15,000          | 3,596     | 7,500           | (7,500)          | -50.0%   |
| Lodging, Meals & Mileage                                       | 1,179     | 2,500           | 769       | 1,500           | (1,000)          | -40.0%   |
| Training   | 3,094     | 5,000           | 7,107     | 8,283           | 3,283            | 65.7%    |
| Memberships  | 1,034     | 2,900           | 1,260     | 2,000           | (900)            | -31.0%   |
| Professional Services (KC Sheriff, leads Online)               | 3,931     |                 | 3,536     | 1,428           | 1,428            | 100%     |
| Towing Services  | 239       | 500             | 1,089     | 1,000           | 500              | 100%     |
| Insurance  | 34,420    | 41,126          | 41,125    | 44,760          | 3,634            | 8.8%     |
| Vehicle Maintenance & Repairs                                  | 17,545    | 18,000          | 20,201    | 18,295          | 295              | 1.6%     |
| Repairs & Maint - Copier                                       | 810       |                 | 514       | 300             | 300              | 100%     |
| Lease Payments - US Bank/Copier                                | 711       | 1,740           | 1,890     | 1,900           | 160              | 9.2%     |
| DUI Rec Costs/Equip Purchased                                  | 196       | 200             | 150       | 200             |                  | 0%       |
| Printing   | 675       | 700             | 296       | 700             |                  | 0%       |
| Merchant Card Service Fees                                     | 671       | 700             | 691       | 700             |                  | 0%       |
| Miscellaneous, shredding, advertising                          | 278       | 900             | 394       | 300             | (600)            | -66.7%   |
| Police Other Operating Expenses Subtotal                       | 111,835   | 145,616         | 131,471   | 139,566         | (6,050)          | -4.2%    |
| Police Salaries and Operating Total                            | 1,339,503 | 1,502,771       | 1,457,999 | 1,542,625       | 39,854           | 2.7%     |

| Police Communication Expenditures           | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Valley Comm - Dispatch Service              | 67,964         | 87,660                    | 60,544         | 95,275                  | 7,615                        | 8.7%               |
| V Comm - MDT's & in 2012 Netmotion          | 1,620          | 2,120                     |                | 850                     | (1,270)                      | -59.9%             |
| K/C 800 Mhz Radio Costs                     | 12,288         | 14,000                    | 11,314         | 12,300                  | (1,700)                      | -12.1%             |
| Valley Comm - Access Charge                 | 596            | 600                       | 298            | 600                     |                              | 0%                 |
| Auburn WSP Access                           | 1,000          | 1,000                     | 1,000          | 1,000                   |                              | 0%                 |
| Valley Comm - Tiberon System Tunnel         |                |                           |                | 12,000                  | 12,000                       | 100%               |
| Police Telephone/DSL/Air Cards              | 16,789         | 20,000                    | 15,797         | 15,500                  | (4,500)                      | -22.5%             |
| Police Comm KC I-Net                        | 4,136          | 5,000                     | 4,500          | 4,500                   | (500)                        | -10.0%             |
| WSP Access                                  | 2,640          | 2,600                     | 2,388          | 2,600                   |                              | 0%                 |
| Police Postage                              | 884            | 1,000                     | 544            | 1,400                   | 400                          | 40.0%              |
| K/C Radio & Server Software Maint. & Repair | 68             | 3,000                     | 1,267          | 1,400                   | (1,600)                      | -53.3%             |
| Police Communications Total                 | 107,985        | 136,980                   | 97,652         | 147,425                 | 10,445                       | 7.6%               |

| Police Capital Expenditures | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-----------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Police CTED Grant EQ        | 9,548          |                           |                |                         |                              |                    |
| Traffic Safety Equipment    | 3,378          | 3,000                     | 2,287          | 3,000                   |                              | 0%                 |
| Police Capital Total        | 12,926         | 3,000                     | 2,287          | 3,000                   |                              |                    |

| Police Jail Expenditures      | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Jail Costs                    | 39,193         | 40,000                    | 16,861         | 25,000                  | (15,000)                     | -37.5%             |
| Electronic Home Monitor Costs | 2,582          | 1,500                     | 768            | 1,500                   |                              | 0%                 |
| Prisoner Medical Costs        | 860            | 1,000                     | 44             | 1,000                   |                              | 0%                 |
| Work Crew Costs-State Exp     |                | 500                       | 480            | 500                     |                              | 0%                 |
| Police Jail Total             | 42,634         | 43,000                    | 18,153         | 28,000                  | (15,000)                     | -34.9%             |

| Police Building Expenditures | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Police Bldg Mtc Sup          | 775            | 1,000                     | 571            | 1,000                   |                              | 0%                 |
| Police Custodial Cost        | 6,771          | 6,000                     | 7,310          | 6,000                   |                              | 0%                 |
| Utilities                    | 10,519         | 13,800                    | 10,852         | 11,095                  | (2,705)                      | -19.6%             |
| Police Bldg Repairs          | 876            | 1,000                     | 1,008          | 1,000                   |                              | 0%                 |
| Brinks Security              | 643            | 700                       | 828            | 900                     | 200                          | 28.6%              |
| Police Building Total        | 19,584         | 22,500                    | 20,569         | 19,995                  | (2,505)                      | -11.1%             |

| Police Civil Service Expenditures       | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Civil Service Testing                   | 348            | 660                       | 785            | 660                     |                              | 0%                 |
| Civil Service-Hiring Evaluations        | 634            | 2,000                     | 665            | 1,000                   | (1,000)                      | -50.0%             |
| Communications, lodging, meals, mileage | 223            |                           | 157            |                         |                              |                    |
| Civil Service Training                  | 370            | 1,000                     | 150            | 1,000                   |                              | 0%                 |
| Civil Service Total                     | 1,575          | 3,660                     | 1,757          | 2,660                   | (1,000)                      | -27.3%             |

| Police Marine Expenditures*                        | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| *Marine Staffing Expenditures are included in sala | aries and be   | nefits in Polic           | e Operating    |                         |                              |                    |
| King County Vessel Registration                    |                |                           |                |                         |                              |                    |
| Operating Expenditures                             | 3,269          | 2,750                     | 908            | 1,781                   | (969)                        | -35.2%             |
| Repairs and Maintenance                            | 4,266          | 1,500                     | 339            | 1,200                   | (300)                        | -20.0%             |
| Lodging, Meals & Mileage VRF                       | 2,093          | 100                       | 863            | 300                     | 200                          | 200%               |
| Training and Advertising                           | 31             | 2,170                     | 10             |                         | (2,170)                      | -100%              |
| Carryover from prior year                          | 351            | 10,389                    |                | 10,500                  | 111                          | 1.1%               |
| Subtotal VRF                                       | 10,010         | 16,909                    | 2,120          | 13,781                  | (3,128)                      | -18.5%             |
| Coast Guard Grant                                  |                |                           |                |                         |                              | _                  |
| Marine Grant Repairs & Maint 07/11-06/12           |                | 3,353                     | 292            |                         | (3,353)                      | -100%              |
| Marine Supplies 07/11-06/12                        |                |                           | 788            |                         |                              |                    |
| Marine Grant Fuel 07/11-06/12                      |                | 1,000                     | 901            |                         | (1,000)                      | -100%              |
| M Grant Training, Travel & Lodging 07/11-<br>06/12 |                | 1,000                     | 332            |                         | (1,000)                      | -100%              |
| Subtotal Coast Guard Grant                         |                | 5,353                     | 2,314          |                         | (8,481)                      | -158.4%            |
| Police Marine Total                                | 10,010         | 22,262                    | 4,434          | 13,781                  | (11,609)                     | -52.1%             |

| Police Criminal Justice Expenditures      | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Operating Supplies                        | 1,164          | 1,750                     | 1,067          | 1,450                   | (300)                        | -17.1%             |
| Spillman Records Maintenance              |                | 11,100                    | 11,050         | 12,000                  | 900                          | 8.1%               |
| Training and building rental for training | 7,900          | 11,590                    | 11,493         | 11,590                  |                              | 0%                 |
| Lodging, Meals & Mileage                  | 406            | 2,500                     | 1,501          | 2,500                   |                              | 0%                 |
| Lexipol                                   | 2,450          | 5,950                     | 2,950          | 4,000                   | (1,950)                      | -32.8%             |
| Investigations                            | 2,025          |                           |                |                         |                              |                    |
| K-9 Program                               | 563            | 600                       | 653            | 1,000                   | 400                          | 66.7%              |
| DARE Program                              | 1,562          | 3,050                     | 467            | 1,425                   | (1,625)                      | -53.3%             |
| Criminal Justice Total                    | 16,070         | 36,540                    | 29,181         | 33,965                  | (2,575)                      | -7.0%              |

**Funded Positions:** 

- 1.0 Police Chief
- 1.0 Commander
- 1.0 Sergeant
- 7.0 Police Officers
- 1.0 Police Records Coordinator
- .63 Police Clerk
- 11.63 Total

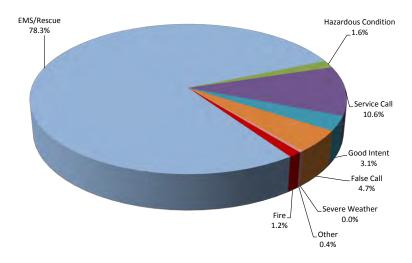
## Fire Department

The City of Black Diamond contracts with Mountain View/Black Diamond Fire Department, King County Fire District No. 44, for fire services. The department's responsibilities include providing a minimum of two personnel on duty 24 hours a day, seven days a week in Black Diamond and providing rescue, fire suppression, fire prevention, fire marshal services, emergency medical services, disaster services, hazardous materials response, dispatch services, administrative services and public education activities to citizens. Fire investigation services are contracted through the King County Sheriff's Department. The percent increase in the 2012 budget recognizes the cost of services agreed to in the 2008 Interlocal Agreement between the City and Fire District.

| Fire Department Expenditure Summary | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Fire Dist 44 Prof Serv              | 405,925        | 428,585                   | 428,585        | 442,300                 | 13,715                       | 3.2%               |
| PR Svcs KC Fire Investigation       | 1,322          | 2,130                     | 2,130          | 2,032                   | (98)                         | 0%                 |
| Utilities                           | 744            | 1,260                     | 1,293          | 1,660                   | 400                          | 31.7%              |
| Miscellaneous                       | 784            | 265                       | 157            | 345                     | 80                           | 30.2%              |
| Fire Department Total               | 408,774        | 432,240                   | 432,165        | 446,337                 | 14,097                       | 3.3%               |

| 2011 Fire Incidents by Type* |     |  |  |  |  |  |
|------------------------------|-----|--|--|--|--|--|
| Fire                         | 3   |  |  |  |  |  |
| EMS/Rescue                   | 199 |  |  |  |  |  |
| Hazardous Condition          | 4   |  |  |  |  |  |
| Service Call                 | 27  |  |  |  |  |  |
| Good Intent                  | 8   |  |  |  |  |  |
| False Call                   | 12  |  |  |  |  |  |
| Severe Weather               | 0   |  |  |  |  |  |
| Other                        | 1   |  |  |  |  |  |
| Total                        | 254 |  |  |  |  |  |

<sup>\*</sup> Black Diamond only



Fire Department Incidents by Percentage

## $\textbf{Animal Control} \ \ \text{expenditures include the payment to King County for animal control services.}$

| Animal Control Expenditures          | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Animal Control Professional Services |                | 16,025                    | 15,663         | 9,762                   | (6,263)                      | -39.1%             |
| Total Animal Control Expenses        | •              | 16,025                    | 15,663         | 9,762                   | (6,263)                      | -39.1%             |

## **Emergency Management** expenditures go toward the purchase emergency supplies.

| Emergency Management Expenditures | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-----------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Emergency Management Training     |                |                           | 270            |                         |                              |                    |
| EMS MGMT Operating Supplies       |                | 5,000                     | 233            | 5,000                   |                              | 0%                 |
| Total Emergency Management        |                | 5,000                     | 502            | 5,000                   |                              | 0%                 |



The OLD LAWSON Bowling Alley, 1911: Old Lawson was located across from Jones Lake near Old Lawson Rd. (Courtesy Black Diamond Historical Society)

**Community Development** budget provides funding for the City's long-range planning and land use and building permitting functions. The department also provides staffing to the City Planning Commission and performs code enforcement activities to address nuisances, code violations, and other issues. This section currently includes three full-time employees: a Director, Associate Planner, and a Permit Supervisor. The City has an interlocal agreement with the City of Covington for its staff to provide building permit and code enforcement functions.

Currently, all salaries and benefits in this department are 100% reimbursed by the Funding Agreement, with the exception of building plan review and inspection services, which are funded through application fees. The remainder of expenses such as training, memberships, office supplies, and allocated costs are General Fund expenditures.

#### Major 2011 Accomplishments

- Master Planned Development Development Agreement process completed
- Annual Comprehensive Plan amendment process completed
- 10-lot Kahne preliminary plat secured approval
- Permit staff completed annual business license renewal process.

| Community Development Expenditure Summary | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Administration                            |                |                           |                |                         |                              |                    |
| Planning                                  | 144,636        | 168,881                   | 170,833        | 170,807                 | 1,926                        | 1.1%               |
| Permitting                                | 184,013        | 172,071                   | 172,227        | 188,930                 | 16,859                       | 9.8%               |
| Code Enforcement                          | 34,102         | 43,563                    | 28,409         | 49,240                  | 5,677                        | 13.0%              |
| Hearing Examiner                          |                | 5,000                     | 2,245          | 5,000                   |                              | 0%                 |
| Community Development Total               | 362,751        | 389,515                   | 373,713        | 413,977                 | 24,462                       | 6.3%               |

| Community Dev Expenditure Summary - Administration | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Comm Dev Administration Wages (Director)           | 102,981        | 108,514                   |                | 108,514                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)                   |                | (2,273)                   |                | (1,671)                 | 602                          | -26.5%             |
| Benefits (soc sec, retirement, med ins, etc)       | 20,588         | 24,555                    |                | 25,972                  | 1,417                        | 5.8%               |
| Office And Operating Supplies                      | 2,241          |                           |                | 100                     | 100                          | 100%               |
| Lodging, Meals & Mileage                           | 192            | 500                       | 130            | 600                     | 100                          | 20.0%              |
| Training   |                | 500                       | 99             | 400                     | (100)                        | -20.0%             |
| Insurance  | 1,439          | 1,579                     | 1,579          | 1,737                   | 158                          | 10.0%              |
| Memberships  | 625            | 550                       |                | 600                     | 50                           | 9.1%               |
| Vehicle Maintenance & Repair                       | 18             |                           |                |                         |                              |                    |
| Miscellaneous                                      | 1,161          |                           |                | 100                     | 100                          | 100%               |
| CD Administration Allocation                       | (129,227)      | (133,925)                 | (132,177)      | (136,352)               | (2,427)                      | 1.8%               |
| CD Administration Total                            |                |                           |                |                         |                              |                    |

| Planning Expenditure Summary                 | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Planning Wages (Associate Planner)           | 42,035         | 66,956                    | 65,788         | 66,956                  |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)             |                | (1,475)                   |                | (1,194)                 | 281                          | -19.1%             |
| Benefits (soc sec, retirement, med ins, etc) | 10,086         | 18,220                    | 17,490         | 19,463                  | 1,243                        | 6.8%               |
| Office and Operating Supplies                | 967            | 1,800                     | 1,276          | 750                     | (1,050)                      | -58.3%             |
| Advertising                                  | 1,545          | 400                       | 684            | 350                     | (50)                         | -12.5%             |
| Professional Services                        | 1,858          |                           |                |                         |                              |                    |
| Communications                               |                | 100                       | 179            | 150                     | 50                           | 50.0%              |
| Lodging, Meals & Mileage                     |                | 500                       |                | 600                     | 100                          | 20.0%              |
| Training and Memberships                     | 475            | 900                       | 510            | 850                     | (50)                         | -5.6%              |
| Insurance                                    | 1,087          | 1,125                     | 974            | 1,071                   | (54)                         | -4.8%              |
| CD Admin Allocation                          | 86,582         | 80,355                    | 83,931         | 81,811                  | 1,456                        | 1.8%               |
| Planning Total                               | 144,636        | 168,881                   | 170,833        | 170,807                 | 1,926                        | 1.1%               |

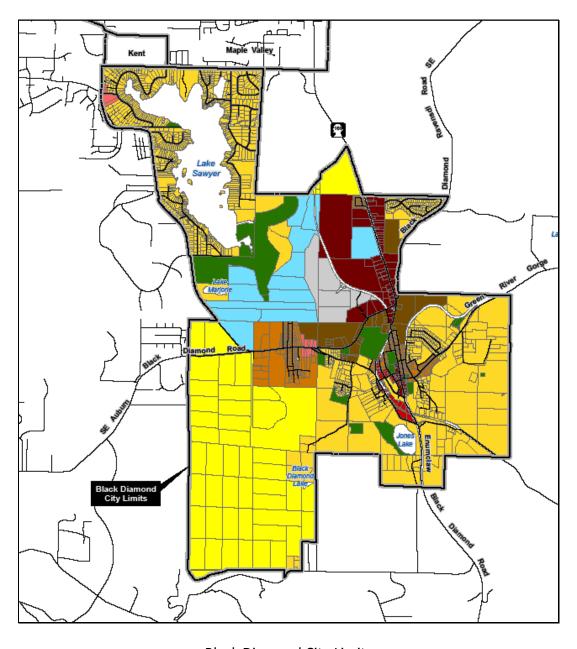
| Permitting Expenditure Summary               | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Permitting Wages (Permitting Supervisor)     | 112,654        | 81,712                    | 79,426         | 78,624                  | (3,088)                      | -3.8%              |
| Furlough (2011-5day, 2012-4 day)             |                | (1,740)                   |                | (1,408)                 | 332                          | -19.1%             |
| Benefits (soc sec, retirement, med ins, etc) | 25,209         | 20,391                    | 19,556         | 21,366                  | 975                          | 4.8%               |
| Office and Operating Supplies                | 1,598          | 1,300                     | 1,297          | 850                     | (450)                        | -34.6%             |
| Bldg Insp and Plan Check                     |                | 16,146                    | 22,064         | 34,500                  | 18,354                       | 113.7%             |
| Fire Insp and Plan Check                     | 450            | 500                       | 338            | 500                     |                              | 0%                 |
| Permit Software Maintenance                  | 7,994          | 8,200                     | 8,139          | 8,200                   |                              | 0%                 |
| Telephone and Postage                        | 115            | 100                       | 322            | 200                     | 100                          | 100%               |
| Lodging, Meals & Mileage                     | 285            | 250                       | 236            | 600                     | 350                          | 140.0%             |
| Training and Memberships                     | 655            | 350                       | 706            | 550                     | 200                          | 57.1%              |
| Advertising and Miscellaneous                |                | 1,500                     | 914            | 1,050                   | (450)                        | -30.0%             |
| Insurance                                    | 1,805          | 2,084                     | 2,084          | 2,292                   | 208                          | 10.0%              |
| Merch Card Service Fees                      | 942            | 1,100                     | 797            | 700                     | (400)                        | -36.4%             |
| CD Admin Allocation                          | 32,307         | 40,178                    | 36,350         | 40,906                  | 728                          | 1.8%               |
| Permitting Total                             | 184,013        | 172,071                   | 172,227        | 188,930                 | 16,859                       | 9.8%               |

| Code Enforcement Expenditure Summary         | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Code Enforcement Wages                       | 19,500         | 4,068                     | 3,468          |                         | (4,068)                      | -100%              |
| Benefits (soc sec, retirement, med ins, etc) | 3,042          | 543                       | 541            |                         | (543)                        | -100%              |
| Operating Supplies                           | 23             | 200                       |                |                         | (200)                        | -100%              |
| Code Enforc Prof Services                    | 585            | 24,725                    | 11,953         | 35,000                  | 10,275                       | 41.6%              |
| Insurance                                    | 614            | 635                       | 550            | 605                     | (30)                         | -4.7%              |
| CD Admin Allocation                          | 10,338         | 13,392                    | 11,896         | 13,635                  | 243                          | 1.8%               |
| Code Enforcement Total                       | 34,102         | 43,563                    | 28,409         | 49,240                  | 5,677                        | 13.0%              |

| Hearing Examiner Expenditure Summary | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Prof Serv-Hearing Examiner           |                | 5,000                     |                | 5,000                   |                              | 0%                 |
| Prof Serv- Planning                  |                |                           | 2,245          |                         |                              |                    |
| Hearing Examiner Total               |                | 5,000                     | 2,245          | 5,000                   |                              | 0%                 |

#### Positions:

- 1.0 Executive Director of Community Development
- 1.0 Associate Planner
- 1.0 Permit Center Supervisor
- 3.0 Total

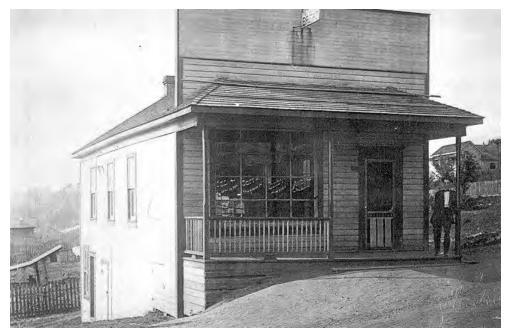


**Black Diamond City Limits** 

**Natural Resources** functions to purchase, restore and maintain the City's natural resources and provide guidance in balancing the protection of the environment and a strong, vibrant economy. Inherent to the Natural Resources Department is significant overlap with the City of Black Diamond's Parks, Recreation and Open Space Program. The Natural Resources Department has and will continue to provide back-up in the development of the City's Comprehensive Parks, Recreation, Trails and Open Space Plan as components to this program fall under the responsibilities of this Department.

Natural Resource Department responsibilities involve management of the City's Transfer of Development Rights (TDR's) Program and to help ensure the quality of life that residents of Black Diamond have come to expect. Environmental sensitivity is also part of the City's vision for the future. The Natural Resources Director is the single full-time employee in this department, of which the salary and benefits are reimbursed 100% by the Funding Agreement.

| Natural Resources Expenditures               | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Stewardship Wages (Natural Res Director)     | 98,238         | 103,515                   | 101,831        | 103,515                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)             |                | (2,168)                   |                | (1,756)                 | 412                          | -19.0%             |
| Benefits (soc sec, retirement, med ins, etc) | 32,313         | 35,133                    | 33,592         | 37,654                  | 2,521                        | 7.2%               |
| Operating Supplies                           | 281            | 250                       | 165            |                         | (250)                        | -100%              |
| Powerful Choices PSE                         | 500            |                           |                |                         |                              |                    |
| Prof Svcs, Communications & Advertising      | 210            |                           | 533            |                         |                              |                    |
| Lodging, Meals & Mileage                     | 11             | 250                       |                |                         | (250)                        | -100%              |
| Insurance                                    | 1,532          | 1,654                     | 1,654          | 1,820                   | 166                          | 10.0%              |
| Training                                     | (45)           | 250                       |                | 250                     |                              | 0%                 |
| Recycling Program Grant                      | 18,065         | 18,900                    | 18,002         | 18,002                  | (898)                        | -4.8%              |
| PS Clean Air Assmt                           | 2,236          | 2,190                     | 2,219          | 2,300                   | 110                          | 5.0%               |
| Memberships (2010 WIRA)                      | 2,507          |                           | 161            |                         |                              |                    |
| Printing Binding and other Miscellaneous     | 256            | 650                       |                | 700                     | 50                           | 7.7%               |
| Natural Resources Total                      | 156,104        | 160,624                   | 158,157        | 162,485                 | 1,861                        | 1.2%               |



Position: 1.0 Stewardship/Parks Director

John Davies' Candy Store, built in 1905 and originally located on Baker Street, was a popular spot for young people, especially boys. After the store closed in 1935, the building was moved to the Morganville area of Roberts Drive. The historical society had hoped to preserve the building, but it was razed in September 2005. (Courtesy Black Diamond Historical Society)

**Economic Development** provides a bridge between private and public sectors to assist with the economic growth of the community in areas of job creation and retention through recruitment and expansion of businesses and developments.

Economic Development Department responsibilities involve implementing strategies that will aid in business attraction. The goal is to increase the job base while maintaining the current jobs in Black Diamond, and to develop and maintain economic development related data and databases necessary for business recruitment.

Economic Development also has the primary responsibility to develop and enhance partnerships with agencies, utilities, transportation, and other economic development allies. This department also manages land acquisitions and project planning for City owned development projects.

This is a 100% Funding Agreement position.

| Economic Development Expenditure Summary     | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Economic Development Wages (Director)        | 97,152         | 102,372                   | 100,404        | 102,372                 |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)             |                | (2,266)                   |                | (1,736)                 | 530                          | -23.4%             |
| Benefits (soc sec, retirement, med ins, etc) | 32,181         | 33,535                    | 32,647         | 35,220                  | 1,685                        | 5.0%               |
| Office And Operating Supplies                | 222            | 1,100                     | 20             | 300                     | (800)                        | -72.7%             |
| Communications                               | 58             | 1,000                     |                |                         | (1,000)                      | -100%              |
| Lodging, Meals & Mileage                     | 122            | 1,900                     | 336            | 1,900                   |                              | 0%                 |
| Lodging, Meals & Mileage Reimb               |                | 500                       |                | 500                     |                              | 0%                 |
| Insurance                                    | 1,516          | 1,637                     | 1,637          | 1,800                   | 163                          | 10.0%              |
| Miscellaneous, Printing & Binding            |                | 450                       |                | 450                     |                              | 0%                 |
| Training Workshops and Memberships           |                | 2,350                     | 99             | 2,350                   |                              | 0%                 |
| <b>Economic Development Total</b>            | 131,251        | 142,578                   | 135,143        | 143,156                 | 578                          | 0.4%               |

#### Position:

1.0 Executive Director of Economic Development and Engineering Services



The small one story, wood frame Miner's Cabin, located on land owned by Welsh miner Timothy Morgan, is said to have been built by two Italian miners. They lived in the house until the 1920s, when Morganville became the center of union activity during bitter labor disputes. This photo was taken in 1939, the house has been restored and still sits on this spot, next to City Hall. (Courtesy of the Black Diamond Historical Society)

**Parks Department** functions include the maintenance of the boat launch and associated park area on Lake Sawyer, Eagle Creek Park including playground equipment and landscape, the downtown park, north of the Black Diamond Elementary School, including a basketball court, tennis court, playground equipment, skate board park and picnic tables, and a BMX track is provided south of the police station. Two passive parks include the Union Stump historical marker and the Coal Car Triangle historical marker. The City also has a 168 acre undeveloped park at the south end of Lake Sawyer that has a gravel parking lot and a trail for access. The City provides insurance and all utilities for the Museum. And also provides a site and minimal grounds maintenance for the Recreation Center of which the Community Center operates. In total, the City has 173.5 acres of park property.

The Parks Department is maintained by the utility crew and their wages are allocated 8% to this area. The superintendent and PW Director are also allocated 8% here. Parks allocations total 35% of a full time employee in 2012.

| Parks and Recreation Expenditure Summary     | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Parks Wages (8% Util. Sal & 2% of Admin) *   | 25,699         | 26,276                    | 26,553         | 26,276                  |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)             |                | (189)                     |                | (181)                   | 8                            | -4.2%              |
| Benefits (soc sec, retirement, med ins, etc) | 8,812          | 9,583                     | 9,244          | 10,005                  | 422                          | 4.4%               |
| Operating Supplies                           | 3,082          | 2,200                     | 2,234          | 2,360                   | 160                          | 7.3%               |
| Fuel   | 818            | 1,100                     | 1,021          | 1,100                   |                              | 0%                 |
| Utilities                                    | 2,379          | 2,820                     | 3,253          | 3,166                   | 346                          | 12.3%              |
| Telephone and Postage                        | 313            | 600                       | 246            | 700                     | 100                          | 16.7%              |
| Repairs and Maintenance                      | 1,581          | 1,600                     | 1,630          | 1,700                   | 100                          | 6.3%               |
| Professional Services                        |                | 1,000                     | 510            | 1,000                   |                              | 0%                 |
| Rental of Equipment                          |                | 550                       |                |                         | (550)                        | -100%              |
| Insurance                                    | 4,333          | 3,291                     | 3,454          | 3,291                   |                              |                    |
| Portable Restroom Facility                   | 3,391          | 5,000                     | 4,981          | 5,000                   |                              | 0%                 |
| Venvue Pay Station                           | 1,618          | 1,800                     | 1,618          | 1,710                   | (90)                         | -5.0%              |
| Park Signage                                 | 37             | 600                       | 18             | 300                     | (300)                        | -50.0%             |
| Miscellaneous and Security                   | 143            | 100                       | 420            | 308                     | 208                          | 208.0%             |
| Merchant Card Service Fees                   | 371            | 400                       | 313            | 185                     | (215)                        | -53.8%             |
| Parks Equipment                              | 125            | 2,250                     | 2,245          |                         | (2,250)                      | -100%              |
| Parks Subtotal                               | 52,701         | 58,981                    | 57,740         | 56,920                  | (2,061)                      | -3.5%              |
| Museum and Community Center                  |                |                           |                |                         |                              |                    |
| Museum Insurance                             | 976            | 1,086                     | 1,086          | 1,195                   | 109                          | 10.0%              |
| Museum Electric/Gas                          | 3,376          | 5,000                     | 3,924          | 5,100                   | 100                          | 2.0%               |
| Museum Water/Sewer/Storm                     | 1,110          | 1,300                     | 1,364          | 1,300                   |                              | 0%                 |
| Community Event Supplies                     | 1,768          | 3,500                     | 212            | 2,000                   | (1,500)                      | -42.9%             |
| Community Center Insurance                   | 1,394          | 1,444                     | 1,612          | 1,249                   | (195)                        | -13.5%             |
| Community Gym Insurance                      |                | 1,135                     | 1,135          | 1,249                   | 114                          | 100%               |
| Comm Center Water/Sewer/Storm                | 273            | 300                       | 309            | 310                     | 10                           | 3.3%               |
| Museum and Community Center Subtotal         | 8,896          | 13,765                    | 9,641          | 12,403                  | (1,362)                      | -9.9%              |
| Parks and Recreation Total                   | 61,597         | 72,746                    | 67,381         | 69,323                  | (3,423)                      | -4.7%              |

<sup>\*</sup> Other portion of salaries are allocated to utilities & cemetery

| 2011 Employee Allocation - Parks          |                 |          |       |  |  |  |  |
|---|-----------------|----------|-------|--|--|--|--|
| Positions                                 | General<br>Fund | Cemetery | Parks |  |  |  |  |
| Admin Assistant 1                         | 0.10            | 0.10     |       |  |  |  |  |
| Support Staff Total                       | 0.10            | 0.10     |       |  |  |  |  |
| Public Works Director - Funding Agreement | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Funding - Reimbursement for Utilities     | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utilities Supervisor                      | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utility Worker                            | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utilities Operator                        | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Seasonal Help for Parks                   | 0.04            | 0.01     | 0.03  |  |  |  |  |
| Public Works Total                        | 0.44            | 0.07     | 0.27  |  |  |  |  |
| Grand Total Budget Positions              | 0.54            | 0.19     | 0.35  |  |  |  |  |



The BLACK DIAMOND COMPANY was located in the building that is now home to Baker Street Books.

**Cemetery Department** functions provide operations and maintenance of the historic Black Diamond Cemetery. This involves coordinating burials, sale of cemetery plots, providing physical burial services and maintaining the cemetery grounds. The burial fees cover the costs associated with the burial.

The cemetery is supported by the General Fund. The Public Works crew mows and trims the cemetery once a week during the heavy grass growing months and once every two weeks for the drier months during the growing season.

Public Works employees are allocated a portion of their salary and benefit costs to the Cemetery. Cemetery allocations total 19% of a full time employee in 2012.

| Cemetery Expenditure Summary                 | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Cemetery Wages (2% Util. Sal & 8% Admin)     | 9,535          | 10,071                    | 10,072         | 10,071                  |                              | 0%                 |
| Furlough (2011-5day, 2012-4 day)             |                | (125)                     |                | (99)                    | 26                           | -20.8%             |
| Benefits (soc sec, retirement, med ins, etc) | 3,710          | 4,106                     | 3,980          | 4,294                   | 188                          | 4.6%               |
| Operating Supplies                           | 180            | 550                       | 80             | 495                     | (55)                         | -10.0%             |
| Vaults/Liners                                | 1,259          | 500                       |                | 500                     |                              | 0%                 |
| Fuel   | 200            | 400                       | 255            | 400                     |                              | 0%                 |
| Telephone, DSL, Radios and Postage           | 78             | 200                       | 66             | 75                      | (125)                        | -62.5%             |
| Utilities                                    | 339            | 850                       | 575            | 717                     | (133)                        | -15.6%             |
| Insurance                                    | 163            | 181                       | 226            | 199                     | 18                           | 9.9%               |
| Maintenance and Repairs                      | 237            | 700                       | 161            | 200                     | (500)                        | -71.4%             |
| Misc, Excise Tax, Security                   | 133            | 100                       | 82             | 425                     | 325                          | 325.0%             |
| Cemetery Total                               | 15,834         | 17,533                    | 15,497         | 17,277                  | (256)                        | -1.5%              |

<sup>\*</sup> Other portion of salaries are allocated to utilities & parks

| 2011 Employee Allocation - Cemetery       |                 |          |       |  |  |  |  |
|---|-----------------|----------|-------|--|--|--|--|
| Positions                                 | General<br>Fund | Cemetery | Parks |  |  |  |  |
| Admin Assistant 1                         | 0.10            | 0.10     |       |  |  |  |  |
| Support Staff Total                       | 0.10            | 0.10     |       |  |  |  |  |
| Public Works Director - Funding Agreement | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Funding - Reimbursement for Utilities     | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utilities Supervisor                      | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utility Worker                            | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Utilities Operator                        | 0.10            | 0.02     | 0.08  |  |  |  |  |
| Seasonal Help for Parks                   | 0.04            | 0.01     | 0.03  |  |  |  |  |
| Public Works Total                        | 0.44            | 0.07     | 0.27  |  |  |  |  |
| Grand Total Budget Positions              | 0.54            | 0.19     | 0.35  |  |  |  |  |

**Central Services** provide the budget that captures shared costs for various departments, including office and operating supplies, software maintenance costs, copier costs, postage, advertising, utilities, custodial services, building insurance, credit card and banking fees.

Costs that benefit a variety of departments are paid from Central Services and then allocated through cost allocations. Employee recognition budget includes employee and elected official recognition, awards and an annual banquet.

| Central Services Expenditures        | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Office and Operating Supplies        | 4,887          | 6,925                     | 4,822          | 5,700                   | (1,225)                      | -17.7%             |
| Telephone and Postage                | 3,144          | 6,325                     | 3,720          | 3,925                   | (2,400)                      | -37.9%             |
| Memberships                          | 5,767          | 6,600                     | 5,641          | 5,875                   | (725)                        | -11.0%             |
| Employee recognition and celebration | 399            | 1,100                     | 652            | 900                     | (200)                        | -18.2%             |
| Vehicle Repairs and Maintenance      | 878            | 500                       | 1,062          | 500                     |                              | 0%                 |
| Software and Copier Maintenance      | 3,510          | 4,350                     | 4,310          | 4,350                   |                              | 0%                 |
| Retreat-Travel & Training            |                | 1,000                     | 200            | 800                     | (200)                        | -20.0%             |
| Advertising                          | 1,010          | 1,200                     | 436            |                         | (1,200)                      | -100.0%            |
| Insurance Pooled Vehicles            | 2,100          | 2,174                     | 4,251          | 977                     | (1,197)                      | -55.1%             |
| Insurance Deductible                 | 2,971          | 300                       | 2,000          | 1,000                   | 700                          | 233.3%             |
| C/S Fuel                             | 157            | 300                       |                | 3,500                   | 3,200                        | 1066.7%            |
| CH/CD/PW Bldg Maintenance & Repair   | 1,920          | 2,000                     |                | 1,000                   | (1,000)                      | -50.0%             |
| Banking Fees                         | 2,415          | 2,200                     | 760            | 1,300                   | (900)                        | -40.9%             |
| Merchant Card Service Fees           | 1,983          | 1,500                     | 2,488          | 2,000                   | 500                          | 33.3%              |
| Miscellaneous                        | 353            |                           | 421            | 600                     | 600                          | 100%               |
| Printing Vouchers/Receipts           | 651            | 1,200                     | 1,879          | 1,200                   |                              | 0%                 |
| Shredding Services                   | 300            | 300                       |                |                         | (300)                        | -100%              |
| KC Mental Health                     | 1,044          | 1,000                     | 1,012          | 1,100                   | 100                          | 10.0%              |
| Central Service Expenditures         | 33,491         | 38,974                    | 33,653         | 34,727                  | (4,247)                      | -10.9%             |



Years ago the RAILROAD DEPOT was the most popular place in town and the daily arrival of the limited was an event seldom missed by the population. (Pacific Coast Bulletin, April 23, 1925)

To the left in this image are the men-folk of the town leaning on the 'loafing rail'. Women had to walk on the opposite side of the street and dare not look at the men. (Courtesy of the Black Diamond Historical Society)

Funding Agreement, Studies, Deposits and Interfund Transfer expenditures in the General Fund budget includes one-time only costs, reimbursable studies and legal costs in the Funding Agreement, and in prior years, studies with other parties. The decrease is due to completion of EIS and SEPA projects in 2010.

| Funding Agreement Expenditures (includes deposits and pass-thru) | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| MPDs, EIS and SEPA   | 704,708        | 695,175                   | 591,175        | 634,000                 | (61,175)                     | -8.8%              |
| One time Legal Services  |                | 35,000                    |                |                         | (35,000)                     | -100%              |
| Other Projects and Pass-thru                                     | 3,231          |                           |                |                         |                              |                    |
| Funding Agreement Total  | 707,939        | 730,175                   | 591,175        | 634,000                 | (96,175)                     | -13.2%             |
| Ending Cash and Investments (City)                               | 208,148        | 171,805                   | 757,424        | 201,743                 | 29,938                       | 17.4%              |
| Ending Cash and Investments (Developer)                          | 252,276        | 163,790                   | 163,790        | 255,590                 | 91,800                       | 56.0%              |
| Total Beginning Cash and Investments                             | 460,424        | 335,595                   | 921,214        | 457,333                 | 121,738                      | 36.3%              |
| Grand Total General Fund Expenditures                            | 5,085,067      | 5,400,029                 | 5,606,765      | 5,455,415               | 55,386                       | 1.0%               |



This 1915 photograph features the old masonic hall in Black Diamond (center). The photographer is looking up Baker Street toward 3rd Avenue (SR 169). Black Diamond Elementary would be on your immediate left and the "new" masonic hall (ca 1970) is on the corner of 3rd, same as 1915. (courtesy Black Diamond Historical Society)

# **Special Revenue Funds**



This photo is from the 1949 LABOR DAY celebration. On the left is ROY DARBY, team manager. The bat boy on the right is JIM HAWTHORNE. The boy on the far right is Roy Darby, Jr., and next to Roy is Rick Darby. Black Diamond's festive celebration was originally held on July 4th until it was changed to Labor Day in 1947. (courtesy of Black Diamond Historical Society)

**Street Department** responsibilities include maintaining, planning and upgrading public streets and sidewalks. Major activities in the Street Department include maintaining the street signs and pavement markings, snow plowing, street sanding during ice conditions, roadside mowing and brushing, pavement maintenance, roadway construction, managing the right of way, providing street lighting and signal maintenance and street network planning and review. Street revenue from gas tax is the primary source of funds for the Street Department. Falling revenues have forced the Street Department to use real estate excise tax funding normally reserved for capital projects and street capital projects, to fill in the short fall in the street maintenance budget.

| 101 Street Fund                                  | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE  |                |                           |                |                         |                              |                    |
| Diverted County Road Prop Tax                    | 5,349          | 6,200                     | 6,200          |                         | (6,200)                      | -100%              |
| Right of Way Permit                              | 7,220          | 5,000                     | 3,000          | 3,000                   | (2,000)                      | -40.0%             |
| Street/Sidewalk/Curb Variance                    | 300            | 400                       | 300            | 300                     | (100)                        | -25.0%             |
| Storm Clean UP Grant-Fed                         |                |                           | 100            |                         |                              |                    |
| Street Gas Tax                                   | 90,571         | 91,500                    | 87,245         | 85,870                  | (5,630)                      | -6.2%              |
| LGIP Investment Interest                         | 1,065          | 900                       | 629            | 610                     | (290)                        | -32.2%             |
| FA Reimbursement for PW Staff                    | 20,075         | 41,338                    | 40,765         | 42,946                  | 1,608                        | 3.9%               |
| Street Miscellaneous & Project Reimb.            |                |                           | 19,795         |                         |                              |                    |
| Subtotal Street Fund Revenue                     | 124,580        | 145,338                   | 158,035        | 132,726                 | (12,612)                     | -8.7%              |
| Beginning Cash & Investments                     | 386,427        | 323,854                   | 323,854        | 310,627                 | (13,227)                     | -4.1%              |
| Total Street Fund Sources                        | 511,007        | 469,192                   | 481,889        | 443,353                 | (25,839)                     | -5.5%              |
| EXPENDITURES                                     |                |                           |                |                         |                              |                    |
| Street-Wages                                     | 57,079         | 69,182                    | 67,440         | 70,026                  | 844                          | 1.2%               |
| Furlough (2010-13 day, 11-5 day, 12-4 day)       |                | (661)                     |                | (601)                   | 60                           | -9.1%              |
| Benefits (soc sec, retirement, medical ins, etc) | 20,440         | 26,587                    | 25,354         | 27,840                  | 1,253                        | 4.7%               |
| Subtotal Salaries and Benefits                   | 77,519         | 95,108                    | 92,794         | 97,265                  | 2,157                        | 2.3%               |
| Roadside Maintenance Supplies                    | 838            | 3,500                     | 186            |                         | (3,500)                      | -100%              |
| Allocated Office Supplies, Copies, Postage       | 2,251          | 1,773                     | 1,683          | 1,719                   | (54)                         | -3.0%              |
| Operating supplies and uniforms                  | 454            | 800                       | 831            | 800                     |                              | 0%                 |
| Street Signs                                     | 2,408          | 2,400                     |                |                         | (2,400)                      | -100%              |
| Sand & Salt-Snow & Ice                           | 716            | 1,600                     | 151            | 1,300                   | (300)                        | -18.8%             |
| Fuel   | 1,600          | 2,363                     | 2,288          | 2,000                   | (363)                        | -15.4%             |
| Small Tools & Equipment                          | 867            | 1,200                     | 563            | 1,200                   |                              | 0%                 |
| Subtotal Operating Supplies                      | 9,134          | 13,636                    | 5,701          | 7,019                   | (6,617)                      | -48.5%             |
| Insurance  | 4,434          | 5,839                     | 5,839          | 6,423                   | 584                          | 10.0%              |
| Telephone, DSL and Postage                       | 583            | 1,350                     | 467            | 1,950                   | 600                          | 44.4%              |
| Prof Services Transportation                     | 5,730          |                           |                | 1,000                   | 1,000                        | 100%               |
| Traffic Signal Maintenance                       | 3,408          | 4,000                     | 3,117          | 3,500                   | (500)                        | -12.5%             |
| Street Lighting                                  | 27,200         | 29,000                    | 27,601         | 28,000                  | (1,000)                      | -3.4%              |
| Street Striping                                  | 6,045          | 7,000                     | ·              | ŕ                       | (7,000)                      | -100%              |
| Travel, Memberships and Training                 | 112            | 1,600                     | 1,079          | 1,600                   | ( //                         | 0%                 |
| Advertising                                      |                | 100                       | 157            | 200                     | 100                          | 100%               |
| Vehicle and Shop Maintenance                     | 2,367          | 3,000                     | 1,462          | 2,500                   | (500)                        | -16.7%             |
| Utilities (elect,gas,water,waste,stormwtr etc)   | 1,805          | 1,860                     | 1,928          | 1,946                   | 86                           | 4.6%               |
| Other Professional Svcs and Miscellaneous        | 975            | 1,000                     | 172            | 290                     | 290                          | 100%               |
| Legal Costs                                      | 10,673         | 11,000                    | 9,629          | 11,000                  | 230                          | 0%                 |
| State Auditor Services                           | 305            | 2,500                     | 2,563          | 440                     | (2,060)                      | -82.4%             |
| PW Administration Cost Allocation                | 6,863          | 8,488                     | 8,484          | 8,700                   | 212                          | 2.5%               |
| Subtotal Services and Charges                    | 70,500         | 75,737                    | 62,498         | 67,549                  | (8,188)                      | -10.8%             |
|  |                |                           |                |                         |                              |                    |
| Total Operating Expenditures                     | 157,153        | 184,481                   | 160,993        | 171,833                 | (12,648)                     | -6.9%              |

| 101 Street Fund, cont.                     | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Transfer out to 510 Equipment Reserve      | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer to Street Preservation            | 20,000         |                           |                |                         |                              |                    |
| Transfer out to Boat Launch Paving Project |                | 16,215                    | 16,215         |                         | (16,215)                     | -100%              |
| Trans in from RR Project 004               |                | (33,463)                  | (33,463)       |                         | 33,463                       | -100%              |
| Subtotal Transfers                         | 30,000         | (7,248)                   | (7,248)        | 10,000                  | 17,248                       | -238.0%            |
| Ending C & I (3 month Reserve)             | 39,288         | 44,923                    | 40,248         | 42,958                  | (1,965)                      | -4.4%              |
| Ending Cash & Investments Unreserved       | 284,566        | 247,036                   | 287,896        | 218,562                 | (28,474)                     | -11.5%             |
| Subtotal Ending Cash and Investments       | 323,854        | 291,959                   | 328,144        | 261,520                 | (30,439)                     | -10.4%             |
| Total Street Fund Uses                     | 511,007        | 469,192                   | 481,889        | 443,353                 | (25,839)                     | -5.5%              |

| 2011 Employee Allocations by Funding Source |                      |                 |                |               |                  |                     |
|---|----------------------|-----------------|----------------|---------------|------------------|---------------------|
| Street Funded Positions                     | Funding<br>Agreement | General<br>Fund | Street<br>Fund | Water<br>Fund | Waste water Fund | Storm water<br>Fund |
| Admin Assistant I                           |                      | 0.10            |                | 0.3           | 0.3              | 0.3                 |
| Deputy City Clerk                           |                      | 0.60            | 0.04           | 0.12          | 0.12             | 0.12                |
| Senior Accountant                           |                      | 0.45            | 0.03           | 0.09          | 0.09             | 0.09                |
| Support Staff Total                         |                      | 1.15            | 0.07           | 0.51          | 0.51             | 0.51                |
| Public Works Director - Funding             |                      | 0.10            | 0.15           | 0.25          | 0.25             | 0.25                |
| Admin Assistant III- Funding                |                      |                 | 0.25           | 0.25          | 0.25             | 0.25                |
| Total Funding                               | 2.00                 | -0.10           | -0.4           | -0.5          | -0.5             | -0.5                |
| Utilities Supervisor                        |                      | 0.10            | 0.15           | 0.25          | 0.25             | 0.25                |
| Utility Worker                              |                      | 0.10            | 0.15           | 0.25          | 0.25             | 0.25                |
| Utilities Operator                          |                      | 0.10            | 0.15           | 0.25          | 0.25             | 0.25                |
| Seasonal Help for Parks                     |                      | 0.04            | 0.06           | 0.10          | 0.10             | 0.10                |
| Public Works Total                          | 2.00                 | 0.34            | 0.51           | 0.85          | 0.85             | 0.85                |
| Total Budget Positions (FTE's)              | 2.00                 | 1.49            | 0.58           | 1.36          | 1.36             | 1.36                |



Snow's on the ground again in BD so this photo of HOLDEN'S Photograph Studio – located on a triangular plot at the corner of Railroad Ave. and Morgan St. Many early family portraits originated at this little studio. In later years the building was used as a shoe shop, real estate office, and meeting place for the town council. (1984 calendar series Courtesy Black Diamond Historical Society)

Real Estate Excise Tax I is authorized by Washington State RCW 8245.010 and can be used for capital projects. Cities must use these funds as long as they are identified in a capital improvement plan.

Specifically, one quarter percent of the real estate excise tax is collected, and then transferred to Fund 310 to be used for general government capital projects.

Midyear in 2011 the Washington State Legislature authorized for five years the usage of up to \$100,000 of REET monies for the maintenance of capital assets. Detail for General Government projects in 2012 are on the next page.

| 104 REET I Gen Gov't Fund                | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                  |                |                           |                |                         |                              |                    |
| R1 1.4% REET                             | 45,476         | 30,000                    | 35,271         | 38,500                  | 8,500                        | 28.3%              |
| LGIP Investment Interest                 | 2,202          | 1,600                     | 1,258          | 1,200                   | (400)                        | -25.0%             |
| Transfer in from REET II                 |                | 70,000                    | 70,000         | 93,500                  | 23,500                       | 33.6%              |
| Subtotal Revenue                         | 47,678         | 101,600                   | 106,529        | 133,200                 | 31,600                       | 31.1%              |
| Beginning Cash & Investments             | 710,483        | 401,486                   | 401,486        | 321,026                 | (80,460)                     | -20.0%             |
| Total REET I 104 Fund Sources            | 758,161        | 503,086                   | 508,014        | 454,226                 | (48,860)                     | -9.7%              |
| EXPENDITURES                             |                |                           |                |                         |                              |                    |
| Transfer to 310 Gen Gov't Capital Fund   | 356,675        | 139,000                   | 139,000        | 98,750                  | (40,250)                     | -29.0%             |
| Trans 510 Fund - Police & Fire Equipment |                | 43,850                    | 43,850         | 79,915                  | 36,065                       | 82.2%              |
| Subtotal Expenditures                    | 356,675        | 182,850                   | 182,850        | 178,665                 | (4,185)                      | -2.3%              |
| Ending Cash & Investments                | 401,486        | 320,236                   | 325,164        | 275,561                 | (44,675)                     | -14.0%             |
| Total REET I 104 Fund Uses               | 758,161        | 503,086                   | 508,014        | 454,226                 | (48,860)                     | -9.7%              |



This photo shows an early Black Diamond Fourth of July celebration, probably around 1910, taken in front of the Black Diamond School. The lady standing in the center of the wagon is the "Goddess of Liberty/Queen." (Courtesy of the Black Diamond Historical Society)

General Government Capital Fund 310 provides the 2012 budget for the General Government portion of the Capital Improvement Program 2012 – 2017. For more detail on these projects please refer to the Capital Improvement Plan summary toward the end of this document.

| 310 Government Capital Fund*                  | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| EXPENDITURES                                  |                |                           |                |                         |                              |                    |
| Ginder Land acquisition                       |                |                           |                | 300,000                 | 300,000                      | 100%               |
| Trails Projects                               | 1,665          | 24,094                    |                | 28,000                  | 3,906                        | 16.2%              |
| Boat Launch Project                           | 8,312          | 95,001                    | 93,684         |                         | (95,001)                     | -100%              |
| Shoreline Master Plan                         | 26,804         | 20,479                    | 17,450         | 10,000                  | (10,479)                     | -51.2%             |
| Park Signage                                  | 865            | 16,635                    | 121            |                         | (16,635)                     | -100%              |
| Tree Mitigation                               | 1,058          | 4,941                     | 2,632          | 5,000                   | 59                           | 1.2%               |
| Prior year park projects                      | 27,690         |                           |                |                         |                              |                    |
| Council Chambers, Police & Court Building     | 11,124         | 132,590                   | 108,241        |                         | (132,590)                    | -100%              |
| Police Technology & other                     | 15,876         | 13,261                    | 5,866          | 8,000                   | (5,261)                      | -39.7%             |
| Police record system loan payment - principal | 40,000         | 40,000                    | 40,000         | 40,000                  |                              | 0%                 |
| Police record system loan - interest          | 800            | 2,000                     | 1,500          | 2,000                   |                              | 0%                 |
| Police records, phones & firearms             | 18,668         |                           |                |                         |                              |                    |
| Fire Impact Fees & CF Henderson/Young         |                | 14,620                    | 14,620         |                         | (14,620)                     | -100%              |
| Fire Station 99 study & design                |                | 5,000                     |                |                         | (5,000)                      | -100%              |
| General Government technology                 | 21,844         | 34,155                    | 32,834         | 20,000                  | (14,155)                     | -41.4%             |
| Grant Matching                                | 14,384         | 76,878                    | 769            | 10,000                  | (66,878)                     | -87.0%             |
| Future Facility Site design & analysis        |                | 15,000                    |                | 35,000                  | 20,000                       | 133.3%             |
| Impact Study fees                             |                | 65,380                    |                |                         | (65,380)                     | -100%              |
| Way Finding Signs                             |                | 24,000                    |                |                         | (24,000)                     | -100%              |
| Subtotal General Govt Capital Projects        | 189,088        | 584,034                   | 317,716        | 458,000                 | (126,034)                    | -21.6%             |
| Ending Cash & Investments                     | 310,165        |                           | 250,305        |                         | -                            | -                  |
| Total 310 Gen Govt Capital Fund Uses          | 499,253        | 584,034                   | 568,021        | 458,000                 | (126,034)                    | -21.6%             |

 $<sup>^{</sup>st}$  Note that fire and police vehicles and equipment are funded out of the 510 Fund

**Real Estate Excise Tax II** authorized by RCW 8245.010 can be used for capital projects. This part of the real estate excise tax may only be levied by cities that plan under the Growth Management Act.

Specifically, one quarter percent of the real estate excise tax is to be used for <u>public works projects</u> for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.

Midyear in 2011 the Washington State Legislature authorized for five years the usage of up to \$100,000 of REET monies for the maintenance of capital assets. REET II monies in Black Diamond are transferred to Fund 320 for Street and Public Works capital projects.

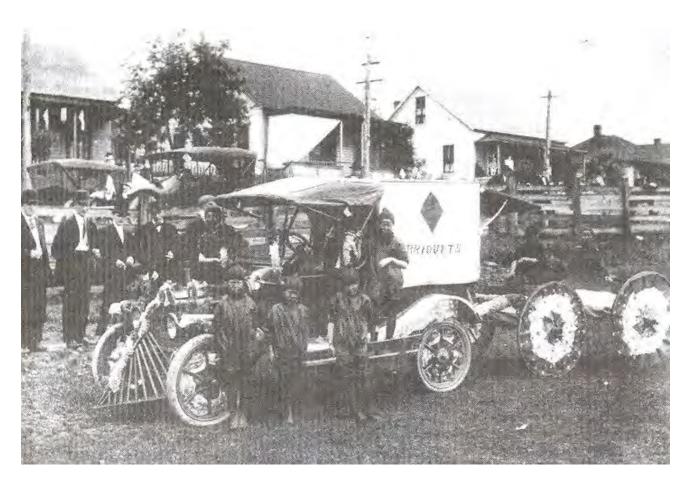
For detailed projects, see the 320 Fund section on the next page.

| 105 REET II Public Works Capital Projects    | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                      |                |                           |                |                         |                              |                    |
| R2 1/4% REET Tax                             | 45,476         | 30,000                    | 34,973         | 38,500                  | 8,500                        | 28.3%              |
| LGIP Investment Interest                     | 2,562          | 3,500                     | 1,390          | 2,000                   | (1,500)                      | -42.9%             |
| Subtotal REET II Fund Revenue                | 48,037         | 33,500                    | 36,363         | 40,500                  | 7,000                        | 20.9%              |
| Beg Cash & Investments                       | 819,237        | 543,991                   | 543,991        | 530,125                 | (13,866)                     | -2.5%              |
| Total REET II Fund Sources                   | 867,274        | 577,491                   | 580,354        | 570,625                 | (6,866)                      | -1.2%              |
| EXPENDITURES                                 |                |                           |                |                         |                              |                    |
| Transfer to REET I                           |                | 70,000                    | 70,000         | 93,500                  | 23,500                       | 33.6%              |
| Transfer out 320 PW Capital                  | 323,283        | 125,000                   | 120,000        | 168,782                 | 43,782                       | 35.0%              |
| Transfer to 320 Fund - Misc Overlays - Match |                | 32,000                    | 32,000         |                         | (32,000)                     | -100%              |
| Transfer to 288th Project                    |                | 16,239                    | 16,239         |                         | (16,239)                     | -100%              |
| Trans Back from RR Project                   |                | (145,670)                 | (145,670)      |                         | 145,670                      | -100%              |
| Total REET I Fund Expenditures               | 323,283        | 97,569                    | 92,569         | 262,282                 | 164,713                      | 168.8%             |
| Ending Cash & Investments                    | 543,991        | 479,922                   | 487,785        | 308,343                 | (171,579)                    | -35.8%             |
| Total REET II Fund Uses                      | 867,274        | 577,491                   | 580,354        | 570,625                 | (6,866)                      | -1.2%              |

Public Works Capital Fund 320 provides the 2012 budget for the Public Works portion of the Capital Improvement Plan for year 2012 - 2017. For more detail on these projects please refer to the Capital Improvement Plan summary toward the end of this document.

| 320 REET II Public Works Capital Projects      | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE  |                |                           |                |                         |                              |                    |
| Transfers Street Fund                          | 20,000         | (17,224)                  | (33,463)       |                         | 17,224                       | -100%              |
| Transfers REET II                              | 323,283        | 6,330                     | 22,569         | 168,782                 | 162,452                      | 2566.4%            |
| TIB Grants                                     | 908,362        | 476,166                   | 144,927        | 100,000                 | (376,166)                    | -79.0%             |
| CDBG Grant                                     | 62,839         | 221,755                   | 226,498        |                         | (221,755)                    | -100%              |
| Transfers to and from Utilities                | 40,000         | (17,715)                  | (17,715)       |                         | 17,715                       | -100%              |
| Grant Matching and Reimbursements              |                | 79,007                    | 79,007         | 20,000                  | (59,007)                     | 100%               |
| Subtotal PW Capital Fund Revenue               | 1,354,484      | 748,319                   | 421,822        | 288,782                 | (459,537)                    | -61.4%             |
| Beginning Cash & Investments                   | 149,741        | 124,722                   | 124,722        |                         | (124,722)                    | -100%              |
| Total PW Capital Fund Sources                  | 1,504,225      | 873,041                   | 546,545        | 288,782                 | (584,259)                    | -66.9%             |
| EXPENDITURES                                   |                |                           |                |                         |                              |                    |
| 288th Paving-Watson Asphalt                    |                | 117,422                   | 112,470        | 120,000                 | 2,578                        | 2.2%               |
| Roberts Sidewalk/ Morgan St to KC Library      |                | 319,218                   | 17,174         | 38,782                  | (280,436)                    | -87.9%             |
| Railroad Avenue Project                        | 947,265        | 10,647                    | 10,647         |                         | (10,647)                     | -100%              |
| Morgan Street Project                          | 395,725        | 155,509                   | 111,815        |                         | (155,509)                    | -100%              |
| Rock Crk Bridge prelim engr (grant matching)   |                |                           |                | 20,000                  | 20,000                       | 100%               |
| Public Works Facilities Design and Engineering |                |                           |                | 20,000                  | 20,000                       | 100%               |
| Elevate Abrahms Final engineering              |                |                           |                | 20,000                  | 20,000                       | 100%               |
| General Street Preservation                    | 1,729          | 45,245                    | 8,535          | 30,000                  | (15,245)                     | -33.7%             |
| Lawson and Newcastle repair                    |                | 105,000                   | 34,682         |                         | (105,000)                    | -100%              |
| 233rd Ave Street Repair                        | 34,783         |                           |                |                         |                              |                    |
| Transfer to 310 Fund for Projects              |                | 80,000                    | 80,000         |                         | (80,000)                     | -100%              |
| Grant Matching - Streets                       |                | 40,000                    | 587            | 40,000                  |                              | 0%                 |
| Subtotal PW Capital Fund Projects              | 1,379,503      | 873,041                   | 375,910        | 288,782                 | (584,259)                    | -66.9%             |
| Ending Cash & Investments Unreserved           | 124,722        |                           | 170,635        |                         |                              |                    |
| Total PW Capital Fund Uses                     | 1,504,225      | 873,041                   | 546,545        | 288,782                 | (584,259)                    | -66.9%             |

## **Internal Service Funds**



This photo, from Black Diamond's Fourth of July parade in 1918, shows a float promoting Diamond Briquets, a coal product made by the Pacific Coast Coal Co. It was taken at the Black Diamond ball field along 3rd Ave., still a community gathering place after more than a century. (Courtesy Black Diamond Historical Society)

Equipment Replacement Funds were established to include Fire, Public Works and Police equipment replacements. Some examples of equipment are police and fire vehicles and equipment for parks and street and utility operations.

| 510 -1 Fire Equipment Reserves            | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                   |                |                           |                |                         |                              |                    |
| LGIP Investment Interest Fire Equipment   | 173            | 100                       | 75             | 100                     |                              | 0%                 |
| Transfer in REET I                        |                |                           |                | 34,915                  | 34,915                       | 100%               |
| Fire Fee - Eagle Creek Plat               |                | 8,000                     | 8,000          |                         | (8,000)                      | -100%              |
| Subtotal Revenue                          | 173            | 8,100                     | 8,075          | 35,015                  | 26,915                       | 332.3%             |
| Beg Cash & Invest Unreserved - Fire Equip | 58,510         | 56,682                    | 56,682         | 34,661                  | (22,021)                     | -38.9%             |
| Total Fire Equipment Revenue              | 58,682         | 64,782                    | 64,757         | 69,676                  | 4,894                        | 7.6%               |
| EXPENDITURES                              |                |                           |                |                         |                              |                    |
| Fire Truck Repairs & Maintenance          |                | 21,627                    | 30,121         |                         | (21,627)                     | -100%              |
| Two Fire Support Vehicles                 |                |                           |                | 69,500                  | 69,500                       | 100%               |
| Subtotal Fire Expenditures                |                | 21,627                    | 30,121         | 69,500                  | 47,873                       | 221.4%             |
| Ending Cash & Investments - Fire          | 58,682         | 43,155                    | 34,636         | 176                     | (42,979)                     | -99.6%             |
| Subtotal 510 Fire Equipment Uses          | 58,682         | 64,782                    | 64,757         | 69,676                  | 4,894                        | 7.6%               |

| 510 -2 PW Equipment Reserves              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                   |                |                           |                |                         |                              |                    |
| LGIP Investment Interest City Equipment   | 424            | 525                       | 236            | 300                     | (225)                        | -42.9%             |
| Subtotal Interest & Other Revenue         | 424            | 525                       | 236            | 300                     | (225)                        | -42.9%             |
| Transfer in from Water Fund               | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer in from Wastewater Fund          | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer in from Stormwater Fund          | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer in from Street Fund              | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Subtotal 510 Fund Transfers               | 40,000         | 40,000                    | 40,000         | 40,000                  |                              | 0%                 |
| Subtotal 510 Fund Revenue                 | 40,424         | 40,525                    | 40,236         | 40,300                  | (225)                        | -0.6%              |
| Beg Cash & Invest Unreserved - City Equip | 163,675        | 179,394                   | 179,394        | 114,694                 | (64,700)                     | -36.1%             |
| Total 510 Fire Equip. Fund Sources        | 204,099        | 219,919                   | 219,631        | 154,994                 | (64,925)                     | -29.5%             |
| EXPENDITURES                              |                |                           |                |                         |                              |                    |
| Utility Truck Purchase                    |                | 25,000                    |                |                         | (25,000)                     | -100%              |
| Slope Mower                               |                | 75,000                    | 74,934         |                         | (75,000)                     | -100%              |
| Radios for Utilities                      |                | 5,000                     |                |                         | (5,000)                      | -100%              |
| Dump Truck 2010 Purchase                  | 24,705         |                           |                |                         |                              |                    |
| GPS System                                |                | 9,192                     | 10,118         |                         | (9,192)                      | -100%              |
| Subtotal City Equipment Expenditures      | 24,705         | 114,192                   | 85,052         |                         | (114,192)                    | -100.0%            |
| Ending Cash & Investments - City          | 179,394        | 105,727                   | 134,578        | 154,994                 | 49,267                       | 46.6%              |
| Total 510 City Equip. Fund Sources        | 204,099        | 219,919                   | 219,630        | 154,994                 | (64,925)                     | -29.5%             |

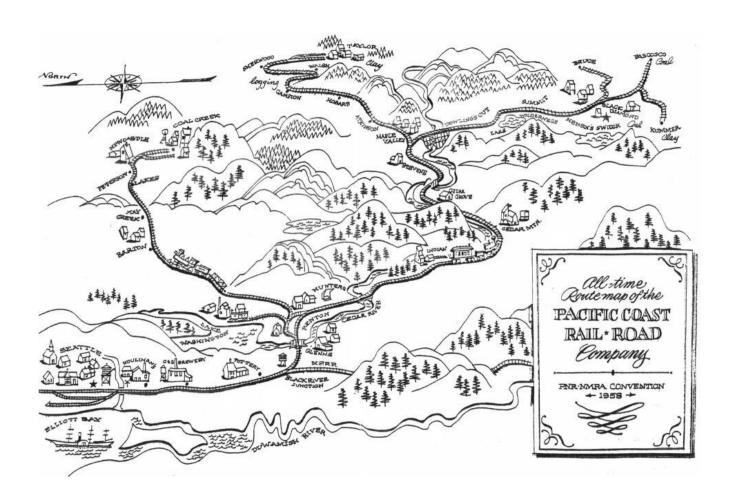
| 510 -3 Police Vehicle Reserve     | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|-----------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                           |                |                           |                |                         |                              |                    |
| Transfer in REET I                |                | 43,850                    | 43,850         | 45,000                  | 1,150                        | 100%               |
| Subtotal Police Vehicle Revenue   |                | 43,850                    | 43,850         | 45,000                  | 1,150                        | 2.6%               |
| Beginning Cash & Investments      |                |                           |                |                         |                              |                    |
| Total Police Equipment Revenue    |                | 43,850                    | 43,850         | 45,000                  | 1,150                        | 2.6%               |
| EXPENDITURES                      |                |                           |                |                         |                              |                    |
| Police Vehicles (Tahoe in 2011)   |                | 43,850                    | 43,851         | 45,000                  | 1,150                        | 2.6%               |
| Total Police Vehicle Expenditures |                | 43,850                    | 43,851         | 45,000                  | 1,150                        | 2.6%               |

| 510 - TOTAL Equipment Reserves       | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--------------------------------------|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                              |                |                           |                |                         |                              |                    |
| LGIP Investment Interest Equipment   | 596            | 625                       | 311            | 400                     | (225)                        | -36%               |
| Other Revenue                        |                | 8,000                     | 8,000          |                         | (8,000)                      | -100%              |
| Transfers in                         | 40,000         | 83,850                    | 83,850         | 119,915                 | 36,065                       | 43.0%              |
| Subtotal Revenue                     | 40,596         | 92,475                    | 92,161         | 120,315                 | 27,840                       | 30.1%              |
| Beginning Cash & Investments         | 222,185        | 236,076                   | 236,076        | 149,355                 | (86,721)                     | -36.7%             |
| <b>Total 510 Equip. Fund Sources</b> | 262,781        | 328,551                   | 328,237        | 269,670                 | (58,881)                     | -17.9%             |
| EXPENDITURES                         |                |                           |                |                         |                              |                    |
| Total Expenditures                   | 24,705         | 179,669                   | 159,024        | 114,500                 | (65,169)                     | -36.3%             |
| Subtotal Equipment Expenditures      | 24,705         | 179,669                   | 159,024        | 114,500                 | (65,169)                     | -36.3%             |
| Ending Cash & Investments - City     | 238,076        | 148,882                   | 169,214        | 155,170                 | 6,288                        | 4.2%               |
| Total 510 Equip. Fund Sources        | 262,781        | 328,551                   | 328,237        | 269,670                 | (58,881)                     | -17.9%             |



The United Mine Workers Local 2257 dedicated its new town, Morganville, on Sunday, April 2, 1922. When miners went on strike March 15, 1921, the Pacific Coast Coal Company ordered members of the Local to move out of company houses in Black Diamond. Timothy Morgan, a nearby farmer, offered about 16 acres to the striking miners. The Union provided the lumber and the labor to build about 200 temporary houses in just 3 months, some of which still exist along Union and Morgan Drives. (Courtesy Black Diamond Historical Society)

# **Utility Funds**



On January 21, 1888, the CEDAR MOUNTAIN post office opened. Cedar Mountain was near the former New Black Diamond Mine – also known as INDIAN (see map). The PACIFIC COAST RAILROAD, which served Cedar Mountain, took over operations from the Columbia & Puget Sound RR in 1916. At that time the main lines, branches, and sidings were just over 55 miles. (Courtesy Black Diamond Historical Society)

Water Department 401 services provide safe high quality reliable drinking water to the residents of Black Diamond within the City water service area. The residents who live around Lake Sawyer are served by the Covington Water District.

The water utility is responsible for the operation and maintenance of the City's springs, tanks, water treatment, pump stations, water mains, fire hydrants and meters. The monthly water bill revenue is used to pay for the operation and maintenance of the existing water system. Water use has gone down in recent years and the city has not been able to collect sufficient revenues to meet the needs of the utility. The water utility has not been able to set aside any operations revenue toward pipe replacement in the last four years.

The fuel, tools, professional services, training, and general service costs are distributed equitably between the Public Works funds.

| 401 Water Fund                                   | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE  |                |                           |                |                         |                              |                    |
| Water User Charges                               | 389,262        | 454,000                   | 426,263        | 454,000                 |                              | 0%                 |
| Water Meter & Setting                            |                | 3,930                     | 3,929          | 4,000                   | 70                           | 100%               |
| Reimbursible Water Repairs                       | 528            | 600                       | 226            | 100                     | (500)                        | -83.3%             |
| Water Availibility Staff Fee                     |                |                           | 1,100          | 600                     | 600                          | 100%               |
| Water Late Fees/Name Change Charge               | 15,838         | 16,000                    | 16,154         | 15,000                  | (1,000)                      | -6.3%              |
| Subtotal Water Operating Revenue                 | 405,627        | 474,530                   | 447,673        | 473,700                 | (830)                        | -0.2%              |
| Other Revenue                                    |                |                           |                |                         |                              |                    |
| LGIP Investment Interest                         | 350            | 500                       | 228            | 260                     | (240)                        | -48.0%             |
| FA Reimbursement for PW Staff                    | 33,458         | 49,613                    | 47,724         | 57,207                  | 7,594                        | 15.3%              |
| FA Contributions Tacoma Water                    | 692,660        | 686,446                   | 684,433        | 683,505                 | (2,941)                      | -0.4%              |
| Insurance Recoveries                             |                | 26,585                    | 26,585         |                         | (26,585)                     | -100%              |
| Subtotal Other Water Fund Revenue                | 726,467        | 763,144                   | 758,970        | 740,972                 | (22,172)                     | -2.9%              |
| Transfer in Water Reserves for Debt              | 125,000        | 125,000                   | 125,000        | 125,000                 |                              | 0%                 |
| Subtotal Water Fund Revenue                      | 1,257,094      | 1,362,674                 | 1,331,643      | 1,339,672               | (23,002)                     | -1.7%              |
| Beginning Cash & Investments                     | 150,641        | 146,061                   | 146,061        | 151,202                 | 5,141                        | 3.5%               |
| <b>Total Water Fund Sources</b>                  | 1,407,735      | 1,508,735                 | 1,477,704      | 1,490,874               | (17,862)                     | -1.2%              |
| EXPENDITURES                                     |                |                           |                |                         |                              |                    |
| Water Wages                                      | 105,990        | 122,285                   | 119,019        | 125,372                 | 3,087                        | 2.5%               |
| Furlough (2011-5day, 2012-4 day)                 |                | (1,225)                   |                | (1,117)                 | 108                          | -8.8%              |
| Benefits (soc sec, retirement, medical ins, etc) | 38,505         | 47,054                    | 44,587         | 49,582                  | 2,528                        | 5.4%               |
| Subtotal Salaries and Benefits                   | 144,495        | 168,114                   | 163,606        | 173,837                 | 5,723                        | 3.4%               |
| Operating and Office Supplies & Uniforms         | 2,393          | 8,294                     | 6,890          | 6,978                   | (1,316)                      | -15.9%             |
| Allocated office supplies, copies and postage    | 7,901          | 6,945                     | 6,094          | 6,248                   | (697)                        | -10.0%             |
| Caustic  | 9,850          | 15,000                    | 11,733         | 15,000                  |                              | 0%                 |
| Fuel   | 3,279          | 3,840                     | 3,565          | 3,250                   | (590)                        | -15.4%             |
| Small Tools and Safety Equipment                 | 401            | 1,000                     | 660            | 1,000                   |                              | 0%                 |
| Subtotal Supplies                                | 23,824         | 35,079                    | 28,942         | 32,476                  | (2,603)                      | -7.4%              |

| 401 Water Fund cont.                              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Insurance   | 18,888         | 20,096                    | 20,096         | 22,106                  | 2,010                        | 10.0%              |
| Telephone, internet, radios & postage             | 5,186          | 5,000                     | 4,284          | 4,500                   | (500)                        | -10.0%             |
| Professional Svcs & Sensus software support       | 1,434          | 4,576                     | 4,077          | 4,400                   | (176)                        | -3.8%              |
| Water Testing and Sampling                        | 1,486          | 1,500                     | 1,183          | 1,500                   |                              | 0%                 |
| Health department and other permits               | 2,758          | 2,628                     | 1,650          | 2,700                   | 72                           | 0%                 |
| Repairs, maintenance and locates                  | 3,455          | 5,800                     | 6,258          | 6,700                   | 900                          | 15.5%              |
| Travel, memberships and training                  | 865            | 1,900                     | 1,014          | 2,900                   | 1,000                        | 0%                 |
| Electricity and Gas                               | 32,140         | 34,000                    | 30,461         | 32,000                  | (2,000)                      | -5.9%              |
| Other Utilities (water, wstwtr, waste disp, etc.) | 956            | 1,060                     | 1,029          | 1,048                   | (12)                         | -1.1%              |
| Legal Services                                    | 15,970         | 16,500                    | 14,443         | 16,500                  |                              | 0%                 |
| Security and miscellaneous                        | 1,014          | 500                       | 577            | 900                     | 400                          | 80.0%              |
| State Auditor -share of costs                     | 764            | 6,250                     | 6,406          | 1,100                   | (5,150)                      | -82.4%             |
| PW Administration Cost Allocation                 | 20,601         | 25,465                    | 25,464         | 26,100                  | 635                          | 2.5%               |
| Utility Tax                                       | 24,333         | 28,236                    | 26,861         | 28,422                  | 186                          | 0.7%               |
| B & O Taxes                                       | 19,087         | 22,832                    | 22,129         | 23,822                  | 990                          | 4.3%               |
| Subtotal Services and Charges                     | 148,935        | 176,343                   | 165,931        | 174,698                 | (1,645)                      | -0.9%              |
| <b>Subtotal Operating Expenditures</b>            | 317,254        | 379,536                   | 358,479        | 381,011                 | 1,475                        | 0.4%               |
| Transfer out to 510 Equipment Reserve             | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Wind damage electric pole replacement             |                | 27,585                    | 27,585         |                         | (27,585)                     | -100%              |
| Debt service for water meters                     |                | 48,300                    | 48,875         | 48,200                  | (100)                        | -0.2%              |
| PWTF Debt Service                                 | 934,420        | 926,153                   | 925,069        | 922,075                 | (4,078)                      | -0.4%              |
| Subtotal Other Expenditures                       | 944,420        | 1,012,038                 | 1,011,529      | 980,275                 | (31,763)                     | -3.1%              |
| Total All Expenditures                            | 1,261,674      | 1,391,574                 | 1,370,008      | 1,361,286               | (30,288)                     | -2.2%              |
| Ending C & I (3 month expenditures)               | 79,286         | 94,884                    | 89,620         | 92,753                  | (2,131)                      | -2.2%              |
| Ending Cash & Investments Unreserved              | 66,775         | 22,277                    | 18,077         | 36,835                  | 14,558                       | 65.4%              |
| Subtotal Ending Cash & Investments                | 146,061        | 117,161                   | 107,697        | 129,588                 | 12,427                       | 10.6%              |
| Total Water Fund Uses                             | 1,407,735      | 1,508,735                 | 1,477,705      | 1,490,874               | (17,861)                     | -1.2%              |

| 2012 Employee Allocations by Funding Source |                      |                 |                |               |                     |                     |
|---|----------------------|-----------------|----------------|---------------|---------------------|---------------------|
|   | Funding<br>Agreement | General<br>Fund | Street<br>Fund | Water<br>Fund | Waste water<br>Fund | Storm water<br>Fund |
| Admin Assistant I                           |                      | 0.10            |                | 0.3           | 0.3                 | 0.3                 |
| Deputy City Clerk                           |                      | 0.60            | 0.04           | 0.12          | 0.12                | 0.12                |
| Senior Accountant                           |                      | 0.45            | 0.03           | 0.09          | 0.09                | 0.09                |
| Support Staff Total                         |                      | 1.15            | 0.07           | 0.51          | 0.51                | 0.51                |
| Public Works Director - Funding             |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Admin Assistant III- Funding                |                      |                 | 0.25           | 0.25          | 0.25                | 0.25                |
| Total Funding                               | 2.00                 | -0.10           | -0.4           | -0.5          | -0.5                | -0.5                |
| Utilities Supervisor                        |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utility Worker                              |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utilities Operator                          |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Seasonal Help for Parks                     |                      | 0.04            | 0.06           | 0.10          | 0.10                | 0.10                |
| Public Works Total                          | 2.00                 | 0.34            | 0.51           | 0.85          | 0.85                | 0.85                |

## Water Debt Payment Schedule

|           |                        |             |                                       |           |            |           |          |          | 2012      |           |           |           |            |
|-----------|------------------------|-------------|---------------------------------------|-----------|------------|-----------|----------|----------|-----------|-----------|-----------|-----------|------------|
| Issue     | Issue                  |             | N                                     | /laturity | 12/31/2011 | 2012      | 2012     | 2012     | Water     | Water     | Total     | Developer | Total Debt |
| Date      | Amount                 | Туре        | Purpose                               | Date      | debt owed  | Principal | Interest | Debt Svs | Operating | Capt Res  | Water     | Reimb     | Service    |
| 1995      | 200,000                | PWTF        | Wtr Repair                            | 2015      | 41,600     | 10,650    | 2,130    | 12,780   | 13,846    |           | 13,846    | 0         | 13,846     |
| 2006      | 180,000                | PWTF        | Cor Contrl                            | 2022      | 123,750    | 11,250    | 619      | 11,869   | 11,982    |           | 11,982    | 0         | 11982      |
| 2005      | 3,407,063<br>2,040,757 |             | Tac 500mg<br>Pump Fac,<br>Res & lines | 2024      | 3,841,341  | 295,500   | 19,207   | 314,707  | 88,932    | 125,000   | 213,932   | 100,775   | 314,707    |
|           | 5,447,820              | PWTF        |                                       |           |            |           |          |          |           |           |           |           |            |
| 2004      | 11,334,510             | Tac Water   | Tac Wtr 1                             | 2013      | 1,125,460  | 562,730   | 20,000   | 582,730  | 0         | 0         | 0         | 582,730   | 582,730    |
| Totals    | 17,162,330             |             |                                       |           | 5,132,151  | 880,130   | 41,956   | 922,086  | 114,760   | 125,000   | 239,760   | 683,505   | 923,265    |
| Total net | t Water fund           | 2010 Debt 9 | Service                               |           | •          | •         |          |          | \$114,760 | \$125,000 | \$239,760 |           |            |

<sup>\*</sup>Black diamond hold a letter of credit from Palmer Coking for their balance owing of \$1,230,500 of PWTF Loan. Thirteen payments of Approximately \$101,000.

<sup>\*\*</sup>Black Diamond holds a letter of credit from BD Partners for the \$1,125,460 balance owing To Tacoma Water. Two Payments of Princpal & Interest.





LAKE SAWYER CLOSE TO BLACK DIAMOND

YOU CAN HAVE THIS, OR OTHER BEAUTY SPOTS LIKE IT, AT YOUR DOOR

CONSULT THE BIRDSEYE VIEW HEREIN— A PICTURE OF RARE POSSIBILITIES

A LAND OF PRACTICAL PLAYGROUNDS Farm, Ranch and Resorts Offer You Wealth.

"Buy a farm -- a ranch -- a few acres for a country home -- a summer resort and outing site on lake or stream -- or a camping and outing site for your own use. Prices range from \$50.00 per acre up, according to location and soil. Can you beat it?," claims the same 1921 Pacific Coast Company brochure. (Courtesy Black Diamond Historical Society)

WSSFA Funding 402 (Water Supply Facility Funding Agreement) holds the budget for implementation of various water source, storage, springs rehabilitation and water transmission projects, funded by major property owners within the city of Black Diamond according to the Water Supply and facilities Funding Agreements. It is anticipated that the Springs project and some of the transmission mains will get started this year.

| 402 WSSFA Fund*                          | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| *Water Supply Facility Funding Agreement |                |                           |                |                         |                              |                    |
| REVENUE                                  |                |                           |                |                         |                              |                    |
| Springs/Task 3                           |                |                           |                | 300,000                 | 300,000                      | 100%               |
| Springs/Task 3 - Palmer CC               |                |                           | 4,343          |                         |                              |                    |
| Developer Contributions                  |                | 140,000                   |                |                         | (140,000)                    | -100%              |
| Transfer to correct prior year error     | 53,678         |                           |                |                         |                              |                    |
| LGIP Investment Interest                 | 43             |                           | 37             |                         |                              |                    |
| Subtotal WSSFA Revenue                   | 53,721         | 140,000                   | 4,380          | 300,000                 | 160,000                      | 114.3%             |
| Beg Cash & Investments                   | 14,352         | 28,881                    | 28,881         | 122,800                 | 93,919                       | 325.2%             |
| Total WSSFA Fund Sources                 | 68,073         | 168,881                   | 33,261         | 422,800                 | 253,919                      | 150.4%             |
| EXPENDITURES                             |                |                           |                |                         |                              |                    |
| Reservior Construction-Tacoma Water      | 39,191         |                           |                |                         |                              |                    |
| Springs/Task 3- Engineering              |                | 140,000                   |                | 300,000                 | 160,000                      | 114.3%             |
| Total WSSFA Expenditures                 | 39,191         | 140,000                   |                | 300,000                 | 160,000                      | 114.3%             |
| Ending Cash & Investments Unreserved     | 28,881         | 28,881                    | 33,261         | 122,800                 | 93,919                       | 325.2%             |
| Total WSSFA Fund Uses                    | 68,073         | 168,881                   | 33,261         | 422,800                 | 253,919                      | 150.4%             |



The Show Hall is the larger building to the far right of Koerner's Drug. It was built in the early 1890s as a community hall; redwood timbers brought up from California were used in its construction. The Show Hall was torn down in the late 1960s. (Courtesy Black Diamond Historical Society)

Water Capital Fund 404 projects are part of the six year Capital Improvement Program Black Diamond adopts each year. Water related projects are included here. This section includes the budget for those Water Capital project identified in the CIP for 2012.

The City collects capital facility charges from new customers when they connect to the water system to cover the cost of new capacity adding project and upgrades to the existing water system and to cover debt service for the acquisition of water supply. Very little capital facility funds have been collected in recent years because of very little growth in the City of Black Diamond. Net revenue from customer charges after paying for regular maintenance and operations are to cover the cost of system replacement projects in this fund. However the water operations fund has not been able to generate net revenue in order to set aside funds for repair or replacement projects.

| 404 Water Capital Fund                   | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                  |                |                           |                |                         |                              |                    |
| LGIP Investment Interest                 | 1,458          | 1,000                     | 919            | 1,000                   |                              | 0%                 |
| Water Connection Charges                 |                | 23,906                    | 23,906         | 20,000                  | (3,906)                      | 0%                 |
| CDBG Grant 5th Ave Water Main            |                |                           |                | 175,000                 | 175,000                      | 100%               |
| Loan from Wastewater Reserve for meters  | 230,000        |                           |                |                         |                              |                    |
| Subtotal Water Capital Fund Revenue      | 231,458        | 24,906                    | 24,825         | 196,000                 | 171,094                      | 687.0%             |
| Beg Cash & Investment Unreserved         | 629,009        | 780,436                   | 580,436        | 486,240                 | (294,196)                    | -37.7%             |
| <b>Total Water Capital Fund Sources</b>  | 860,467        | 805,342                   | 605,261        | 682,240                 | (123,102)                    | -15.3%             |
| EXPENDITURES                             |                |                           |                |                         |                              |                    |
| 5th Ave Water Main Replacement           |                |                           |                | 175,000                 | 175,000                      | 100%               |
| Meter Replacement Project                | 101,353        | 100,000                   | 93,940         |                         | (100,000)                    | -100%              |
| Trans back from Railroad Project         |                | (5,905)                   | (5,905)        |                         | 5,905                        | -100%              |
| Transfer out to Water Fund 401-for debt  | 125,000        | 125,000                   | 125,000        | 125,000                 |                              | 0%                 |
| Professional Services - Water            |                |                           |                | 5,000                   | 5,000                        | 100%               |
| Previous year WSFFA Transfer             | 53,678         |                           |                |                         |                              |                    |
| Subtotal Water Capital Fund Expenditures | 280,031        | 219,095                   | 213,035        | 305,000                 | 85,905                       | 39.2%              |
| Ending Cash & Investments                | 580,436        | 586,247                   | 392,225        | 377,240                 | (209,007)                    | -35.7%             |
| Total Water Capital Fund Uses            | 860,467        | 805,342                   | 605,261        | 682,240                 | (123,102)                    | -15.3%             |

Wastewater Department 407 services provide for the planning, operation and maintenance of the sewer collection system, local customer service, billing and collection. This department also provides for the transmission and treatment of sewage by contract with King County Wastewater Division.

Currently the revenue collected by the sewer utility is not covering the cost of the operations, maintenance, administration and services provided. Consequently the City has had to subsidize the Wastewater Fund with cash reserves.

The fuel, tools, professional services, training, and general service costs are distributed equitably between the Public Works funds. Public Works and support staff area allocated an equitable percentage of their costs to the Wastewater department.

| 407 Wastewater Fund                              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE  |                |                           |                |                         |                              |                    |
| Operating Revenue                                |                |                           |                |                         |                              |                    |
| Wastewater User Charges                          | 597,817        | 650,402                   | 622,521        | 650,000                 | (402)                        | -0.1%              |
| Wastewater Reimbursement Svcs.                   | 1,200          | 2,840                     | 3,080          | 1,500                   | (1,340)                      | -47.2%             |
| <b>Subtotal Wastewater Operating Revenue</b>     | 599,017        | 653,242                   | 625,601        | 651,500                 | (1,742)                      | -0.27%             |
| Other Revenue                                    |                |                           |                |                         |                              |                    |
| LGIP Investment Interest                         | 348            | 400                       | 176            | 150                     | (250)                        | -62.5%             |
| FA Reimbursement for PW Staff                    | 33,458         | 49,612                    | 47,724         | 57,207                  | 7,595                        | 15.3%              |
| Miscellaneous Rev (recoveries, staff fees, etc)  |                | 7,526                     | 322            | 600                     | (6,926)                      | -92.0%             |
| <b>Subtotal Wastewater Other Revenue</b>         | 33,806         | 57,538                    | 48,222         | 57,957                  | 419                          | 0.7%               |
| Transfer from Wastewater Reserves                | 50,000         | 50,000                    | 50,000         | 50,000                  |                              | 100%               |
| Subtotal Wastewater Fund Revenue                 | 682,823        | 760,780                   | 723,823        | 759,457                 | (1,323)                      | -0.2%              |
| Beginning Cash & Investments                     | 120,137        | 109,589                   | 109,589        | 105,500                 | (4,089)                      | -3.7%              |
| Total Wastewater Fund Sources                    | 802,960        | 870,369                   | 833,412        | 864,957                 | (5,412)                      | -0.6%              |
| EXPENDITURES                                     |                |                           |                |                         |                              |                    |
| Wastewater Wages                                 | 105,991        | 121,532                   | 119,018        | 124,236                 | 2,704                        | 2.2%               |
| Furlough (2011-5day, 2012-4 day)                 |                | (1,384)                   |                | (1,117)                 | 267                          | -19.3%             |
| Benefits (soc sec, retirement, medical ins, etc) | 38,505         | 45,870                    | 44,588         | 49,401                  | 3,531                        | 7.7%               |
| Subtotal Salaries and Benefits                   | 144,495        | 166,018                   | 163,606        | 172,520                 | 6,502                        | 3.9%               |
| Allocated Office Supplies, Copies, Postage       | 7,901          | 6,945                     | 6,094          | 6,248                   | (697)                        | -10.0%             |
| Office, Operating Supplies & Uniforms            | 1,445          | 2,200                     | 1,659          | 1,478                   | (722)                        | -32.8%             |
| Fuel   | 2,505          | 3,840                     | 3,565          | 3,250                   | (590)                        | -15.4%             |
| Small tools and safety equipment                 | 401            | 1,500                     | 1,463          | 4,000                   | (500)                        | -33.3%             |
| <b>Subtotal Operating Supplies</b>               | 12,252         | 14,485                    | 12,781         | 14,976                  | 491                          | 3.4%               |
| Insurance  | 10,309         | 10,672                    | 9,660          | 10,626                  | (46)                         | -0.4%              |
| Repairs and Maintenance                          | 3,136          | 9,500                     | 8,743          | 6,500                   | 1,500                        | 15.8%              |
| Printing, Advertising and Security               | 483            |                           | 319            | 500                     | 500                          | 100%               |
| Travel and Training                              | 12             | 1,200                     | 961            | 2,375                   | 1,175                        | 97.9%              |
| Electricity and Gas                              | 1,871          | 2,100                     | 1,792          | 1,854                   | (246)                        | -11.7%             |
| Other Utilities                                  | 1,025          | 1,530                     | 1,488          | 1,371                   | (159)                        | -10.4%             |
| Telephone, Internet and Postage                  | 5,116          | 5,300                     | 4,149          | 4,300                   | (1,000)                      | -18.9%             |
| Legal Services                                   | 17,183         | 16,500                    | 15,151         | 19,000                  | 2,500                        | 15.2%              |
| State Auditor - Share of costs                   | 764            | 6,250                     | 6,406          | 1,100                   | (5,150)                      | -82.4%             |
| PW Administration Cost Allocation                | 20,601         | 25,465                    | 25,464         | 26,100                  | 635                          | 2.5%               |
| Utility Taxes                                    | 35,941         | 38,625                    | 37,541         | 39,100                  | 475                          | 1.2%               |

| 407 Wastewater Fund cont.              | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| State of WA Excise Tax                 | 4,935          | 8,000                     | 7,053          | 7,862                   | (138)                        | -1.7%              |
| Subtotal Services and Charges          | 101,375        | 125,142                   | 118,728        | 120,688                 | (4,454)                      | -3.6%              |
| Subtotal Operating Expenditures        | 258,122        | 305,645                   | 295,115        | 308,184                 | 2,539                        | 0.8%               |
| Soos Creek Sewer Payment               | 27,472         |                           |                |                         |                              |                    |
| Metro Sewer Charges                    | 387,776        | 438,396                   | 446,413        | 448,000                 | 9,604                        | 2.2%               |
| Subtotal Sewer Treatment               | 415,249        | 438,396                   | 446,413        | 448,000                 | 9,604                        | 2.2%               |
| <b>Subtotal Operating Expenditures</b> | 673,371        | 744,041                   | 741,528        | 756,184                 | 12,143                       | 1.6%               |
| Other Expenditures                     |                |                           |                |                         |                              |                    |
| Transfer out to 510 Equipment Reserve  | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer to Wastewater Capital         | 10,000         |                           |                |                         |                              |                    |
| Subtotal Other Expenditures            | 20,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Total Expenditures                     | 693,371        | 754,041                   | 751,528        | 766,184                 | 12,143                       | 1.6%               |
| Ending C & I (3 month expenditures)    | 62,555         | 71,981                    | 73,779         | 77,046                  | 5,066                        | 7.0%               |
| Ending Cash & Investments Unreserved   | 47,034         | 44,348                    | 8,106          | 21,727                  | (22,621)                     | -51.0%             |
| Subtotal Ending Cash & Investments     | 109,589        | 116,328                   | 81,885         | 98,773                  | (17,555)                     | -15.1%             |
| Total Wastewater Fund Uses             | 802,960        | 870,369                   | 833,412        | 864,957                 | (5,412)                      | -0.6%              |

| 2012 Employee Allocations by Funding Sou | rce                  |                 |                |               |                     |                     |
|--|----------------------|-----------------|----------------|---------------|---------------------|---------------------|
| Wastewater Funded Positions              | Funding<br>Agreement | General<br>Fund | Street<br>Fund | Water<br>Fund | Waste water<br>Fund | Storm water<br>Fund |
| Admin Assistant I                        |                      | 0.10            |                | 0.3           | 0.3                 | 0.3                 |
| Deputy City Clerk                        |                      | 0.60            | 0.04           | 0.12          | 0.12                | 0.12                |
| Senior Accountant                        |                      | 0.45            | 0.03           | 0.09          | 0.09                | 0.09                |
| Support Staff Total                      |                      | 1.15            | 0.07           | 0.51          | 0.51                | 0.51                |
| Public Works Director - Funding          |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Admin Assistant III- Funding             |                      |                 | 0.25           | 0.25          | 0.25                | 0.25                |
| Total Funding                            | 2.00                 | -0.10           | -0.4           | -0.5          | -0.5                | -0.5                |
| Utilities Supervisor                     |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utility Worker                           |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utilities Operator                       |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Seasonal Help for Parks                  |                      | 0.04            | 0.06           | 0.10          | 0.10                | 0.10                |
| Public Works Total                       | 2.00                 | 0.34            | 0.51           | 0.85          | 0.85                | 0.85                |
| Total Budget Positions (FTE's)           | 2.00                 | 1.49            | 0.58           | 1.36          | 1.36                | 1.36                |

Wastewater Capital Fund 408 services include the budget for those Wastewater Capital projects identified in the most recent Capital Improvement Plan.

City staff is continuing with the infiltration and inflow investigation and repairs as staff time allows. The City will also be rehabilitating the Morganville wastewater pump station in 2012.

| 408 Wastewater Capital Fund                | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                    |                |                           |                |                         |                              |                    |
| Connection/Hook up Fees                    |                | 6,400                     | 6,400          | 6,400                   |                              | 0%                 |
| Loan Repay - Stormwater                    | 30,650         | 31,500                    | 31,500         | 30,400                  | (1,100)                      | 0%                 |
| Loan Repay - Technology                    | 40,800         | 41,500                    | 41,500         | 42,000                  | 500                          | 0%                 |
| Loan Repay - Water Meters                  |                | 46,000                    | 48,875         | 46,200                  | 200                          | 0%                 |
| Loan repay, Interfund                      |                | 1,700                     |                | 2,100                   | 400                          | 0%                 |
| LGIP Investment Interest                   | 2,747          | 2,750                     | 1,414          | 1,600                   | (1,150)                      | -41.8%             |
| Trans in from Wastewater                   | 10,000         |                           |                |                         |                              | 0%                 |
| Wastewater Storage Project                 |                | 12,000                    |                |                         | (12,000)                     | -100%              |
| Subtotal Wastewater Capital Revenue        | 84,197         | 141,850                   | 129,689        | 128,700                 | (13,150)                     | -9.3%              |
| Beginning Cash & Investments               | 985,649        | 731,007                   | 730,308        | 723,545                 | (7,462)                      | -1.0%              |
| Total Wastewater Capital Sources           | 1,069,846      | 872,857                   | 859,996        | 852,245                 | (20,612)                     | -2.4%              |
| EXPENDITURES                               |                |                           |                |                         |                              |                    |
| Infill and Inflow Construction             |                |                           |                | 30,000                  | 30,000                       | 100%               |
| Infiltration & Inflow Carryover            |                | 180,000                   | 2,309          |                         | (180,000)                    | -100%              |
| Lawson Lift Station Engineering            |                | 50,000                    |                |                         | (50,000)                     | -100%              |
| Preserve Wastewater Treatment Plant        | 5,544          | 24,456                    |                |                         | (24,456)                     | -100%              |
| Sewer Comprehensive Plan                   | 53,995         | 11,006                    | 5,766          |                         | (11,006)                     | -100%              |
| Wastewater Storage Project/RH2 Engineering |                | 12,000                    |                |                         | (12,000)                     | -100%              |
| Morganville Wastewater Lift Station        |                |                           |                | 80,000                  | 80,000                       | 100%               |
| Emergency Sewer Repairs                    |                |                           | 36,872         |                         |                              |                    |
| Transfer out Sewer Operating               | 50,000         | 50,000                    | 50,000         | 50,000                  |                              | 100%               |
| Loan to Water Capital/Water Meter Project  | 230,000        |                           |                |                         |                              |                    |
| Subtotal Wastewater Capital Expenditures   | 339,539        | 327,462                   | 94,946         | 160,000                 | (167,462)                    | -51.1%             |
| Ending Cash & Investments                  | 730,308        | 545,395                   | 765,050        | 692,245                 | 146,850                      | 26.9%              |
| Total Wastewater Capital Fund Uses         | 1,069,846      | 872,857                   | 859,996        | 852,245                 | (20,612)                     | -2.4%              |

**Stormwater Fund 410** utility services help protect the natural environment from the impacts of stormwater runoff by property maintaining the City stormwater system and implementing the City's Stormwater Management Plan according to Department of Ecology stormwater permit requirements.

The fuel, tools, professional services, training and general service cost allocations are distributed equitably between all of the public works funds. The King County water quality expenditure is for monitoring and testing as required by the Department of Ecology for Lake Sawyer. The WIRA 9 expense is Black Diamond's share of the Water Quality project expense providing the City of Black Diamond protection from Endangered Species Act Claims.

Public Works and support staff are allocated an equitable percentage of their salaries and benefits to the Stormwater department.

| 440 Chammantan Frank                             | 2010    | 2011    | 2011    | 2012    | 11 to 12 | % Budget |
|--|---------|---------|---------|---------|----------|----------|
| 410 Stormwater Fund                              | Actual  | Amended | Actual  | Final   | Budget   | Change   |
|  |         | Budget  |         | Budget  | Change   |          |
| REVENUE  |         |         |         |         |          |          |
| Stormwater Charges                               | 237,318 | 268,800 | 267,265 | 270,000 | 1,200    | 0.4%     |
| LGIP Investment Interest                         | 220     | 350     | 89      | 200     | (150)    | -42.9%   |
| FA Reimbursement for PW Staff                    | 33,458  | 49,612  | 47,724  | 57,206  | 7,594    | 15.3%    |
| Subtotal Operating Revenue                       | 270,995 | 318,762 | 315,078 | 327,406 | 8,644    | 2.7%     |
| Beginning Cash & Investments                     | 84,402  | 44,523  | 44,523  | 62,934  | 18,411   | 41.4%    |
| Total Stormwater Fund Sources                    | 355,398 | 363,285 | 359,601 | 390,340 | 27,055   | 7.4%     |
| EXPENDITURES                                     |         |         |         |         |          |          |
| Stormwater Wages                                 | 105,991 | 120,019 | 119,018 | 121,969 | 1,950    | 1.6%     |
| Furlough (2011-5day, 2012-4 day)                 |         | (1,384) |         | (1,117) | 267      | -19.3%   |
| Benefits (soc sec, retirement, medical ins, etc) | 38,505  | 46,792  | 44,588  | 49,034  | 2,242    | 4.8%     |
| Subtotal Salaries and Benefits                   | 144,495 | 165,427 | 163,606 | 169,886 | 4,459    | 2.7%     |
| Operating Supplies and Uniforms                  | 1,450   | 1,560   | 1,776   | 1,380   | (180)    | -11.5%   |
| Allocated Office Supplies, Copies, Postage       | 7,901   | 6,945   | 6,094   | 6,248   | (697)    | -10.0%   |
| Fuel   | 2,505   | 3,725   | 3,565   | 3,200   | (525)    | 0%       |
| Small Tools and Safety Equipment                 | 401     | 600     | 660     | 1,000   | 400      | 66.7%    |
| Subtotal Office and Operating Supplies           | 12,257  | 12,830  | 12,094  | 11,828  | (1,002)  | -7.8%    |
| Professional Services                            | 1,812   | 2,000   |         |         | (2,000)  | -100%    |
| KC Water Quality - Testing and Lab               | 6,305   | 9,500   | 14,786  | 7,000   | (2,500)  | -26.3%   |
| Dept of Ecology/Stormwater Permit                | 1,920   | 2,000   | 2,001   | 2,000   |          | 0%       |
| Travel, memberships and training                 | 12      | 1,300   | 953     | 2,400   | 1,100    | 84.6%    |
| WRIA 9 Membership                                |         | 5,050   | 5,049   | 3,800   | (1,250)  | -24.8%   |
| Tele, internet, radio, postage, adver & misc     | 2,173   | 4,600   | 4,674   | 6,300   | 1,700    | 37.0%    |
| Utilities (gas, electric, water, sewer, etc.)    | 1,480   | 1,850   | 1,582   | 1,757   | (93)     | -5.0%    |
| Legal Costs                                      | 10,673  | 16,500  | 14,056  | 16,500  |          | 0%       |
| Audit - share of costs                           | 458     | 3,750   | 3,844   | 600     | (3,150)  | -84.0%   |
| Insurance  | 4,267   | 4,417   | 4,174   | 4,593   | 176      | 4.0%     |
| Vehicle and other maintenance & repairs          | 1,897   | 2,200   | 2,435   | 1,800   | (400)    | 0%       |
| PW Administration Cost Allocation                | 20,601  | 25,456  | 25,464  | 26,100  | 644      | 2.5%     |
| Utility Taxes                                    | 14,239  | 16,128  | 16,037  | 16,200  | 72       | 0.4%     |
| B & O Taxes                                      | 7,634   | 4,300   | 3,981   | 4,860   | 560      | 13.0%    |
| Subtotal Services and Charges                    | 73,472  | 99,051  | 99,035  | 93,910  | (5,141)  | -5.2%    |

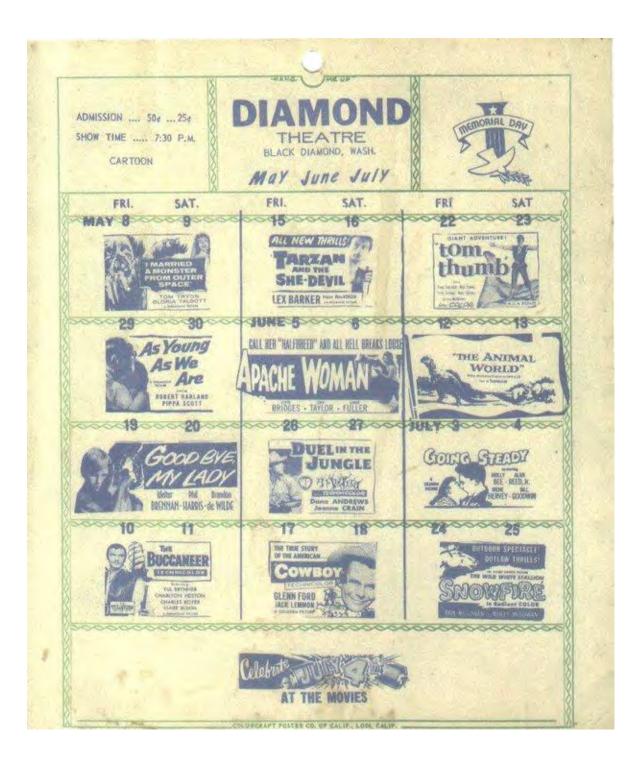
| 410 Stormwater Fund cont.                | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|--|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| Transfer out to 510 Equipment Reserve    | 10,000         | 10,000                    | 10,000         | 10,000                  |                              | 0%                 |
| Transfer to Project 7 Future Use         |                |                           |                | 8,000                   | 8,000                        | 100.0%             |
| Stormwater grant reimbursement           |                | (4,500)                   | (2,651)        |                         | 4,500                        | -100.0%            |
| Transfer to RR Project                   | 40,000         | (11,810)                  | (11,810)       |                         | 11,810                       | -100.0%            |
| Loan Payment to Wastewater               | 30,650         | 30,600                    | 31,500         | 30,400                  | (200)                        | -0.7%              |
| Subtotal Other Expenditures              | 80,650         | 24,290                    | 27,039         | 48,400                  | (14,681)                     | -60.4%             |
| Subtotal Operating Expenditures          | 310,874        | 301,598                   | 301,775        | 324,024                 | 22,426                       | 7.4%               |
| Ending Cash & Investments                | 44,547         | 61,687                    | 57,826         | 66,316                  | 4,629                        | 7.5%               |
| Total Stormwater Fund Uses (non-capital) | 355,421        | 363,285                   | 359,601        | 390,340                 | 27,055                       | 7.4%               |

| 2012 Employee Allocations by Funding Sour | ce                   |                 |                |               |                     |                     |
|---|----------------------|-----------------|----------------|---------------|---------------------|---------------------|
| Stormwater Funded Positions               | Funding<br>Agreement | General<br>Fund | Street<br>Fund | Water<br>Fund | Waste water<br>Fund | Storm water<br>Fund |
| Admin Assistant I                         |                      | 0.10            |                | 0.3           | 0.3                 | 0.3                 |
| Deputy City Clerk                         |                      | 0.60            | 0.04           | 0.12          | 0.12                | 0.12                |
| Senior Accountant                         |                      | 0.45            | 0.03           | 0.09          | 0.09                | 0.09                |
| Support Staff Total                       |                      | 1.15            | 0.07           | 0.51          | 0.51                | 0.51                |
| Public Works Director - Funding           |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Admin Assistant III- Funding              |                      |                 | 0.25           | 0.25          | 0.25                | 0.25                |
| Total Funding                             | 2.00                 | -0.10           | -0.4           | -0.5          | -0.5                | -0.5                |
| Utilities Supervisor                      |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utility Worker                            |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Utilities Operator                        |                      | 0.10            | 0.15           | 0.25          | 0.25                | 0.25                |
| Seasonal Help for Parks                   |                      | 0.04            | 0.06           | 0.10          | 0.10                | 0.10                |
| Public Works Total                        | 2.00                 | 0.34            | 0.51           | 0.85          | 0.85                | 0.85                |
| Total Budget Positions (FTE's)            | 2.00                 | 1.49            | 0.58           | 1.36          | 1.36                | 1.36                |

**Stormwater Capital Fund 410** services provide the City with stormwater improvement projects. The City received a Department of Ecology grant of \$81,000 in 2011/2012. Some of these funds are being used to make improvements at the Public Works facility south of Lawson Street.

| 410 Stormwater Capital Fund             | 2010<br>Actual | 2011<br>Amended<br>Budget | 2011<br>Actual | 2012<br>Final<br>Budget | 11 to 12<br>Budget<br>Change | % Budget<br>Change |
|---|----------------|---------------------------|----------------|-------------------------|------------------------------|--------------------|
| REVENUE                                 |                |                           |                |                         |                              |                    |
| Department of Ecology Grant #1          | 22,047         | 24,717                    | 27,953         |                         | (24,717)                     | -100%              |
| Department of Ecology Grant #2          |                | 81,000                    | 500            | 70,000                  | (11,000)                     | -13.6%             |
| Transfer from Operating - Future Use    |                |                           |                | 8,000                   | 8,000                        | 100%               |
| Alternate Site Study Reimburse          |                | 24,886                    |                |                         | (24,886)                     | -100%              |
| <b>Total Stormwater Capital Revenue</b> | 22,047         | 130,603                   | 28,453         | 78,000                  | (52,603)                     | -40.3%             |
| Beginning Cash & Investments            |                | (3,236)                   | (3,237)        |                         | 3,236                        |                    |
| <b>Total Stormwater Capital Sources</b> | 22,047         | 127,367                   | 25,216         | 78,000                  | (49,367)                     | -38.8%             |
| EXPENDITURES                            |                |                           |                |                         |                              |                    |
| Stormwater Management Program           | 15,974         |                           |                |                         |                              |                    |
| Catch Basin Cleaning                    | 9,310          |                           |                |                         |                              |                    |
| Dept of Ecology Grant #1                |                | 14,481                    | 18,910         |                         | (14,481)                     | -100%              |
| Dept of Ecology Grant #1 GPS            |                | 7,000                     | 5,807          |                         | (7,000)                      | -100%              |
| Dept of Ecology Grant #2                |                | 81,000                    | 500            | 70,000                  | (11,000)                     | -13.6%             |
| Alternate Site Study                    |                | 24,886                    |                |                         | (24,886)                     | -100%              |
| Future Use Projects                     |                |                           |                | 8,000                   |                              |                    |
| Total Stormwater Capital Expenditures   | 25,283         | 127,367                   | 25,216         | 78,000                  | (49,367)                     | -38.8%             |
| Ending Cash & Investments               | (3,260)        |                           |                |                         |                              |                    |
| Total Stormwater Capital Uses           | 22,023         | 127,367                   | 25,216         | 78,000                  | (49,367)                     | -38.8%             |

# **Capital Funds**



# **Capital Improvement Program 2012 – 2017**

## What is the Capital Improvement Program?

A Capital Improvement Program (CIP) is a roadmap that provides direction and guidance for carefully planning and managing Black Diamond's capital and infrastructure assets. It is an investment in the future of our community.

This document presents the proposed plan for major public facility improvements that will be implemented over the next six fiscal years. The projects included in the fiscal 2012-2017 CIP are consistent with the City Council's priorities and address the needs for the acquisition, rehabilitation and expansion of the City's infrastructure and capital assets.

The City of Black Diamond Capital Improvement Program (CIP) addresses the growing needs of the City and enhances the quality of life through major public improvement projects.

Capital Projects are listed in the CIP by number, according to each major program area. For each project there is an estimated start and completion date that has been projected by the city department in charge of the improvement. The CIP also shows the total cost of the project and the amount allocated to the project for each year of the plan. Identifying capital projects and their anticipated funding sources assists in the planning and scheduling of finances for projects and the manpower needed to plan, design, and construct the projects.

Examples of projects in Black Diamond's six-year CIP include street rehabilitation, water projects, wastewater facilities, park improvements, a fire station and equipment, police capital needs, and public building construction and improvement. Land purchases are also included in CIP planning since it is considered a capital asset.

These projects are usually long-term in nature (over one year) to complete and are frequently financed over a period of time. Typically, a CIP project has a dollar amount over \$10,000.

#### How are projects in the Capital Improvement Program paid for?

The Six-Year CIP is a format by which the City uses to review the funding of desired capital improvements that compete for scarce financial resources. Generally, funding for capital improvements is provided through Real Estate Excise Tax revenue (REET), capital reserves, public trust fund loans, grants, impact fees and developer funding.

## **Types of Capital Projects**

Capital projects are essential to the delivery of many of the City's core services. The capital projects in each major department are described below.

<u>Transportation</u> The road system in Black Diamond is a vital infrastructure to city residents, visitors and commuters. This infrastructure includes roads, bridges, bike lanes and sidewalks. The responsibility for the funding and construction of transportation infrastructure is usually shared with developers in the form of impact fees, as new development has need for additional transportation improvements. A good deal of funding for street improvement comes from Real Estate Excise Taxes.

- Parks and Recreation There are regional and local parks in Black Diamond as well as bike and hiking trails, a skate park and a BMX Course. Outdoor enthusiasts choose to live in Black Diamond for the natural beauty of the surroundings and sporting opportunities. Park improvements are primarily financed by Real Estate Excise Taxes, grants and developer contributions.
- <u>Utilities</u> The City provides water, sewer and stormwater utility services to residents and businesses. Capital Facilities include sewer treatment facilities, transmission systems and storm water detention facilities. Developers contribute to these projects, as growth requires infrastructure expansion. Capital reserves, grants, loans and Real Estate Excise Taxes also provide funding for utilities in Black Diamond.
- Public Safety Capital facilities and equipment are required to deliver core City services of Police and Fire. These facilities include the fire and police stations, vehicles and major equipment. Funding for these capital projects largely comes from Real Estate Excise Taxes and reserves.
- General Capital City is responsible for funding the construction and maintenance of city buildings and facilities. Included are technological capital projects that provide better services and communication at the City. These capital costs are largely funded through Real Estate Excise Taxes.

## **Growth Management Act and Land Use Policies**

Comprehensive planning is required in Washington State since the Growth Management Act (GMA) was adopted by the legislature in 1990. The objective of the Act is to limit sprawl, protect sensitive areas and promote efficient and effective delivery of public services by concentrating population, industry and public services in urban areas. The City is anticipating two development areas in Black Diamond, The Villages and Lawson Hills. These planned developments have a huge impact on the City's Capital Improvement Program, as up to 6,000 new homes may be built eventually in those new neighborhoods.

## **Level of Service**

The number and type of capital facilities needed to serve Black Diamond is directly related to the level of public service provided. The level of service is established by City Council and the City's Comprehensive Plan.

## **Maintenance and Funding Constraints**

Once completed and placed in service, capital facilities must be maintained. Funding for the maintenance of capital projects for City Utilities are funded with user fees in the respective operating budgets. Maintenance funding for projects are funded through current operations, not the capital budget. For that reason the availability of funding for future maintenance must be considered when preparing the capital budget.

## **Development and Approval Process**

The Capital Improvement Plan is updated annually. Each year individual projects are submitted by department directors. They use a template provided by Finance staff. These requests include an update of current projects and projections on new projects and anticipated costs. Each project must have specific funding sources identified. The Mayor, Finance Director and Management meet to balance projects to available funding. After several Council Committee meetings, workstudy sessions and a public hearing are held, the proposed plan is brought before Council for approval. The Capital Improvement Calendar for 2011 – 2016 is part of this document in the appendix section.

Please refer to the City's Website Finance section for the complete Capital Improvement Plan 2012 -2017.



The bus pictured, believed to be a 1916 model, was used by the Black Diamond School District No. 190 into the 1930s. (Courtesy Black Diamond Historical Society)

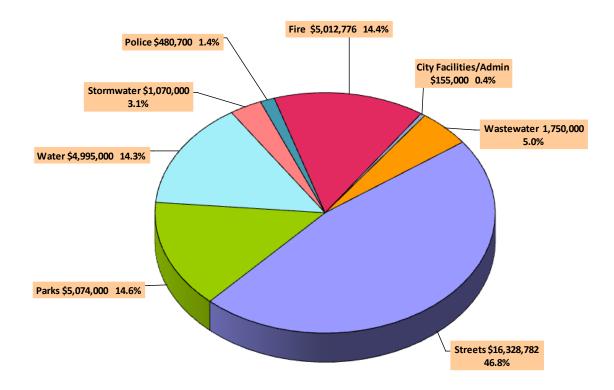


# **Total Summary by Department**

Capital Improvement Plan 2012 - 2017

| Departments                        | Total \$ Project | 2012        | 2013        | 2014        | 2015        | 2016         | 2017        |
|------------------------------------|------------------|-------------|-------------|-------------|-------------|--------------|-------------|
| Street Department                  | 16,328,782       | 268,782     | 580,000     | 700,000     | 2,320,000   | 10,730,000   | 1,730,000   |
| Water Department                   | 4,995,000        | 495,000     | 1,900,000   | 1,800,000   |             | 100,000      | 700,000     |
| Parks and Recreation               | 5,074,000        | 353,000     | 43,000      | 55,000      | 958,000     | 785,000      | 2,880,000   |
| Fire Department                    | 5,012,776        | 94,500      | 365,000     | 1,099,000   |             | 345,000      | 3,109,276   |
| Wastewater Department              | 1,750,000        | 110,000     | 30,000      | 80,000      | 300,000     | 1,110,000    | 120,000     |
| Stormwater Department              | 1,070,000        |             | 70,000      | 300,000     | 700,000     |              |             |
| Police Department                  | 480,700          | 48,000      | 58,300      | 112,000     | 109,400     | 88,000       | 65,000      |
| City Facilities and Administration | 155,000          | 55,000      | 20,000      | 20,000      | 20,000      | 20,000       | 20,000      |
| TOTAL Project COSTS                | \$34,866,258     | \$1,424,282 | \$3,066,300 | \$4,166,000 | \$4,407,400 | \$13,178,000 | \$8,624,276 |

Total CIP: \$34,866,258



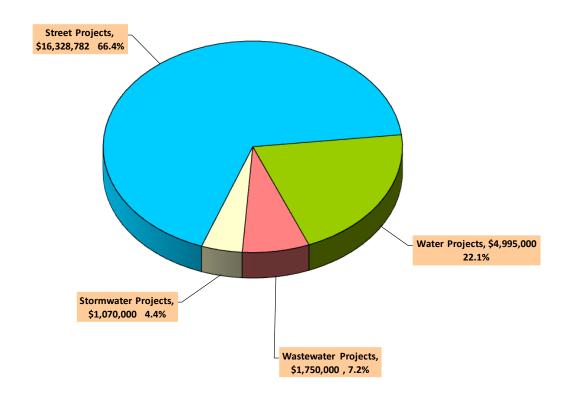


# **Public Works Department Summary**

## Capital Improvement Plan 2012 - 2017

| Departments         | Total \$<br>Project | 2012      | 2013        | 2014        | 2015        | 2016         | 2017        |
|---------------------|---------------------|-----------|-------------|-------------|-------------|--------------|-------------|
| Street Projects     | 16,328,782          | 268,782   | 580,000     | 700,000     | 2,320,000   | 10,730,000   | 1,730,000   |
| Water Projects      | 4,995,000           | 495,000   | 1,900,000   | 1,800,000   |             | 100,000      | 700,000     |
| Wastewater Projects | 1,750,000           | 110,000   | 30,000      | 80,000      | 300,000     | 1,110,000    | 120,000     |
| Stormwater Projects | 1,070,000           |           | 70,000      | 300,000     | 700,000     |              |             |
| TOTAL Project COSTS | \$ 24,143,782       | \$873,782 | \$2,580,000 | \$2,880,000 | \$3,320,000 | \$11,940,000 | \$2,550,000 |

# **Public Works CIP by Department** Total: \$24,143,782



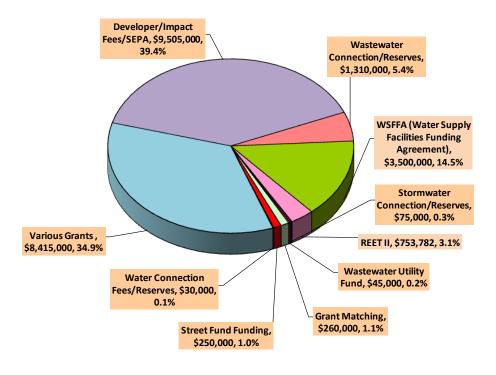


# **CIP Public Works Revenue Summary**

## Capital Improvement Plan 2012 - 2017

| REQUESTED FUNDING   | Total \$<br>Project | 2012      | 2013        | 2014        | 2015        | 2016         | 2017        |
|---|---------------------|-----------|-------------|-------------|-------------|--------------|-------------|
| Various Grants  | 8,415,000           | 275,000   | 540,000     | 250,000     | 700,000     | 6,650,000    |             |
| Developer/Impact Fees/SEPA  | 9,505,000           |           | 450,000     | 1,300,000   | 2,410,000   | 3,750,000    | 1,595,000   |
| Wastewater Connection/Reserves WSFFA (Water Supply Facilities Funding | 1,310,000           | 115,000   | 30,000      | 30,000      | 50,000      | 1,010,000    | 75,000      |
| Agreement)  | 3,500,000           | 300,000   | 1,400,000   | 1,000,000   |             | 100,000      | 700,000     |
| REET II   | 753,782             | 78,782    | 110,000     | 205,000     | 130,000     | 150,000      | 80,000      |
| Stormwater Connection/Reserves  | 75,000              | 5,000     |             | 20,000      |             | 50,000       |             |
| Wastewater Utility Fund   | 45,000              |           |             |             |             |              | 45,000      |
| Grant Matching  | 260,000             | 40,000    | 20,000      |             |             | 200,000      |             |
| Street Fund Funding   | 250,000             | 55,000    | 30,000      | 75,000      | 30,000      | 30,000       | 30,000      |
| Water Connection Fees/Reserves  | 30,000              | 5,000     |             |             |             |              | 25,000      |
| TOTAL SOURCES   | \$24,143,782        | \$873,782 | \$2,580,000 | \$2,880,000 | \$3,320,000 | \$11,940,000 | \$2,550,000 |

## Public Works CIP by Type of Funding Total: \$24,143,782



| Non Capital Operating Costs       | 5                     |        |        |        |        |        |        |
|-----------------------------------|-----------------------|--------|--------|--------|--------|--------|--------|
|                                   | Total \$<br>Requested | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   |
| Maint. Costs Infil/WBD Sewer Main | 120,000               | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Maintenance Roberts Drive         | 30,000                |        |        | 10,000 | 10,000 | 10,000 |        |
| Interfund Debt Repay Water Meters | 160,000               | 40,000 | 40,000 | 40,000 | 40,000 |        |        |
| Total Operating Public Works      | 310,000               | 60,000 | 60,000 | 70,000 | 70,000 | 30,000 | 20,000 |

|                          | CIP Publ                          | ic Works                           | Revenu   | ue Sum          | mary        |           |            |           |
|--------------------------|-----------------------------------|------------------------------------|----------|-----------------|-------------|-----------|------------|-----------|
|                          | Capital I                         | mproven                            | ent Plar | 1 <b>2012</b> - | 2017        |           |            |           |
|                          |                                   |                                    |          | C               | apital Plar | 2012 - 20 | 17         |           |
|                          |                                   | Total \$<br>Project 2012<br>- 2017 | 2012     | 2013            | 2014        | 2015      | 2016       | 2017      |
|                          | STREET PROJECTS                   |                                    |          |                 |             |           |            |           |
| T1 General Stree         | t Improvement                     | 180,000                            | 30,000   | 30,000          | 30,000      | 30,000    | 30,000     | 30,000    |
| T2 SE 288th Stree        | et Overlay                        | 120,000                            | 120,000  |                 |             |           |            |           |
| T3 Roberts Drive         | Sidewalk Link to Morgan St        | 38,782                             | 38,782   |                 |             |           |            |           |
| T4 Rock Creek Br         | idge Rehab / Replace              | 20,000                             | 20,000   |                 |             |           |            |           |
| T5 Elevate Abran         | ns Avenue                         | 20,000                             | 20,000   |                 |             |           |            |           |
| T6 Grant Matchin         | ng Fund                           | 280,000                            | 40,000   | 40,000          | 50,000      | 50,000    | 50,000     | 50,000    |
| T7 Morganville Ir        | ntersection Improvements          | 100,000                            |          | 40,000          | 60,000      |           |            |           |
| T8 Roberts Drive         | Reconstruction                    | 5,570,000                          |          | 20,000          | 140,000     | 380,000   | 5,030,000  |           |
| <b>T9</b> Roberts Drive, | /State Rt 169 Roundabout          | 2,230,000                          |          | 450,000         | 220,000     | 1,560,000 |            |           |
| <b>T10</b> SR 169 Gatew  | ay Corridor Improvement           | 5,700,000                          |          |                 | 200,000     | 300,000   | 5,200,000  |           |
| T11 Pacific Street I     | Neighborhood Improvements         | 520,000                            |          |                 |             |           | 70,000     | 450,000   |
| T12 SR169 Wideni         | ing at Lawson and Baker St.       | 1,550,000                          |          |                 |             |           | 350,000    | 1,200,000 |
|                          | STREET PROJECTS                   | 16,328,782                         | 268,782  | 580,000         | 700,000     | 2,320,000 | 10,730,000 | 1,730,000 |
|                          | WATER PROJECTS                    |                                    |          |                 |             |           |            |           |
| <b>W1</b> Springs & Rive | er Crossing Rehab. Project        | 3,200,000                          | 300,000  | 1,900,000       | 1,000,000   |           |            |           |
| <b>W2</b> 5th Avenue W   | Jater Main Replacement            | 175,000                            | 175,000  |                 |             |           |            |           |
| W3 Public Works          | Facilities - Design & Engineering | 20,000                             | 20,000   |                 |             |           |            |           |
| <b>W4</b> Fire Flow Loop | p to North Commercial Area        | 800,000                            |          |                 | 800,000     |           |            |           |
| W5 Springs Transi        | mission Main Replacement P1       | 800,000                            |          |                 |             |           | 100,000    | 700,000   |
|                          | WATER PROJECTS                    | 4,995,000                          | 495,000  | 1,900,000       | 1,800,000   |           | 100,000    | 700,000   |
| WA                       | ASTEWATER PROJECTS                |                                    |          |                 |             |           |            |           |
| S1 Infiltration an       | d Inflow Reduction Plan           | 180,000                            | 30,000   | 30,000          | 30,000      | 30,000    | 30,000     | 30,000    |
| S2 Morganville W         | Vastewtr Lift Station Improv      | 80,000                             | 80,000   |                 |             |           |            |           |
| S3 West Black Dia        | amond Sewer Lift Station          | 400,000                            |          |                 | 50,000      | 250,000   | 100,000    |           |
| S4 Morganville F         | orce Main Reroute                 | 1,000,000                          |          |                 |             | 20,000    | 980,000    |           |
| S5 Cedarbrook Se         | ewer Main                         | 90,000                             |          |                 |             |           |            | 90,000    |
|                          | WASTEWATER PROJECTS               | 1,750,000                          | 110,000  | 30,000          | 80,000      | 300,000   | 1,110,000  | 120,000   |

|           |   | Total \$<br>Project<br>2012 - 2017 | 2012    | 2013      | 2014      | 2015      | 2016       | 2017      |
|-----------|---|------------------------------------|---------|-----------|-----------|-----------|------------|-----------|
|           | STORMWATER PROJECTS                             |                                    |         |           |           |           |            |           |
| D1        | Lake Sawyer Road Culvert and Guardrail          | 320,000                            |         | 70,000    | 250,000   |           |            |           |
| D2        | Ginder Creek Stormwater Treatment Pond          | 750,000                            |         |           | 50,000    | 700,000   |            |           |
|           | STORMWATER PROJECTS                             | 1,070,000                          |         | 70,000    | 300,000   | 700,000   |            |           |
| TO        | TAL PUBLIC WORKS CAPITAL PROJECTS               | 24,143,782                         | 873,782 | 2,580,000 | 2,880,000 | 3,320,000 | 11,940,000 | 2,550,000 |
|           | REET II Funding                                 |                                    |         |           |           |           |            |           |
| Т3        | Roberts Drive Sidewalk Link to Morgan St        | 38,782                             | 38,782  |           |           |           |            |           |
| Т6        | Grant Matching Fund                             | 280,000                            | 40,000  | 40,000    | 50,000    | 50,000    | 50,000     | 50,000    |
| T7        | Morganville Intersection Improvements           | 100,000                            |         | 40,000    | 60,000    |           |            |           |
| Т8        | Roberts Drive Reconstruction                    | 205,000                            |         |           | 95,000    | 80,000    | 30,000     |           |
| T11       | Pacific Street Neighborhood Improvements        | 100,000                            |         |           |           |           | 70,000     | 30,000    |
| D1        | Lake Sawyer Road Culvert and Guardrail          | 30,000                             |         | 30,000    |           |           |            |           |
|           | Total REET II Funding                           | 753,782                            | 78,782  | 110,000   | 205,000   | 130,000   | 150,000    | 80,000    |
|           | Water Connection Fees/Reserves                  |                                    |         |           |           |           |            |           |
| W3        | Public Works Facilities Site Planning           | 5,000                              | 5,000   |           |           |           |            |           |
| T11       | Pacific Street Neighborhood Improvements        | 25,000                             |         |           |           |           |            | 25,000    |
|           | Total Water Connection Fees/Reserves            | 30,000                             | 5,000   |           |           |           |            | 25,000    |
|           | Wastewater Connection Fees/Reserve              | es                                 |         |           |           |           |            |           |
| <b>S1</b> | Infiltration and Inflow Reduction Plan          | 180,000                            | 30,000  | 30,000    | 30,000    | 30,000    | 30,000     | 30,000    |
| S2        | Morganville Wastewtr Lift Station Improv        | 80,000                             | 80,000  |           |           |           |            |           |
|           | Morganville Force Main Reroute                  | 1,000,000                          |         |           |           | 20,000    | 980,000    |           |
|           | Cedarbrook Sewer Main                           | 45,000                             |         |           |           |           |            | 45,000    |
| W4        | Public Works Facilities Site Planning           | 5,000                              | 5,000   |           |           |           |            |           |
|           | Total Wastewater Connection Fees/Reserves       | 1,310,000                          | 115,000 | 30,000    | 30,000    | 50,000    | 1,010,000  | 75,000    |
|           | Stormwater Connection Fees/Reserve              | es                                 |         |           |           |           |            |           |
| W4        | Public Works Facilities Design/Eng              | 5,000                              | 5,000   |           |           |           |            |           |
| Т8        | Roberts Drive Reconstruction                    | 50,000                             |         |           |           |           | 50,000     |           |
| D2        | Ginder Creek Stormwater Treatment Pond          | 20,000                             |         |           | 20,000    |           |            |           |
|           | Total Stormwater Connection Fees/Reserves       | 75,000                             | 5,000   |           | 20,000    |           | 50,000     |           |
|           | Developer, Impact Fees and/or SEPA              | \                                  |         |           |           |           |            |           |
| Т8        | Roberts Drive Reconstruction                    | 900,000                            |         |           |           | 300,000   | 600,000    |           |
| Т9        | Roberts Drive/State Rt 169 Roundabout           | 2,230,000                          |         | 450,000   | 220,000   | 1,560,000 |            |           |
| T10       | SR 169 Gateway Corridor Improvement             | 3,200,000                          |         |           | 200,000   | 300,000   | 2,700,000  |           |
| T11       | Pacific Street Neighborhood Improvements        | 395,000                            |         |           |           |           |            | 395,000   |
|           | SR 169 Widening (Lawson/Baker)                  | 1,550,000                          |         |           |           |           | 350,000    | 1,200,000 |
|           | Fire Flow Loop to N. Commerical Area            | 800,000                            |         |           | 800,000   |           |            |           |
| S3        | West Black Diamond Sewer Lift Station           | 400,000                            |         |           | 50,000    | 250,000   | 100,000    |           |
| D2        | Ginder Creek Stormwater Treatment Pond          | 30,000                             |         |           | 30,000    |           |            |           |
|           | Total Developer, Street Impact and/or SEPA Fees | 9,505,000                          |         | 450,000   | 1,300,000 | 2,410,000 | 3,750,000  | 1,595,000 |

|            |  | Total \$<br>Project<br>2012 - 2017 | 2012    | 2013      | 2014      | 2015      | 2016       | 2017      |
|------------|--|------------------------------------|---------|-----------|-----------|-----------|------------|-----------|
|            | Street Fund Funding                            |                                    |         |           |           |           |            |           |
| T1         | General Street Improvement                     | 180,000                            | 30,000  | 30,000    | 30,000    | 30,000    | 30,000     | 30,000    |
| T5         | Elevate Abrams Avenue                          | 20,000                             | 20,000  |           |           |           |            |           |
| Т8         | Roberts Drive Reconstruction                   | 45,000                             |         |           | 45,000    |           |            |           |
| W4         | Public Works Facilities - Design & Engineering | 5,000                              | 5,000   |           |           |           |            |           |
|            | Total Street Fund Funding                      | 250,000                            | 55,000  | 30,000    | 75,000    | 30,000    | 30,000     | 30,000    |
|            | WSFFA  |                                    |         |           |           |           |            |           |
| W1         | Springs & River Crossing Rehab. Project        | 2,700,000                          | 300,000 | 1,400,000 | 1,000,000 |           |            |           |
| W5         | Springs Transmission Main Replacement P1       | 800,000                            |         |           |           |           | 100,000    | 700,000   |
|            | Total WSFFA                                    | 3,500,000                          | 300,000 | 1,400,000 | 1,000,000 |           | 100,000    | 700,000   |
|            | Wastewater Utility Funding                     |                                    |         |           |           |           |            |           |
| <b>S</b> 5 | Cedarbrook Sewer Main                          | 45,000                             |         |           |           |           |            | 45,000    |
|            | Total Wastewater Utility Funding               | 45,000                             |         |           |           |           |            | 45,000    |
|            | Grants (TIB,CDBG,DOE, etc)                     |                                    |         |           |           |           |            |           |
| T2         | SE 288th Street Overlay                        | 100,000                            | 100,000 |           |           |           |            |           |
| Т8         | Roberts Drive Reconstruction                   | 4,150,000                          |         |           |           |           | 4,150,000  |           |
| T10        | SR 169 Gateway Corridor Improvement            | 2,500,000                          |         |           |           |           | 2,500,000  |           |
| W1         | Springs & River Crossing Rehab. Project        | 500,000                            |         | 500,000   |           |           |            |           |
| W2         | 5th Ave Water Main Replacement                 | 175,000                            | 175,000 |           |           |           |            |           |
| D1         | Lake Sawyer Road Culvert and Guardrail         | 290,000                            |         | 40,000    | 250,000   |           |            |           |
| D2         | Ginder Creek Stormwater Treatment Pond         | 700,000                            |         |           |           | 700,000   |            |           |
|            | Total Grants                                   | 8,415,000                          | 275,000 | 540,000   | 250,000   | 700,000   | 6,650,000  |           |
|            | Grant Matching                                 |                                    |         |           |           |           |            |           |
| T2         | SE 288th Street Overlay                        | 20,000                             | 20,000  |           |           |           |            |           |
| Т4         | Rock Creek Bridge Rehab / Replace              | 20,000                             | 20,000  |           |           |           |            |           |
| Т8         | Roberts Drive Reconstruction                   | 220,000                            |         | 20,000    |           |           | 200,000    |           |
|            | Total Grant Matching                           | 260,000                            | 40,000  | 20,000    |           |           | 200,000    |           |
| Gra        | and Total Public Works CIP Funding             | 24,143,782                         | 873,782 | 2,580,000 | 2,880,000 | 3,320,000 | 11,940,000 | 2,550,000 |

## **REET II ANALYSIS SUMMARY (Fund 320)**

Capital Improvement Plan 2012 - 2017

| Real Estate Excise Tax Analysis                                | арісаі ініқ                          |                               |                          |                    |             |            |                     |         |
|--|--------------------------------------|-------------------------------|--------------------------|--------------------|-------------|------------|---------------------|---------|
| REET II - REVENUE  |                                      |                               |                          | C                  | apital Plan | 2012 - 201 | 7                   |         |
| REET II Funds Street Projects                                  | 2011 REET II<br>Budgeted &<br>Funded | 2012-2017<br>Summary<br>Total | 2012                     | 2013               | 2014        | 2015       | 2016                | 2017    |
| Beginning Fund Balance   | 543,991                              | 398,635                       | 398,635                  | 286,153            | 262,553     | 154,053    | 163,753             | 237,053 |
| REET Revenue (annual)  |                                      |                               |                          |                    |             |            |                     |         |
| 1/4 of 1% REET - Existing Property                             | 40,000                               | 384,000                       | 40,000                   | 48,000             | 55,000      | 63,000     | 81,000              | 97,000  |
| 1/4 of 1% REET - Other new homes                               |                                      | 45,200                        | 6,300                    | 6,400              | 6,500       | 6,700      | 7,300               | 12,000  |
| 1/4 of 1% REET - MPD   |                                      | 518,000                       |                          | 32,000             | 65,000      | 100,000    | 135,000             | 186,000 |
| Subtotal REET II Revenue                                       | 40,000                               | 947,200                       | 46,300                   | 86,400             | 126,500     | 169,700    | 223,300             | 295,000 |
| Other Sources and Uses   |                                      |                               |                          |                    |             |            |                     |         |
| Railroad Project Refund  | 84,644                               |                               |                          |                    |             |            |                     |         |
| Transfer to 104 Gen Fund Capital Projects                      | (70,000)                             | (140,000)                     | (80,000)                 |                    | (30,000)    | (30,000)   |                     |         |
| TOTAL Available Balance for Street Projects                    | 598,635                              | 1,205,835                     | 364,935                  | 372,553            | 359,053     | 293,753    | 387,053             | 532,053 |
|  |                                      |                               |                          |                    |             |            |                     |         |
| REET II PROJECT EXPENDITURES                                   |                                      |                               | Capital Plan 2012 - 2017 |                    |             |            |                     |         |
| REET II FROJECT EXPENDITORES                                   | 2011 REET II                         | 2012-2017                     | ·                        |                    |             |            |                     |         |
|  | Budgeted &<br>Funded                 | Summary<br>Total              | 2012                     | 2013               | 2014        | 2015       | 2016                | 2017    |
| Street Projects  |                                      |                               |                          |                    |             |            |                     |         |
| T3 Roberts Drive Sidewalk link to Morgan St                    | 80,000                               | 38,782                        | 38,782                   |                    |             |            |                     |         |
| T6 Grant Matching  | 40,000                               | 280,000                       | 40,000                   | 40,000             | 50,000      | 50,000     | 50,000              | 50,000  |
| T7 Intersection Improvements in Morganville                    |                                      | 100,000                       |                          | 40,000             | 60,000      |            |                     |         |
| T8 Roberts Drive Reconstruction                                |                                      | 205,000                       |                          |                    | 95,000      | 80,000     | 30,000              |         |
| T11 Pacific Street Neighborhood Improvements                   |                                      | 100,000                       |                          |                    |             |            | 70,000              | 30,000  |
| 2011 Lawson Newcastle Intersection                             | 80,000                               |                               |                          |                    |             |            |                     |         |
| Subtotal Street Projects funded with REET II                   | 200,000                              | 723,782                       | 78,782                   | 80,000             | 205,000     | 130,000    | 150,000             | 80,000  |
| Stormwater Projects  |                                      |                               |                          |                    |             |            |                     |         |
| D1 Lake Sawyer Road Culvert & Guardrail                        |                                      | 30,000                        |                          | 30,000             |             |            |                     |         |
| Subtotal Stormwtr Projects funded with REET II                 |                                      | 30,000                        |                          | 30,000             |             |            |                     |         |
| Total Projects FUNDED BY REET II                               | 200,000                              | 753,782                       | 78,782                   | 110,000            | 205,000     | 130,000    | 150,000             | 80,000  |
| REET II Left for Next Year (Ending Fund Balance)               | 398,635                              | 452,053                       | 286,153                  | 262,553            | 154,053     | 163,753    | 237,053             | 452,053 |
| REET based on Houses sold                                      |                                      |                               | 2012                     | 2013               | 2014        | 2015       | 2016                | 2017    |
| Existing Property Sales (in 000's)                             |                                      |                               | 62 @\$250                | 75 @\$255          | 85 @\$260   | 95 @\$265  |                     |         |
| Other new home sales (in 000's)                                | /in 0001-1                           |                               | 10 @\$250                | 10 @\$255          | 10 @\$260   | 11 @\$265  |                     |         |
| MPD Phase 1 Resulting Sales -non commercial<br>Population Base | (111 000 5)                          |                               | 4,060                    | 50 @\$255<br>4,077 | 4,239       | 4,536      | 200 @\$270<br>4,971 | 5,514   |
| Growth Increase (2.7 people per new househo                    | old)                                 |                               | 27                       | 162                | 297         | 435        | 543                 | 775     |
| TOTAL POPULATION   |                                      |                               | 4,087                    | 4,239              | 4,536       | 4,971      | 5,514               | 6,289   |

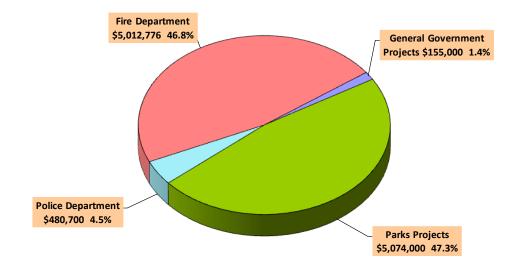


# **General Government Department Summary**

# Capital Improvement Plan 2012 - 2017

| Departments                   | Total \$<br>Project | 2012      | 2013      | 2014        | 2015        | 2016        | 2017        |
|-------------------------------|---------------------|-----------|-----------|-------------|-------------|-------------|-------------|
| General Government            |                     |           |           |             |             |             |             |
| Capital Facilities & Admin    | 35,000              | 35,000    |           |             |             |             |             |
| City Technology (not Police)  | 120,000             | 20,000    | 20,000    | 20,000      | 20,000      | 20,000      | 20,000      |
| Subtotal                      | 155,000             | 55,000    | 20,000    | 20,000      | 20,000      | 20,000      | 20,000      |
| Parks Department              | 5,074,000           | 353,000   | 43,000    | 55,000      | 958,000     | 785,000     | 2,880,000   |
| Public Safety                 |                     |           |           |             |             |             |             |
| Police Department (incl Tech) | 480,700             | 48,000    | 58,300    | 112,000     | 109,400     | 88,000      | 65,000      |
| Fire Department               | 5,012,776           | 94,500    | 365,000   | 1,099,000   |             | 345,000     | 3,109,276   |
| Subtotal                      | 5,493,476           | 142,500   | 423,300   | 1,211,000   | 109,400     | 433,000     | 3,174,276   |
| TOTAL Project COSTS           | \$ 10,722,476       | \$550,500 | \$486,300 | \$1,286,000 | \$1,087,400 | \$1,238,000 | \$6,074,276 |

## **General Government CIP by Department** Total: \$10,722,476



| REET I Payments                |
|--------------------------------|
| Repay Ginder Ck Land Loan      |
| Repay Loan Police Records Sys. |
| Repay Loan Fire Engine         |
| Total                          |

| Total 2012 - |        |        |        |        |        |        |
|--------------|--------|--------|--------|--------|--------|--------|
| 2017         | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   |
| 79,550       |        | 15,910 | 15,910 | 15,910 | 15,910 | 15,910 |
| 125,600      | 42,000 | 42,000 | 41,600 |        |        |        |
| 170,820      |        |        |        | 56,940 | 56,940 | 56,940 |
| 375,970      | 42,000 | 57,910 | 57,510 | 72,850 | 72,850 | 72,850 |



# **CIP General Government Funding Summary**

## Capital Improvement Plan 2012 - 2017

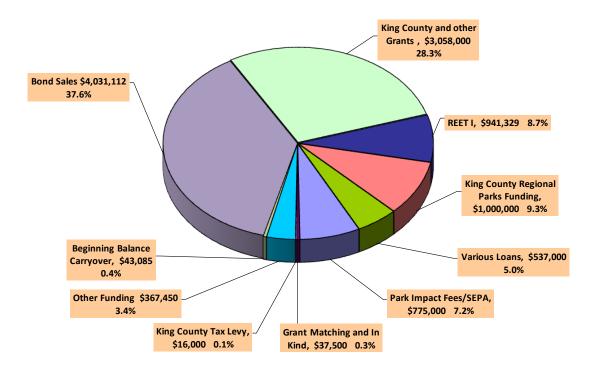
| REO | IIFS' | TFD | FIII | וחוי | NG |
|-----|-------|-----|------|------|----|
|     |       |     |      |      |    |

**TOTAL SOURCES** 

King County and Other Grants King County Regional Parks Funding Various Loans Park Impact Fees/SEPA Grant Matching and In Kind King County Tax Levy **Bond Sales** Other Funding Beginning Balance Carryover

| Total \$<br>Project | 2012      | 2013      | 2014        | 2015        | 2016        | 2017        |
|---------------------|-----------|-----------|-------------|-------------|-------------|-------------|
| 3,058,000           | 330,000   | 20,000    | 20,000      | 768,000     | 320,000     | 1,600,000   |
| 857,329             | 123,165   | 88,300    | 142,000     | 139,400     | 124,000     | 240,464     |
| 1,000,000           |           |           |             |             |             | 1,000,000   |
| 537,000             |           | 230,000   | 82,000      |             | 225,000     |             |
| 775,000             |           |           |             | 75,000      | 450,000     | 250,000     |
| 37,500              | 17,500    |           | 20,000      |             |             |             |
| 16,000              | 8,000     | 8,000     |             |             |             |             |
| 4,031,112           |           |           | 963,300     |             | 114,000     | 2,953,812   |
| 367,450             | 28,750    | 140,000   | 58,700      | 105,000     | 5,000       | 30,000      |
| 43,085              | 43,085    |           |             |             |             |             |
| \$10,722,476        | \$550,500 | \$486,300 | \$1,286,000 | \$1,087,400 | \$1,238,000 | \$6,074,276 |

# **General Government CIP by Type of** Funding Total: \$10,722,476



| Ongoing Maintenance and Operating Costs |                       |        |        |        |        |        |        |  |
|---|-----------------------|--------|--------|--------|--------|--------|--------|--|
|   | Total \$<br>Requested | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   |  |
| Trails Improvement Project - Salaries   | 20,000                |        |        |        |        | 10,000 | 10,000 |  |
| City Wide Tech Maint. & Subscriptions   | 192,000               | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |  |
| TOTAL OPERATING Gen Govt Costs          | 212,000               | 32,000 | 32,000 | 32,000 | 32,000 | 42,000 | 42,000 |  |

## **General Government**

| General Government  | -                                    |                   |                                       |         |         |         |         |           |
|---|--------------------------------------|-------------------|---------------------------------------|---------|---------|---------|---------|-----------|
|   |                                      | Total \$          |                                       |         |         |         |         |           |
| Capital Improvement F                                     | Plan 2012 - 2017                     | Project           | 2012                                  | 2013    | 2014    | 2015    | 2016    | 2017      |
|   |                                      | 2012 - 2017       |                                       |         |         |         |         |           |
| REET I FUNDING  |                                      |                   |                                       |         |         |         |         |           |
| L1 Patrol Car Replacement Prog                            | gram                                 | 365,000           | 40,000                                | 42,000  | 92,000  | 94,000  | 48,000  | 49,000    |
| L2 Police Technology Capital                              |                                      | 95,700            | 8,000                                 | 16,300  | 20,000  | 15,400  | 20,000  | 16,000    |
| L3 Police Reroof  |                                      | 20,000            |                                       |         |         |         | 20,000  |           |
| F1 Replace 2 Fire Support Vehice                          | cles                                 | 26,415            | 26,415                                |         |         |         |         |           |
| F5 New Fire Station and Equipn                            | ment                                 | 137,714           | 1,250                                 |         |         |         | 6,000   | 130,464   |
| P1 Grant Matching Funds                                   |                                      | 60,000            | 10,000                                | 10,000  | 10,000  | 10,000  | 10,000  | 10,000    |
| P11 Signage for Parks                                     |                                      | 15,000            |                                       |         |         |         |         | 15,000    |
| A1 City Technology Upgrades                               |                                      | 120,000           | 20,000                                | 20,000  | 20,000  | 20,000  | 20,000  | 20,000    |
| A2 Future Facility Prelim Eng/De                          | esign                                | 17,500            | 17,500                                |         |         |         |         |           |
| Total REET I Funding for Gen Gov                          | t CIP PROJECTS                       | 857,329           | 123,165                               | 88,300  | 142,000 | 139,400 | 124,000 | 240,464   |
| LOAN PAYMENTS (REET I)                                    |                                      |                   |                                       |         |         |         |         |           |
| L4 Repay Police Records Loan (                            | (2009)                               | 84,000            | 42,400                                | 41,600  |         |         |         |           |
| F2 Eng. 98 Replace Loan Payme                             | ent                                  | 208,340           | •                                     | ,       | 52,085  | 52,085  | 52,085  | 52,085    |
| F3 Replace Aid Car Loan Payme                             |                                      | 24,972            |                                       |         | ,       | ,       | ,       | 24,972    |
| F4 Brush Truck Chassis Loan Pa                            |                                      | 55,728            |                                       |         |         | 18,576  | 18,576  | 18,576    |
|   | ng for Loan Payments (not in total)  | 373,040           | 42,400                                | 41,600  | 52,085  | 70,661  | 70,661  | 95,633    |
| GRANT FUNDING   | <u> </u>                             | ,.                | ,                                     | ,       | ,,,,,,  | -,      | .,      | ,         |
|   | County Crantl                        | 668 000           |                                       |         |         | 668.000 |         |           |
| P1 Lake Sawyer Boat Launch ( P2 Shoreline Master Plan (DO | •                                    | 668,000<br>10,000 | 10,000                                |         |         | 000,000 |         |           |
| P3 Ginder Creek Trail Restoration                         | •                                    | 60,000            | 20,000                                | 20,000  | 20,000  |         |         |           |
| P4 Ginder Creek Acquisition (                             |                                      | 175,000           | 175,000                               | 20,000  | 20,000  |         |         |           |
| P4 Ginder Creek Acquisition (                             | •                                    | 125,000           | 125,000                               |         |         |         |         |           |
| P7 Regional Trail System Develo                           | •                                    | 300,000           | · · · · · · · · · · · · · · · · · · · |         |         | 100,000 | 100,000 | 100,000   |
| P8 Jones Lake Acquisition (Co                             | onservation Grant)                   | 200,000           |                                       |         |         |         | 200,000 |           |
| P9 Lake Sawyer Regional Park                              | (RCO Grant)                          | 1,500,000         |                                       |         |         |         |         | 1,500,000 |
| P10 Union Stump Memorial Park                             | k (RCO Grant)                        | 20,000            |                                       |         |         |         | 20,000  |           |
|   | <b>Total Grant Funding</b>           | 3,058,000         | 330,000                               | 20,000  | 20,000  | 768,000 | 320,000 | 1,600,000 |
| KING COUNTY REGIONAL F                                    | PARKS FUNDING                        |                   |                                       |         |         |         |         |           |
| P9 Lake Sawyer Regional Park                              |                                      | 1,000,000         |                                       |         |         |         |         | 1,000,000 |
| , ,   | ing County Bosional Boules Francisco | , ,               |                                       |         |         |         |         |           |
|   | ng County Regional Parks Funding     | 1,000,000         |                                       |         |         |         |         | 1,000,000 |
| KING COUNTY TAX LEVY                                      |                                      |                   |                                       |         |         |         |         |           |
| P7 Regional Trail System Develo                           | opment                               | 16,000            | 8,000                                 | 8,000   |         |         |         |           |
|   | <b>Total King County Tax Levy</b>    | 16,000            | 8,000                                 | 8,000   |         |         |         |           |
| IMPACT FEES OR SEPA                                       |                                      |                   |                                       |         |         |         |         |           |
| P8 Jones Lake Acquisition                                 |                                      | 200,000           |                                       |         |         |         | 200,000 |           |
| P9 Lake Sawyer Regional Park                              |                                      | 575,000           |                                       |         |         | 75,000  | 250,000 | 250,000   |
| Lane Sawyer negional raik                                 | Total Impact Fore or CERA            |                   |                                       |         |         |         | -       |           |
|   | Total Impact Fees or SEPA            | 775,000           |                                       |         |         | 75,000  | 450,000 | 250,000   |
| GRANT MATCHING and IN                                     |                                      |                   |                                       |         |         |         |         |           |
| P1 Lake Sawyer Boat Launch Im                             | •                                    | 20,000            |                                       |         | 20,000  |         |         |           |
| A2 Future Facility Prelim Eng/Do                          | esign                                | 17,500            | 17,500                                |         |         |         |         |           |
|   | Total Grant Matching Funds           | 37,500            | 17,500                                |         | 20,000  |         |         |           |
| LOANS FOR FINANCING                                       |                                      |                   |                                       |         |         |         |         |           |
| F2 Replace Engine 98 (5 yr 5%)                            | )                                    | 230,000           |                                       | 230,000 |         |         |         |           |
| F3 Replace Aid Car (12 yr 5%)                             |                                      | 225,000           |                                       |         |         |         | 225,000 |           |
| F5 Replace Brush Truck Chassis                            | s (5 yr 5%)                          | 82,000            |                                       |         | 82,000  |         |         |           |
|   | Total Loans                          | 537,000           |                                       | 230,000 | 82,000  |         | 225,000 |           |

|     |  | Total \$    |         |         |           |           |           |           |
|-----|--|-------------|---------|---------|-----------|-----------|-----------|-----------|
|     |  | Project     | 2012    | 2013    | 2014      | 2015      | 2016      | 2017      |
|     |  | 2012 - 2017 |         |         |           |           |           |           |
| DE  | /ELOPER/MITIGATION                                 |             |         |         |           |           |           |           |
| P1  | Lake Sawyer Boat Launch Improvements               | 100,000     |         |         |           | 100,000   |           |           |
| P6  | Tree Mitigation                                    | 30,000      | 5,000   | 5,000   | 5,000     | 5,000     | 5,000     | 5,000     |
|     | Total Developer/Mitigation Funding                 | 130,000     | 5,000   | 5,000   | 5,000     | 105,000   | 5,000     | 5,000     |
| во  | ND SALES   |             |         |         |           |           |           |           |
| F5  | New Fire Station and Equipment                     | 4,031,112   |         |         | 963,300   |           | 114,000   | 2,953,812 |
|     | Total Bond Sales                                   | 4,031,112   |         |         | 963,300   |           | 114,000   | 2,953,812 |
| ОТ  | HER FUNDING  |             |         |         |           |           |           |           |
| F2  | Replace Engine 98 (Surplus Funding)                | 135,000     |         | 135,000 |           |           |           |           |
| F4  | Replace Brush Truck Chassis (Surplus Funding)      | 3,000       |         |         | 3,000     |           |           |           |
| F5  | New Fire Station and Equipment                     | 99,450      | 23,750  |         | 50,700    |           |           | 25,000    |
|     | Total Carryover Funds Prior Years                  | 237,450     | 23,750  | 135,000 | 53,700    |           |           | 25,000    |
| CAI | RRYOVER FUNDS FROM PRIOR YEAR(S)                   |             |         |         |           |           |           |           |
| F1  | Replace Two Fire Support Vehicles                  | 43,085      | 43,085  |         |           |           |           |           |
|     | Total Carryover Funds Prior Years                  | 43,085      | 43,085  |         |           |           |           |           |
| TOT | AL GEN GOV CIP FUNDING (less REET I Loan Payments) | 10,722,476  | 550,500 | 486,300 | 1,286,000 | 1,087,400 | 1,238,000 | 6,074,276 |

# **REET I ANALYSIS SUMMARY (Fund 310)**

Capital Improvement Plan 2012 - 2017

| Real Estat       | e Excise Tax Analysis                   | ai iiipiot                          |                               |           |           |            |           |                  |         |
|------------------|---|-------------------------------------|-------------------------------|-----------|-----------|------------|-----------|------------------|---------|
| REET I - RE\     | /ENUE                                   |                                     |                               |           | Ca        | pital Plan | 2012 - 20 | 17               |         |
|                  |   | 2011 REET I<br>Budgeted &<br>Funded | 2012-2017<br>Summary<br>Total | 2012      | 2013      | 2014       | 2015      | 2016             | 2017    |
| Beg Fund         | Balance 104                             | 401,486                             | 346,986                       | 346,986   | 307,721   | 264,221    | 226,636   | 216,275          | 244,914 |
| REET Revenue     | (annual)                                |                                     |                               |           |           |            |           |                  |         |
| 1/4 of 1%        | REET - Existing Property                | 40,000                              | 384,000                       | 40,000    | 48,000    | 55,000     | 63,000    | 81,000           | 97,000  |
| 1/4 of 1%        | REET - Other new homes                  |                                     | 45,200                        | 6,300     | 6,400     | 6,500      | 6,700     | 7,300            | 12,000  |
| 1/4 of 1%        | REET - MPD                              |                                     | 518,000                       |           | 32,000    | 65,000     | 100,000   | 135,000          | 186,000 |
| Subtotal REET I  | Revenue                                 | 40,000                              | 947,200                       | 46,300    | 86,400    | 126,500    | 169,700   | 223,300          | 295,000 |
|                  | REET I Revenue                          |                                     |                               |           |           |            |           |                  |         |
| Reet II Tra      |   | 70,000                              | 140,000                       | 80,000    |           | 30,000     | 30,000    |                  |         |
| Carryover        |   |                                     |                               |           |           |            |           |                  |         |
| TOTAL Avail. Ba  | alance for Gen Govt Projects            | 511,486                             | 1,434,186                     | 473,286   | 394,121   | 420,721    | 426,336   | 439,575          | 539,914 |
|                  |   |                                     |                               |           |           |            |           |                  |         |
| RFFT I - PRO     | DJECT EXPENDITURES                      |                                     |                               |           | Ca        | oital Plan | 2012 - 20 | 17               |         |
|                  |   | 2011 REET I<br>Budgeted &           | Summary                       | 2012      | 2013      | 2014       | 2015      | 2016             | 2017    |
|                  |   | Funded                              | Total                         |           |           |            |           |                  |         |
| General Govern   |   |                                     |                               |           |           |            |           |                  |         |
| -                | ology Upgrades                          | 18,000                              | 120,000                       | 20,000    | 20,000    | 20,000     | 20,000    | 20,000           | 20,000  |
|                  | cility Site-Preliminary Engr/Design     | 7,500                               | 17,500                        | 17,500    |           |            |           |                  |         |
|                  | neral Government                        | 25,500                              | 137,500                       | 37,500    | 20,000    | 20,000     | 20,000    | 20,000           | 20,000  |
| Parks            |   |                                     |                               |           |           |            |           |                  |         |
|                  | tching Funds                            | 40,000                              | 60,000                        | 10,000    | 10,000    | 10,000     | 10,000    | 10,000           | 10,000  |
| P11 Signage fo   |   | 40.000                              | 15,000                        | 40.000    | 40.000    | 40.000     | 40.000    | 10.000           | 15,000  |
|                  | ks Projects with REET I                 | 40,000                              | 75,000                        | 10,000    | 10,000    | 10,000     | 10,000    | 10,000           | 25,000  |
| Public Safety    |   | 42.000                              | 05.700                        | 0.000     | 46 200    | 20.000     | 45.400    | 20.000           | 46.000  |
|                  | hnology Upgrades                        | 12,000                              | 95,700                        | 8,000     | 16,300    | 20,000     | 15,400    | 20,000           | 16,000  |
| L2 Vehicle Re    | placement Plan                          | 40,000                              | 365,000<br>20,000             | 40,000    | 42,000    | 92,000     | 94,000    | 48,000<br>20,000 | 49,000  |
|                  | ice Records Loan 2009                   | 42,000                              | 84,000                        | 42,400    | 41,600    |            |           | 20,000           |         |
| L4 Kepay For     |   | 94,000                              | 564,700                       |           |           | 112,000    | 109,400   | 88,000           | 65,000  |
| F1 Replace 2     | SUBTOTAL POLICE Fire Support Vehicles   | 34,000                              | 26,415                        | 90,400    | 99,900    | 112,000    | 109,400   | 88,000           | 03,000  |
| '                | place Loan Payment                      |                                     | 208,340                       | 20,413    |           | 52,085     | 52,085    | 52,085           | 52,085  |
|                  | id Car Loan Payment                     |                                     | 24,972                        |           |           | 32,003     | 32,003    | 32,003           | 24,972  |
| · •              | rush Truck Chassis                      |                                     | 55,728                        |           |           |            | 18,576    | 18,576           | 18,576  |
| 1                | Station and Equipment                   | 5,000                               | 137,714                       | 1,250     |           |            | 10,570    | 6,000            | 130,464 |
| I NEW ITES       | SUBTOTAL FIRE                           | 5,000                               | 453,169                       | 27,665    |           | 52,085     | 70,661    | 76,661           | 226,097 |
| Subtotal Pub     | olic Safety Proj. with REET I           | 99,000                              | 1,017,869                     | 118,065   | 99,900    | 164,085    | 180,061   | 164,661          | 291,097 |
| Total REET I Pro | ·                                       | 164,500                             | 1,230,369                     | 165,565   | 129,900   | 194,085    | 210,061   | 194,661          | 336,097 |
|                  | next year (Ending Balance)              | 346,986                             | 203,817                       | 307,721   | 264,221   | 226,636    | 216,275   | 244,914          | 203,817 |
|                  | ed on Houses sold                       | 3.0,000                             | _00,027                       | 2012      | 2013      | 2014       | 2015      | 2016             | 2017    |
|                  | perty Sales (in 000's)                  |                                     | ļ                             | 62 @\$250 | 75 @\$255 |            |           | 120 @\$270       |         |
| _                | home sales (in 000's)                   |                                     |                               | 10 @\$250 | 10 @\$255 | 10 @\$260  |           |                  |         |
|                  | 1 Resulting Sales -non commercial (in 0 | 000's)                              |                               |           |           |            |           | 200 @\$270       |         |
| Population       |   |                                     |                               | 4,060     | 4,077     | 4,239      | 4,536     | 4,971            | 5,514   |
|                  | rease (2.7 people per new household)    |                                     |                               | 27        | 162       | 297        | 435       | 543              | 775     |
|                  | ULATION                                 |                                     |                               | 4,087     | 4,239     | 4,536      | 4,971     | 5,514            | 6,289   |

# **Appendix**



This train car visited BD often, used to render aid during emergencies and disasters, as well as an instruction car for frequent safety classes. Note the ancient gas masks being modeled by a couple of the instructors. (Courtesy Black Diamond Historical Society)

#### **ORDINANCE NO. 11-972**

## AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ADOPTING THE BUDGET **FOR CALENDAR YEAR 2012**

WHEREAS, the Preliminary Budget was submitted to the City Council by the Mayor on November 2, 2011; and

WHEREAS, the City Council held public hearings on November 22, 2011, and December 1, 2011 and workstudies on September 29, 2011, October 12, 2011, and October 27, 2011, and

WHEREAS, a copy of the Budget was on file with the City Clerk for examination by the public during the time it was being considered by the City Council; now, therefore,

THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ORDAINS AS FOLLOWS:

The annual budget of the City of Black Diamond for the 2012 calendar year, a Section 1. copy of which is on file with the City Clerk, is hereby adopted by reference as the annual budget for the City of Black Diamond for calendar year 2012.

The total estimated revenue from all sources and expenditures by fund as set Section 2. forth in the 2012 budget document adopted by reference, are as follows:

|        |                                   | Estimated     | Estimated     |
|--------|-----------------------------------|---------------|---------------|
| Fund # | Fund Name                         | Revenues      | Expenses      |
| 001    | General Fund                      | 5,455,415     | 5,455,415     |
| 101    | Street Fund                       | 443,353       | 443,353       |
| 104    | REET I Fund - General Government  | 454,226       | 454,226       |
| 105    | REET II Fund - Street Projects    | 570,625       | 570,625       |
| 310    | Capital Fund - General Government | 458,000       | 458,000       |
| 320    | Capital Fund - Street Projects    | 288,782       | 288,782       |
| 401    | Water Fund                        | 1,490,874     | 1,490,874     |
| 402    | Water Capital Facility Fund       | 422,800       | 422,800       |
| 404    | Water Capital Fund                | 682,240       | 682,240       |
| 407    | Wastewater Fund                   | 864,957       | 864,957       |
| 408    | Wastewater Capital Fund           | 852,245       | 852,245       |
| 410    | Stormwater Fund                   | 468,340       | 468,340       |
| 510    | Equipment Reserves Fund           | 269,670       | 269,670       |
| Total  |                                   | \$ 12,721,527 | \$ 12,721,527 |

Section 3. This Ordinance shall include the 2012 Salary Schedule as shown in the attachment as Exhibit A.

Section 4. This Ordinance shall be in full force and effect five days after its passage, approval, posting and publication in summary form as provided by law.

Introduced the 15th day of December, 2011.

Passed by a majority of the City Council at a meeting held on the 15th day of December, 2011.

Mayor Rebecca Olness

Attest:

APPROVED AS TO FORM:

Chris Bacha, City Attorney

Published: /2 Posted: Effective Date:

#### ORDINANCE NO. 11-968

ORDINANCE OF THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, WASHINGTON, LEVYING THE GENERAL PROPERTY TAXES FOR THE CITY FOR THE FISCAL YEAR COMMENCING JANUARY 1, 2012 ON ALL PROPERTY BOTH REAL AND PERSONAL, IN SAID CITY, WHICH IS SUBJECT TO TAXATION FOR THE PURPOSE OF PROVIDING REVENUE FOR PUBLICE SAFETY FOR THE CITY OF BLACK DIAMOND FOR THE ENSUING YEAR AS REQUIRED BY LAW, PROVIDING FOR SEVERABILITY AND ESTABLISHING THE EFFECTIVE DATE

WHEREAS, the City Council of Black Diamond, Washington has met and considered the Public Safety budgets for the year of 2012; and

WHEREAS, the Cities under 10,000 population may increase the regular property tax levy from the previous year by up to one percent, and

WHEREAS, a Public Hearing was held on November 22, 2011 regarding the 2012 Budget and the property tax levy, and

WHEREAS, the City Council has properly given notice of the Public Hearing held public hearings on November 22, 2011 to consider the City's 2012 Preliminary Budget including the revenue sources, pursuant to RCW 84.55.120; and

WHEREAS, King County requires that the 2012 Property Tax Levies be submitted by December 2, 2011;

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ORDAINS AS FOLLOWS:

Section 1. Levy Amount A regular property tax is hereby levied in the amount \$1,383,289 which includes the allowed one percent increase over last years levy of \$1,369,593. This one percent increases property taxes by \$13,696. This total levy dollar amount is exclusive of the additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, and any increase in the value of state assessed property or any annexations that have occurred and any refunds or adjustment made by the county. The additional property taxes are estimated to add \$30,000 to the levy for new construction or any increase in the annexation, value of state-assessed property or adjustments. The final dollar amount of Property Taxes is determined by King County.

Section 2. Severability Should any section, paragraph, sentence, clause or phrase of this ordinance, or its application to any person or circumstance, be declared unconstitutional or otherwise invalid for any reason, or should any portion of this ordinance be preempted by State or Federal law or regulations, such decisions or preemptions shall not affect the validity of the remaining portions of this ordinance or its application to other persons or circumstances.

Section 3. Effective Date This Ordinance shall be published in the official newspaper of the City, and shall take effect and be in full force five (5) days after the date of publication.

Introduced the 22nd day of November, 2011.

Passed by a majority of the City Council at a special meeting held on the 22nd day of November, 2011.

Attest:

APPROVED AS TO FORM:

Chris Bacha, City Attorney

Published: 12/2/201/ Posted: 1/23/201/ Effective Date: 12/7/201/



## City of Black Diamond **Financial Management Policies** Per Resolution 08-560

### **Background and Purpose**

Financial policies provide guidelines for City of Black Diamond's leaders to ensure sound decisionmaking that safeguards core services while moving the community forward to achieve its vision. Good financial management ensures the City is able to withstand economic fluctuations, maintain focus on the entire financial picture, and adjust to the changing service needs of the community of Black Diamond.

This policy incorporates past financial practices in defining the current policies to be used by the City to meet its obligations and operate in a financially prudent manner. These policies have been established to provide general fiscal guidelines and are intended to provide sound direction in the management of the City's financial affairs.

#### **Operating Budget Policies**

General budget policies ensure service levels are reasonable and attainable and that budget documents detailing revenues and expenditures accurately reflect Council and community goals. The City of Black Diamond budget procedures are in compliance with the Revised Code of Washington, Chapter 35A.33. The City budgets annually on the calendar year beginning January 1<sup>st</sup> and Ending December 31<sup>st</sup>. The City Council shall adopt the budget by Ordinance at the fund level. Amendments to the budget that change fund totals will be adopted by the Council through an Ordinance, which is usually done mid-year and year-end.

#### **Citizen Involvement**

Citizen involvement shall be encouraged in the budget decision-making process through public hearings and study sessions.

#### **Service Level Determinations**

The City Council will establish municipal service levels and priorities for the upcoming year to guide staff in developing goals, objectives and budget proposals.

#### **Conservative Budgeting**

The City will use a conservative budgeting approach and accepted analytical techniques including trending, per capita estimates of intergovernmental revenue and sales and property tax estimates based on prior year revenues adjusted for reasonable known growth factors. All positions will be budgeted for a full year.

#### **Maintenance of Facilities and Equipment**

Adequate maintenance and replacement of the City's facilities, equipment and technology will be provided for in either the operating or capital budget. As practicable, these expenses will be forecasted in an equipment replacement fund in the operating budget.

#### **Sustainable Revenue Sources**

Ongoing operating program costs will not exceed the amount of ongoing revenue to finance those costs. The ongoing revenue will be identified along with new program costs. Cash balances in excess of the amount required to maintain strategic reserves will be used to fund one-time or non-recurring costs. In the event a fund has an emergency or economic downturn, resources from reserves may be used provided that they are replaced with in the next five years.

### **Cost Recovery**

All taxpayers should not pay for a service that benefits only certain individuals. Therefore, fees will be established where possible to recover costs of such services or programs. Fees for services will be reviewed and adjusted as necessary and at least once a year. Based on Council direction, general taxpayer revenues may be used to subsidize all or a portion of the cost of services.

#### **Fund Balance Reserve Policies**

Adequate fund balance and reserve levels help mitigate short-term emergencies and the effect of fluctuations in the economy, as well as assist in the financial strength of the City's bond ratings.

#### **Operating Fund Balance Reserves**

The City's goal is to achieve a 10% reserve of anticipated expenditures in the General Fund Balance over the next five years or more. The reserve will be used to meet seasonal cash flow demands, provide a financial cushion in an economic downturn and meet emergency needs. In the event that the fund balance falls below that amount, the City will work to restore the balance with cost reductions, rate increases and other measures within five fiscal years.

## **Contingency Reserve Fund**

A Contingency Reserve Fund may also be maintained in accordance with state law (RCW 35.A.33.145) to meet any municipal extent that could have not been reasonably known at the time of adopting the annual budget. The target balance may be consistent with state law at \$.375 per \$1,000 of assessed valuation.

## **Utility Operating Policies**

City utilities are enterprise funds and therefore need to maintain a revenue and expense structure that allows them to be self-supporting with adequate revenue that pays for maintenance, operations, debt service and capital costs. Adequate reserves, rate analyses and budgetary policies steer the utilities toward ongoing self-sufficiency.

#### **Utility Rates and Fees**

As enterprise funds, all utilities will be self-supporting through rates, connection charges and other fees. Whenever practical, smaller utility increases will be considered more frequently, to avoid large jump in rate payer bills. Revenue will pay maintenance, operation, debt service and provide funds for capital repairs and improvements. Rates and fees will be reviewed at least biennially and adjusted to adequately reflect the cost of services. Every five years a detailed rate analysis will take place to ensure financial solvency of the utilities.

## **Utility Fund Reserves**

All utilities will be operated in a manner to ensure an ending annual reserved fund balance in an amount equal to 90 days of annual operational appropriations. In the event that the fund balance falls below that amount or a new utility is formed, the City will work to restore the balance to that level with cost reductions, rate increases and other measures within five fiscal years. The City may use reserves to "smooth" rate increases over a period of years and avoid large jumps in ratepayer bills.

## **Debt Management Policies**

The City will maintain adequate available debt capacity to ensure funding for major, high priority projects.

The City of Black Diamond is an infrequent issuer of debt. Debt is primarily used to finance large capital investments. Various state laws limit the City's debt capacity. General obligation debt, backed by the full faith and credit of the City, is limited to 2.5% of the value of all taxable property within the City. That percentage includes councilmanic or non-voted debt (1.5% of property values) and Local Option Capital Asset Lending – a financing contract with the Office of the State Treasurer (39.94 RCW). Revenue bonds rely on a funding source, such as utility revenues, for debt repayment.

## **Interfund Loans**

The City will use interfund borrowing when such borrowing is cost effective, thereby eliminating the administrative cost of borrowing when adequate funds are available internally within the City's own resources. The City will not charge interest for such interfund loans that are repaid within six months. For loans beyond six months, the City will set a reasonable timeline for repayment of between one and five years and use the State's Local Government Investment Pool (LGIP) rate.

Interfund loans are permitted to cover cash flow for capital projects, where federal or state grants are approved, but there is a timing issue between city expenditures and the actual reimbursement by the granting agencies. Interfund loans shall be approved by Council with a resolution.

#### **Bond Rating**

The City will strive to obtain the best bond rating possible to produce the lowest possible interest rate on each bond sale.

#### **Cash Management and Investment Policies**

At any one time the City may have several million dollars in various funds that are not needed until some point in the future for operations, capital purchases or the repayment of debt. By placing these revenues in State's Local Government Investment Pool (LGIP) until the funds are needed, the City is able to earn interest that in turn serves as a revenue source to reduce costs to the community. Cash and investment policies reduce the City's investment risk.

#### **Cash Sufficiency**

The City will at all times maintain sufficient cash on hand to meet reasonably expected expenditures for the operating period.

#### **Investment Goals**

The City's idle cash will be invested on a continuous basis to maximize income. Priority will be given to legality of investment practices, the safety of the asset, followed by liquidity in case a need arises where the City needs access to the funds, followed by yield or return.

## Allocation of Investment Income

Where permitted, the City will pool its cash resources for investment purposes. Investment income will be re-allocated to the participating funds as much as practical.

#### **Alternative Financing Schemes and Derivative Products**

The City of Black Diamond shall not utilize alternative financing schemes or derivative products to avoid restrictions imposed by law or to utilize tax loop holes.

#### **Capital Projects and Planning Policies**

The City of Black Diamond owns considerable assets in roads, a sewer system, water system, storm water system, parks, buildings, equipment and other capital. The preservation, maintenance and future improvement of these facilities are a primary responsibility of the City. Capital items are defined as those projects and purchases costing more than \$5,000 and lasting three or more years.

#### **Capital Improvement Plan**

A Capital Improvement Program (CIP) is a flexible, multi-year plan containing the City's planned capital improvement projects and the recommended financing methods for funding projects. All funds and departments are brought together in a single consolidated plan for an overall view of the City's capital improvement needs. The plan includes the capital facilities element of the City of Black Diamond Comprehensive Plan required by the Growth Management Act and other capital projects that may not fit into the capital facilities category.

Capital projects typically apply to: 1) one-time costs for acquisition, construction, improvement, replacement or renovation of land, structures and major equipment; 2) expenditures which take place over two or more years; 3) funding with debt because of significant costs to be shared by current and future beneficiaries; and 4) systematic acquisition or repair and maintenance over an extended period of time.

# Capital Improvement Plan (CIP) Participation

Citizen participation in the Capital Improvement Program is a priority for the City. Among the activities which shall be conducted to address the need are the following:

- a) The Capital Improvement Plan shall be provided to the City Council in a timely manner to allow time for the Council members to review the proposal with constituents before it is considered for adoption
- b) Council study sessions on the Capital Improvement Plan will occur during the budget deliberations and shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
- c) Prior to the adoption of the budget and Capital Improvement Plan, the City Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed plan.

All projects included in the Capital Improvement Plan shall be consistent with the City's Comprehensive Plan.

# **Internal Consistency**

The CIP will be consistent with the Capital Facilities Element of the Comprehensive Plan covering transportation, water, wastewater, stormwater, parks, recreation and general government facilities.

# **Funding Sources**

City staff will analyze funding sources for all proposed capital improvement projects, including grant opportunities. Under Washington law, the City can only expend revenues from the Real Estate Excise Tax (REET) for capital items. Real estate excise tax of one-quarter of one percent on the sale of real property is currently dedicated to general government capital improvements and a second onequarter of one percent is allocated to public works projects. Both allocations may be changed by the Council. These designated revenues are collected in the Special Revenue Funds and then transferred to the appropriate funds for expenditures of debt service or capital projects as budgeted. Each REET fund has established a targeted reserve of \$200,000 to \$250,000 to cover an emergency or economic downturn.

# Relationship between Operating Budget and Capital Improvement Plan

The Capital Improvement Plan, as distinguished from the Operating Budget, is a multi-year financial plan for the acquisition, expansion, or rehabilitation of infrastructure, capital assets, or productive capacity of City services. Only those projects scheduled during the first year of the plan are adopted as part of the City's annual budget. Additionally, projects to be funded by bonds or "alternative funding" are budgeted when the funding is secured.

# **Accounting, Financial Reporting and Auditing Policies**

The City was incorporated in 1959, and operates under the laws of the State of Washington applicable to a Non-Charter code City classification adopted in 1990 with a Mayor-Council form of government. The City is a general-purpose governmental entity that provides general government services including law enforcement, fire, street improvement, parks and general administrative services. In addition the City owns and operates a water, sewer and drainage system.

# **Accounting and Budgeting System**

The City of Black Diamond will establish and maintain a high standard of accounting practices. Accounting and budgeting systems will at all times conform to the State of Washington Budgeting Accounting Reporting System (BARS) and federal and state regulations. Cities with populations under 25,000 are classified as category 2 cities and use the allowed accounting. The accounting is singleentry, cash basis accounting, which is a departure from generally accepted accounting principles (GAAP). The city uses the revenue and expenditure classifications contained in the Budgeting, Accounting and Reporting System (BARS) manual. The manual is prescribed by the State Auditor's Office under the authority of Washington State Law, Chapter 43.09 RCW.

# **Financial Reporting**

**Reporting frequency** –Monthly budget and actual reports are distributed to all departments. Quarterly reports, as a minimum frequency, are presented to the City Council.

Annual Report-Will be completed by April 30<sup>th</sup> and is distributed to the City Council, departments and the State Auditor's Office.

Reporting Improvements-The City will strive to continue to make improvements in its financial reporting so that information available to the public, the City's governing bodies and other city departments is clear and the best available for sound financial decisions.

Accounting System-A comprehensive accounting system is maintained to provide all financial information necessary to effectively operate the City.

Full Disclosure -All public reports are to contain full and complete disclosure of all material matters.

#### **Audit Policy**

The City will assist the State Auditor's Office in whatever way possible in conjunction with the preparation of the audit every two years and will implement modifications identified by the State Auditor to improve the City's internal controls and financial practices.

#### MPD Funding Agreement

This AGREEMENT (hereinafter "MPD Funding Agreement" or "Agreement") is dated the 1574 day of December 2011, and is entered into by and between BD Village Partners, LP ("BD Village"), a Washington limited partnership, BD Lawson Partners, LP, a Washington limited partnership ("BD Lawson") (BD Lawson and BD Village are collectively referred to herein as the "Developer"), and the City of Black Diamond, a Washington municipal corporation (the "City").

#### RECITALS

- A. WHEREAS, on June 29, 2007, the City, BD Village, and BD Lawson, LP entered into that certain City of Black Diamond Staff and Facilities Funding Agreement (the "Staff and Facilities Funding Agreement") to provide funding for city staff, city consultants, related support facilities, equipment expenses, and legal costs; and
- B. WHEREAS, on April 16, 2009, the City, BD Village, and BD Lawson executed an amendment to that Staff and Facilities Funding Agreement (the "First Amendment") that allowed for the funding of certain pre-approved economic development activities and increased the frequency of payments under the Staff and Facilities Funding Agreement in order to decrease the City's working capital; and
- C. WHEREAS, BD Village has applied for and received approval from the City for The Villages Master Planned Development (the "Villages MPD") pursuant to City of Black Diamond Ordinance No. 10-946 (the "Villages MPD Approval"); and
- D. WHEREAS, BD Lawson has also applied for and received approval from the City for the Lawson Hills Master Planned Development (the "Lawson Hills MPD") pursuant to City of Black Diamond Ordinance No. 10-947 (the "Lawson Hills MPD Approval"); and
- E. WHEREAS, Condition of Approval 2 in Exhibit C of Ordinance No. 10-946 requires that a development agreement ("The Villages Development Agreement") be executed between the City and BD Village before the City approves any subsequent implementing permits or approvals for the Villages MPD; and
- F. WHEREAS, Condition of Approval 156 in Exhibit C of Ordinance No. 10-946 requires that The Villages Development Agreement include a "specific 'MPD Funding Agreement' which shall replace the existing City of Black Diamond Staff and Facilities Funding Agreement; and
- G. WHEREAS, Ordinance No. 10-947 similarly requires that BD Lawson enter into a separate development agreement with the City (the "Lawson Hills Development Agreement") and that such development agreement contain a new funding agreement to replace the existing Staff and Facilities Funding Agreement; and

- H. WHEREAS, BD Village, BD Lawson, and the City agree that executing a new tri-party MPD funding agreement satisfies Ordinances Nos. 10-946 and No-947; and
- I. WHEREAS, the City, BD Village and BD Lawson intend for this Agreement to replace and supersede the Staff and Facilities Funding Agreement and the First Amendment in their entireties; and
- J. WHEREAS, the City, BD Village and BD Lawson recognize that while the City currently does not have sufficient revenues to pay for the staff necessary to effectively and efficiently handle its current workload, the parties expect that the Villages MPD and Lawson Hills MPD will produce revenue for the City and, as a result, that the need for some portions of the funding under this MPD Funding Agreement will be reduced over time and ultimately eliminated; and
- K. WHEREAS, the City, BD Village and BD Lawson acknowledge that revenue from the Villages MPD and Lawson Hills MPD, including sales tax, real estate excise tax, utility taxes, franchise fees, business license revenues, increased property tax receipts associated with higher land value, and other revenues from any business or land use, as well as the BD Village's and BD Lawson's infrastructure obligations imposed by the Villages MPD Approval and Lawson Hills MPD Approval, respectively, are expected to be sufficient to maintain the Village MPD's and Lawson Hills MPD's proportionate share of the City's adopted staffing levels of service and capital facility needs; and
- L. WHEREAS, on an ongoing basis, the City, BD Village and BD Lawson agree to manage their operations in a fiscally responsible manner; and
- M. WHEREAS, the City, BD Village, and BD Lawson hereby agree that the purpose of this MPD Funding Agreement is to create an instrument to fund City staff as necessary to implement the Villages MPD and The Villages Development Agreement as well as the Lawson Hills MPD and the Lawson Hills Development Agreement; and
- N. WHEREAS, the City, BD Village and BD Lawson hereby also agree that the intent of this MPD Funding Agreement includes the following: (i) to create a mechanism to reduce the Developer's Total Funding Obligation (as defined below) by ultimately eliminating the Developer's funding of City Staffing Shortfalls (as defined below) and instead funding one hundred percent (100%) of such City staff with City revenue; (ii) to establish a hierarchy of City staff necessary to provide basic administrative services within the City and for sufficient City staff to implement the Villages MPD and Lawson Hills MPD, The Villages Development Agreement and Lawson Hills Development Agreement, and to review and process implementing development permits for the Villages MPD and Lawson Hills MPD; (iii) to ensure funding of City staff assigned to the Master Development Review Team ("MDRT") to be established as defined herein; (iv) to provide the ability for the City to use consultants for professional review support related to the Villages MPD's and Lawson Hills MPD's implementing development permits; (iv) to provide the ability for the City to be able to quickly adapt to differing levels of work associated with the Villages

MPD and Lawson Hills MPD without hiring permanent staff; and (vi) to allow efficient and consolidated review of implementing development permits for the Villages MPD under The Villages Development Agreement and City code as well as the Lawson Hills MPD under the Lawson Hills Development Agreement and City code; and

O. WHEREAS, the City, BD Village and BD Lawson further agree that this MPD Funding Agreement is intended to cover three types of costs: (i) certain City staffing costs on an interim basis (i.e., City Staffing Shortfalls as defined below); (ii) MDRT Costs (as defined below); and (iii) any fiscal shortfalls created by the Villages MPD pursuant to Condition of Approval 156 of Ordinance No. 10-946 and the Lawson Hills MPD pursuant to Condition of Approval 160 of Ordinance No. 10-947 (defined hereinafter as "City Fiscal Shortfalls").

NOW, THEREFORE, in consideration of the mutual agreements set forth herein and other valuable consideration, the receipt and sufficiency of which is hereby acknowledged, BD Village, BD Lawson and the City hereby agree as follows:

#### AGREEMENT

- 1. Termination of Staff and Facilities Funding Agreement. This MPD Funding Agreement replaces and supersedes the Staff and Facilities Funding Agreement and First Amendment as to all lands within the Villages MPD and Lawson Hills MPD as legally described in Exhibit A attached hereto and incorporated herein.
  - a. Release of Existing Security. As a result of the parties' termination of the Staff and Facilities Funding Agreement, the City hereby agrees to execute of the release of the Staff and Facilities Funding Agreement's existing security in the form attached hereto and incorporated herein as Exhibit B.
- 2. City Staffing Funding Shortfalls. Subject to the MDRT Costs provision of this Agreement, Developer commits to fund one hundred percent (100%) of the then-actual salary and benefit costs of the City staff positions listed on Exhibit C attached hereto and incorporated herein, less any amounts actually received by the City from another applicant for payment of such salary and benefit costs (the "City Staffing Shortfalls"). Developer's funding obligation in this Section 2 is subject to the condition that all such salary and benefit costs be competitive with similar positions in the municipal community, as evidenced by reference to the Association of Washington Cities annual salary survey and similar documentation. In addition, Developer shall fund one hundred percent (100%) of the total furniture, fixture, and equipment costs ("FFE") associated with the City staff positions identified on Exhibit C, less any amounts actually received by the City pursuant to a separate agreement with another applicant or otherwise for payment of such FFE; provided, Developer's share of such FFE shall not exceed \$15,000 per month.

The City staff positions identified on Exhibit C may participate in processing implementing development permits for the Villages MPD and Lawson Hills MPD, and assist other staff who will process development applications submitted by the Developer and Third Parties. The parties acknowledge that the City will solely determine the method and manner of hiring and retaining the

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City staff positions identified on Exhibit C or through the Annual Review, and will be solely responsible for all development permit and/or personnel decisions, including compensation amounts which shall be competitive with similar positions in the municipal community.

- a. Reduction of City Staffing Shortfalls. If the most recent Fiscal Analysis (as defined below) or Annual Review (as defined below), whichever is more current, projects a fiscal benefit for the City, then the City and Developer shall promptly meet and negotiate in good faith to determine whether and when the salary and benefit costs of one or more City staff positions identified on Exhibit C should be funded by the City. If so, then the City shall identify the appropriate City staff position to be removed from the Developer's Total Funding Obligation under this Agreement whether or not the Wind-Down timing threshold associated with such City staff position (identified in Section 2(c)) has been triggered.
- b. Voluntary Agreement. The parties acknowledge that the Developer's commitment to fund City Staffing Shortfalls is a voluntary agreement into which the Developer freely enters pursuant to state law.
- c. Wind-Down and Wind-Up. In recognition that: a) the Villages MPD and Lawson Hills MPD build-out may fluctuate to follow market demands; and b) the voluntary nature of the Developer's City Staffing Shortfalls funding obligation, BD Village or BD Lawson may provide notice to the City of Wind-Downs and Wind-Ups of certain City staff positions outlined in Exhibit C.
  - i. Wind-Down Notices shall be delivered to the City and shall state that BD Village and/or BD Lawson intends on a date certain to cease paying for certain City Staffing Shortfall positions. In order to be effective, a Wind-Down Notice must comply with the following provisions:
  - ii. No Wind-Down Notice may be delivered to the City or otherwise be effective during the first twelve months following the Effective Date of this Agreement. Thereafter, the date certain required to be identified in a Wind-Down Notice may not be sooner than six months after delivery of the Wind-Down Notice to the City. No Wind-Down Notice may be based upon the substance of any prior development permit decision made by the Designated Official or MDRT member(s).
  - iii. During months 13 through 18 following the Effective Date, only Support Staff positions identified on Exhibit C may be subject to a Wind-Down Notice from BD Village or BD Lawson.
  - iv. During months 19 through 24 following the Effective Date, some or all Support Staff positions and/or Essential Staff positions identified on Exhibit C may be subject to a Wind-Down Notice from BD Village or BD Lawson. This notice

- may require Wind-Down of the identified Support Staff and Essential Staff simultaneously.
- v. After month 25 following the Effective Date, Support Staff, Essential Staff, and/or Core Staff positions may be subject to a Wind-Down Notice from BD Village or BD Lawson, which Notice may require wind-down of identified City staff simultaneously.
- vi. Upon receipt of a Wind-Down Notice and compliance by BD Villages or BD Lawson as appropriate with the above criteria, the City shall thereafter be responsible to determine whether it wants to continue funding the subject staff position(s). Wind-down shall include both the staff position and any related FFE
- vii. Wind-Up Notices shall state that BD Village and/or BD Lawson intends to reinitiate payment of certain City Staffing Shortfall costs and request the rehiring of certain City staff or consultant positions.
- viii. If no Core Staff position has received a Wind-Down Notice pursuant to subsection (c) above, then City shall complete the hiring of City staff or consultants positions identified in the Wind-Up Notice within six (6) months after receipt of the Notice. In the event the Wind-Up Notice requests Essential Staff or Support Staff, then City shall complete the hiring of the staff and consultants positions identified in the Notice within nine (9) months after receipt of the Notice unless otherwise agreed to by the Developer.
- ix. If any Core Staff position has received a Wind-Down Notice pursuant to subsection (c) above, then City shall complete the hiring of staff or consultants positions identified in a Wind-Up Notice within twelve (12) months after receipt of the Wind-Up Notice unless otherwise agreed to by the Developer. In such circumstances, Developer may request rehire of Core Staff positions only or may request Core Staff positions plus Essential Staff positions and/or Support Staff positions.
- 3. Master Development Review Team. The primary function of the MDRT is to process, review, and implement development permits and development agreements of the Villages MPD and the Lawson Hills MPD. The MDRT shall become effective upon approval of The Villages or Lawson Hills Development Agreement, provided that if an additional staff member or consultant has not yet been hired, the City agrees to review and process implementing development permits using City staff funded pursuant to the City Staffing Funding Shortfalls section outlined above.
  - a. MDRT Composition. The MDRT shall initially be comprised of the following current positions, or their functional equivalent: (i) City's Economic Development Director; (ii) the City's Community Development Director; (iii) the City's MPD planner; (iv) a new City administrative support position; (v) necessary consultants as determined in the

City's sole, reasonable discretion after consultation with the Developer; and (vi) additional City staff as identified by the Developer through the Annual Review described in Section 6, e.g. building official. The MDRT composition may be modified by mutual agreement of the parties. In recognition of the advantage of both parties of ensuring continuity through the review and processing of implementing development permits, the City may choose to offer multiyear employment contracts to some or all members of the MDRT; provided, however, that such contracts shall not increase Developer's Total Funding Obligation nor impair Developer's ability to exercise its rights pursuant to Section 2(c) ("Wind-Down and Wind-Up") as set forth herein.

- i. For purposes of this Agreement, consultants include, but are not limited to, professional engineering firms, planning and transportation firms, fiscal or financial consultants, and the City Attorney (which, for purposes of this Agreement, includes any attorney or professional staff in the City Attorney's law firm) and other legal consultants when performing services related to The Villages MPD and Lawson Hills MPD.
- MDRT Costs. The Developer shall fund one hundred percent (100%) of the costs of the MDRT by paying: (i) the salary and benefit costs of City Staff MDRT members identified in Section 3(a), less any amounts actually received by the City from others pursuant to Section 2; (ii) the actual amounts invoiced by consultants; and (iii) the FFE associated with such City Staff MDRT members (the "MDRT Costs"). MDRT Costs shall also initially include the purchase of three (3) vehicles exclusively for the MDRT two (2) pool vehicles and one (1) inspection vehicle - the costs of which shall not exceed \$125,000.00 in total. In determining such vehicle purchases, the City shall consider the purchase of hybrid or similar "green" vehicles. Thereafter, the MDRT's FFE shall include all costs associated with the ongoing expense and maintenance of these three (3) vehicles.
  - i. MDRT Cost Allocation. The City shall allocate MDRT Costs to BD Village and BD Lawson on a proportionate share basis based on time spent.
- c. Reduction or Elimination of MDRT Costs. In recognition that the Villages MPD and Lawson Hills MPD build-out may fluctuate to follow market demands, the Parties acknowledge and agree that BD Village and/or BD Lawson may elect to reduce, or eliminate, MDRT staffing during the Annual Review described in Section 6. If, during Annual Review, BD Village and/or BD Lawson elect to cease paying all MDRT Costs for a given calendar year, the City's obligations under this Section 3 shall also cease for such calendar year.
- d. City Fee Provision. In consideration for the Developer's funding of the MDRT and paying the MDRT Costs, the City shall not collect permit or administrative fees or deposits otherwise applicable to implementing project permits sought for the Villages MPD or the Lawson Hills MPD, except for fees or other charges as required by this Agreement; provided, however, that this subsection 3(d) shall be void and Developer

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shall be fully responsible for all permit and administrative fees or deposits otherwise applicable to implementing project permits sought for the Villages MPD, the Lawson Hills MPD, and any other property within the City if BD Village or BD Lawson elects to cease paying all MDRT Costs pursuant to Section 3(c).

- 4. City Fiscal Shortfalls. The Developer shall prepare and submit to the City the fiscal analysis in the manner prescribed by Condition of Approval 156 of City of Black Diamond Ordinance No. 10-946 and Section 13.6 of The Villages Development Agreement (the "Village Fiscal Analysis"), and by Condition of Approval 160 of City of Black Diamond Ordinance No. 10-947 and Section 13.6 of the Lawson Hills Development Agreement (the "Lawson Fiscal Analysis") (collectively the "Fiscal Analysis").
  - a. Fiscal Impact. If the Fiscal Analysis projects a deficit in City revenue required to fund necessary service and maintenance costs (staff and equipment) of facilities that are required to be constructed as a condition of the Villages or Lawson Hills MPD Approvals or any related implementing development permits (the "City Fiscal Shortfalls"), then the City, after consultation with Developer, shall determine in its sole reasonable discretion the staff, facilities, and/or equipment necessary for Developer to provide at its sole expense in order to satisfy the interim funding obligations required by the MPD Approvals. To the extent that Developer disagrees with the City's decision regarding the City Fiscal Shortfalls, Developer may pay any disputed amounts or otherwise comply under protest. Developer shall retain the right to utilize the Dispute Resolution process set forth in Section 24. The potential limitation on the use of interim funding set forth in Condition of Approval 156 of City of Black Diamond Ordinance No. 10-946 and Condition of Approval 160 of City of Black Diamond Ordinance No. 10-947 regarding the Fiscal Analysis prepared and submitted to the City prior to the commencement of Phase III shall remain fully applicable. In such case, and prior to City approval of any implementing development permits for projects in Phase III, the City and Developer agree to promptly negotiate in good faith solutions to cure the Phase III fiscal deficit. The City shall not approve any implementing development permits for projects in Phase III before agreement is actually reached in writing on solutions to cure the Phase III fiscal deficit.
- 5. Developer's Total Funding Obligation. The Developer's total funding obligation under this Agreement shall be the sum of the City Staffing Shortfalls plus the MDRT Costs plus the City Fiscal Shortfalls, if any (hereinafter "Total Funding Obligation"), less any duplication in Developer's payment obligation among those three funding categories.
- 6. Annual Review. Prior to September 20th of each calendar year or on a date mutually agreed to by the City and Developer, the City and Developer shall conduct an annual review with members of the MDRT (the "Annual Review"). The Annual Review shall include, but not be limited to, a review of each of the following items:
  - a. Work completed by the MDRT during the prior year including the length of implementing development permit review timeframes and processes;

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- MDRT costs incurred during the prior year and during the term of this Agreement;
- c. Extent of work the Developer expects to submit to the City during the next calendar year;
- d. MDRT staffing levels needed for the next calendar year commencing in January to perform the work projected by the Developer;
- e. Consultants necessary to provide review support and the rate schedule of consultants on the City's MDRT roster;
- f. The prior year's Quarterly Accountings;
- Necessary FFE to support MDRT members for the following calendar year;
- h. Fiscal performance of the City as related to the most recent Fiscal Analysis submitted by the Developer. The City and Developer shall review the City's projected budget amounts to determine which, if any, City staff identified on Exhibit C may be removed from the Developer's Total Funding Obligation established by this Agreement and funded by the City; and
- i. In the event of: (i) a full Wind-Down of Support Staff, Essential Staff, and Core Staff positions by BD Village and/or BD Lawson; or (ii) a decision by BD Village and/or BD Lawson to cease operations of the MDRT for a calendar year, the City shall exercise its best efforts to organize and make available to Developer at Developer's cost copies of all public records related to the affected MPD or MPDs, and to summarize any open MDRT items.

Provided, however, the first Annual Review to be completed by the City and Developer by September 20, 2011 (or a date mutually agreed to by the City and Developer), shall only review the above items from the Execution Date to the date of the Annual Review itself. During each Annual Review and based upon the above items, the City and Developer shall mutually agree in writing to at least the following items: (i) an annual budget for MDRT Costs for the following calendar year to be included in the Monthly Fixed Amount (as defined below); (ii) a MDRT staffing and work plan/program for the following calendar year; and (iii) any other items required by this Agreement or The Villages Development Agreement or Lawson Hills Development Agreement.

# 7. Payment Procedure.

- a. Monthly Fixed Amount. During Annual Review, City and Developer shall mutually agree to and determine a monthly fixed amount that the Developer shall deposit with the City by the first (1st) day of each month to cover one-twelfth of the Developer's Total Funding Obligation for that given year (the "Monthly Fixed Amount"). Such Monthly Fixed Amount is subject to modification between Annual Reviews upon mutual written agreement of the parties.
- b. Consultant Deposit. Within forty-five (45) days of the Effective Date, Developer shall provide to the City funds in the amount of fifty thousand dollars (\$50,000.00) (the Page 8 of 25

- "Consultant Deposit") as a security deposit for ongoing consulting fees and costs incurred under the MDRT for the Villages MPD and/or Lawson Hills MPD implementing development permit review and processing. The City shall invoice the Developer monthly for actual consulting costs paid, which Developer shall pay in the normal course of business. If Developer fails to pay any such invoices within forty-five (45) days, City shall be entitled to deduct the full amount of any such invoices from the security deposit referenced above. In such event, Developer shall replenish the full amount deducted from the security deposit within ten (10) days. The City shall place the Consultant Deposit in an interest bearing account. The City shall relinquish the Consultant Deposit and any accrued interest to the Developer by the later of thirty (30) days after terminating this Agreement or thirty (30) days after payment of all Consultant invoices for services performed prior to the effective date of a Wind-Down Notice from the Developer for all consultants. The amount of funds to be retained as a Consultant Deposit shall be reviewed by the parties during the Annual Review.
- c. Quarterly Accounting. Within fifteen (15) days after the last day of each calendar quarter, the City shall provide BD Village and BD Lawson with an accounting for the previous quarter (the "Quarterly Accounting"). This Quarterly Accounting shall include actual monthly costs of City staff positions included within the Developer's Total Funding Obligation as well as any credits due under the Non-MPD Related Credit Procedure (Section 8) from the previous calendar quarter. In addition, the Quarterly Accounting shall include reports with descriptions for each MDRT member (including City staff and consultants) depicting the amount of time that each MDRT member allocated to MDRT activities during the previous quarter. Any refund or additional amount due shall be invoiced to the Developer, which shall either reduce the next Monthly Fixed Amount due from the Developer or the Developer shall promptly pay the additional amount due with the next Monthly Fixed Amount due within forty-five (45) days. If the Quarterly Accounting shows a deviation of greater than ten (10) percent between actual monthly costs and the Monthly Fixed Amount, the City and Developer shall promptly meet to discuss in good faith whether the Monthly Fixed amount should be adjusted upward or downward for the remainder of the applicable calendar year.
- d. Third Party Payment. If a Third Party submits to the City a Villages MPD-related implementing development permit application (e.g., building permits) or Lawson Hills MPD-related implementing development permit application that is reviewed by the MDRT, the City shall invoice directly the Third Party for the MDRT's costs of such review on a monthly basis together with such Third Party's proportionate share of any MDRT Costs described in Section 3(b) above. Each quarter, the City shall deduct the total payments received from such Third Parties from the Developer's Monthly Fixed Amount. The City shall exercise its best efforts to identify separately in the Quarterly Accounting the deductions associated with Village MPD-related implementing development permit applications and the deductions associated with Lawson Hills MPDrelated implementing development permit applications.

- 8. Non-MPD Related Credit Procedure. As part of the Quarterly Accounting, the City shall account for any non-Villages MPD and non-Lawson Hills MPD related permit revenue over five hundred dollars (\$500.00) that was received by the City as a result of City staff positions listed on Exhibit C. The Quarterly Accounting shall show the City providing the Developer a credit towards the following month's Monthly Fixed Amount by that amount of non-Villages MPD and non-Lawson Hills MPD related permit revenue received by the City, provided City staff positions funded by this Agreement worked on that non-Villages MPD and non-Lawson Hills MPD permit.
- 9. Building Permit Surcharge. As anticipated in the Staff and Facilities Funding Agreement, but only to the extent permitted by law, a voluntary agreement under RCW 82.02.020 or other agreement between Developer and its purchasers in which said purchasers release and hold the City harmless from any claims related thereto, and only then if the City Council adopts a resolution, the City hereby agrees to apply a per dwelling unit or equivalent fee on each future building permit issued within the Villages MPD and the Lawson Hills MPD. This fee is intended to recapture the costs incurred by the Developer under the Staff and Facilities Funding Agreement (the "Surcharge"), and shall only be assessed on building permits for new construction within The Villages MPD or the Lawson Hills MPD. Remodels, tenant improvements, or reconstruction due to fire damage or other catastrophe shall not be assessed the Surcharge. This Surcharge shall also not apply to Public Uses as defined in The Villages Development Agreement or Lawson Hills Development Agreement.
  - a. Surcharge Calculation. The Surcharge for the Villages MPD (the "Village Surcharge") shall be calculated based on the costs incurred by BD Village from execution date of the Staff and Facilities Funding Agreement to the execution date of The Villages Development Agreement divided by the number of dwelling units or an equivalent thereof. BD Village shall determine the unit number to be included within the calculation of the Village Surcharge prior to the City's issuance of the first building permit for the Villages MPD. As part of the Annual Review, BD Village may request to modify how the Village Surcharge is assessed, such as removing commercial development from the Village Surcharge. The Surcharge for the Lawson Hills MPD (the "Lawson Surcharge") shall be calculated based on the costs incurred by BD Lawson from execution date of the Staff and Facilities Funding Agreement to the execution date of the Lawson Hills Development Agreement divided by the number of dwelling units or an equivalent thereof. BD Lawson shall determine the unit number to be included within the calculation of the Lawson Surcharge prior to the City's issuance of the first building permit for the Lawson Hills MPD. As part of the Annual Review, BD Lawson may request to modify how the Lawson Surcharge is assessed, such as removing commercial development from the Lawson Surcharge
  - b. Surcharge Accounting. Within sixty (60) days following execution of The Villages Development Agreement or the Lawson Hills Development Agreement, the City shall provide BD Village or BD Lawson, respectively, with an accounting of all costs incurred by such party under the Staff and Facilities Funding Agreement and the First Amendment. Within thirty (30) days of receipt of the City's accounting, BD Village or

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- BD Lawson shall review the cost figures and provide the City with the fee structure for the Village Surcharge or Lawson Surcharge, respectively, based on this final cost.
- c. Surcharge Collection. The City will collect the Village Surcharge and Lawson Surcharge for BD Village and BD Lawson, respectively, at the issuance of each building permit within the Villages MPD and Lawson Hills MPD, as applicable. As a part of the Quarterly Accounting, the City shall provide an accounting to BD Village and BD Lawson of the Village and Lawson Surcharges collected and the amount due to the BD Village and BD Lawson, respectively. The City shall issue a check in this amount to BD Village and BD Lawson within thirty (30) days of the Quarterly Accounting's issuance.
- d. Surcharge Indemnity. BD Village shall indemnify, defend and hold harmless the City, its officers, officials, and employees from and against any and all claims, losses, damages, liabilities, actions, and judgments of third parties (including reasonable attorney and expert witness fees) arising out of, relating to, resulting from, or caused by the City's application of the Village Surcharge to the Villages MPD building permits. Similarly, BD Lawson shall indemnify, defend and hold harmless the City, its officers, officials, and employees from and against any and all claims, losses, damages, liabilities, actions, and judgments of third parties (including reasonable attorney and expert witness fees) arising out of, relating to, resulting from, or caused by the City's application of the Lawson Surcharge to the Lawson Hills MPD building permits.
- 10. Security. Security shall be provided by the Developer to the City to assure that, in the event of Developer's default, the City Staffing Shortfalls and MDRT Costs provided under this Agreement are timely paid to the City.
  - a. Security Schedule. The Developer shall provide security as follows:
    - i. Commencing on the Effective Date and until December 31, 2011, collectively BD Village and BD Lawson shall provide security of three million dollars (\$3,000,000.00). To meet this obligation, BD Village and BD Lawson shall collectively provide to the City a letter of credit in a form reasonably acceptable to the City evidencing cash or other liquid assets in the minimum amount of two million dollars (\$2,000,000.00). BD Village shall also provide a first position deed of trust to the City on King County Parcel Nos. 0221069024, 0221069030, and 1121069006 of at least one million dollars (\$1,000,000.00) no later than the Effective Date (the "Deed of Trust") in the form attached hereto as Exhibit D.
    - For the calendar year 2012, following the Annual Review in year 2011 and until December 31, 2013, BD Village and BD Lawson collectively shall provide a letter of credit to the City totaling 125% of its projected annual City Staffing Shortfalls and MDRT Costs less consultant costs. The City shall automatically release the Deed of Trust when this letter of credit is renewed on December 31, 2011.

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- iii. Thereafter, the City and Developer shall negotiate renewed and extended security in an amount equal to at least 100% of the projected annual City Staffing Shortfalls and MDRT Costs less consultant costs up to a maximum of two million dollars (\$2,000,000.00), after consideration of the extent of development completed at that time.
- b. Security Termination. The Developer's obligation to provide security shall automatically terminate with termination of this Agreement.
- 11. **Definitions**. Previously undefined capitalized terms used throughout this Agreement shall be defined as follows:
  - Support Staff: Those positions identified on Exhibit C.
  - Essential Staff: Those positions identified on Exhibit C.
  - Core Staff: Those positions identified on Exhibit C.
  - d. Third Party: Any party other than BD Village or BD Lawson submitting permit applications for development within the Villages MPD or the Lawson Hills MPD.
  - e. MPD: Master Planned Development.
  - f. Phase: The Villages MPD and the Lawson Hills MPD are collectively planned in four Phases: Phase 1A, Phase 1B, Phase 2, and Phase 3. The land areas for each Phase, together with infrastructure plans for each Phase, are shown in Chapter 9 of The Villages Master Planned Development Application dated December 31, 2009 and Chapter 9 of the Lawson Hills Master Planned Development Application dated December 31, 2009.
  - g. Non-Villages MPD and Non-Lawson Hills MPD related permit revenue: Fees generated by permit applications for development not located within the Villages MPD or the Lawson Hills MPD.

#### 12. Term.

- a. Effective Date. This Agreement shall take effect upon the date of full execution, which shall be consistent with the date of execution by the last of the parties, as provided in the signature blocks at the end of this Agreement.
- b. Termination Date. This MPD Funding Agreement shall terminate upon the later of: (i) the Villages MPD build-out is complete or expiration or revocation of the Villages MPD Approval; or (ii) Lawson Hills MPD build-out is complete or expiration or revocation of the Lawson Hills MPD Approval.
- 13. Amendments. The City or Developer may request changes to this MPD Funding Agreement. Proposed changes that are mutually agreed upon by all parties will be incorporated by mutually executed

written agreement. No amendment to this Agreement shall be effective until approved by the City Council by resolution.

14. Notices. Any notice or other communication to any party given under this Agreement will be effective only if in writing and delivered (1) personally, (2) by certified mail, return receipt requested and postage prepaid, (3) by facsimile transmission with written evidence confirming receipt, or (4) by overnight courier (such as UPS, FedEx, or Airborne Express) to the following addresses:

# If to BD Village:

BD Village Partners, LP 10220 NE Points Drive, Suite 310 Kirkland, WA 98033 Attn: Brian Ross Fax: 425-898-2139

#### With Copy to:

Cairncross & Hempelmann 524 Second Avenue, Suite 500 Seattle, WA 98104-2323 Attn: Nancy Rogers Fax: 206-587-2308

#### If to BD Lawson:

BD Lawson Partners, LP 10220 NE Points Drive, Suite 310 Kirkland, WA 98033 Attn: Brian Ross Fax: 425-898-2139

#### With Copy to:

Cairncross & Hempelmann 524 Second Avenue, Suite 500 Seattle, WA 98104-2323 Attn: Nancy Rogers Fax: 206-587-2308

#### To the City:

City of Black Diamond P.O. Box 599 Black Diamond, WA 98010

Attn: Mayor Fax: 360-886-2592

#### With Copy to:

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Michael R. Kenyon Kenyon Disend, PLLC 11 Front Street South Issaquah, Washington 98027 Fax: 425-392-7071

The addresses and facsimiles to which notice is to be given may be changed by written notice given in the manner specified in this Section 14 and actually received by the addressee.

- 15. Attorney's Fees and Expenses. In the event that any party requires the services of an attorney in connection with the dispute resolution process outlined in Section 24 of this Agreement, the substantially prevailing party shall be entitled to recover its reasonable attorney, expert witness, and paralegal fees, together with costs, expenses, and arbitration costs.
- 16. Successors and Assigns/Binding Effect. This Agreement shall bind and inure to the benefit of the parties and their respective receivers, trustees, insurers, successors, subrogees, transferees, and assigns. BD Village or BD Lawson shall have the right to assign its obligations under this Agreement as the master developer of the Villages MPD and the master developer of the Lawson Hills MPD, respectively, provided BD Village or BD Lawson gives the City thirty (30) days prior written notice of such assignment and successor/assignee provides evidence of its ability to meet the security obligation outlined in Section 10.
- Choice of Law. This Agreement shall be construed and governed by the laws of Washington State. Any legal proceeding to enforce the terms of this Agreement shall be in King County, Washington.
- Execution in Counterparts. This Agreement may be executed in one or more counterparts and as executed shall constitute one Agreement, binding on all parties, notwithstanding that all parties are not signatory to the same counterpart.
- Severability: Captions. In the event that any clause or provision of this Agreement should be held to be void, voidable, illegal, or unenforceable, the remaining portions of this Agreement shall remain in full force and effect. In lieu of each clause or provision that is determined to be void, voidable, illegal, or unenforceable, there shall be added as a part of this Agreement a similar clause or provision as similar as possible that is legal, valid, and enforceable. Headings or captions in this Agreement are added as a matter of convenience only and in no way define, limit or otherwise affect the construction or interpretation of this Agreement.
- Interpretation. This Agreement shall be given a fair and reasonable interpretation of the words contained in it without any weight being given to whether a provision was drafted by one party or its counsel. The parties hereby acknowledge that this Agreement has been reached as a result of arm's length negotiations with each party represented by counsel. No presumption shall arise as a result of one party or the other having drafted all or any portion of this Agreement.

- 21. Entire Agreement. This Agreement contains all of the terms, promises, conditions and representations made or entered into by and between the parties, supersedes all prior discussions, agreements and memos, whether written or oral between the parties, and constitutes the entire understanding of the parties and shall be subject to modification or change only in writing and signed by all parties. Waiver of any default will not be deemed to be a waiver of any subsequent default. Waiver or breach of any provision of the Agreement will not be deemed to be a waiver of any other or subsequent breach and will not be construed to be a modification of the terms of this Agreement.
- 22. Time of the Essence. Time is of the essence with respect to the performance of every covenant and condition of this Agreement.
- 23. Authority. Each party represents and warrants to the other party that it has full power and authority to make this Agreement and to perform its obligations hereunder and that the person signing this Agreement on its behalf has the authority to sign and to bind that party.
- 24. Dispute Resolution. If a conflict arises under this Agreement, the Parties shall have the right to file a lawsuit to enforce the rights and obligations hereunder and/or to enter into nonbinding mediation pursuant to RCW 7.07, the Uniform Mediation Act. Either Party may initiate mediation by serving a request on the other Party. If either Party files a lawsuit, and mediation has not yet been initiated, then the other Party shall have the right to require the filing Party to enter into nonbinding mediation by serving the filing Party with a notice of mediation within ten (10) days after a complaint is filed. In any case, the mediation shall be scheduled for the earliest date possible, but in no event later than forty-two (42) days before the deadline for filing dispositive motions or a motion for a permanent injunction pursuant to the court's scheduling order.

[Signatures appear on following page]

IN WITNESS WHEREOF, the parties have executed this MPD Funding Agreement.

# BD VILLAGE PARTNERS, LP

| By: Yarrow Bay | Development, LLC, its general partner |
|----------------|---------------------------------------|
| By: BRNW,      | Inc., its member                      |
| Ву:            | Brian Ross, President                 |
| Date:          | 12/12/11                              |

# BD LAWSON PARTNERS, LP

By: Yarrow Bay Development, LLC, its general partner By: BRNW, Inc., its member By: Date:

CITY OF BLACK DIAMOND

Rebecca Olness, Mayor

# City of Black Diamond 2012 Budget Calendar

| INTERNAL<br>DATE                        | STATE LAW<br>LIMITATIONS         | BUDGET PREPARATION STEPS  |  |  |  |  |
|---|----------------------------------|---|--|--|--|--|
| July 25                                 | None                             | Finance formulates message to accompany department budget requests  |  |  |  |  |
| August 2                                | September 12                     | Departmental budget requests distributed  |  |  |  |  |
| August 2                                | None                             | Salary and Benefits projections for 2012  |  |  |  |  |
| August 19                               | September 26                     | Department request estimates to be filed with Finance   |  |  |  |  |
| August 27                               | October 3                        | Revenue projection for all funds; estimate of General Fund ending balance for December 31, 2011   |  |  |  |  |
| Sept 29                                 | None                             | Finance provides expenditure budgets for October 2<br>Council packet  |  |  |  |  |
| Sept 29                                 | October 3                        | Finance submits to CAO the proposed preliminary budget setting forth the complete financial program   |  |  |  |  |
| Sept 29<br>(Workstudy)<br>October 12    | October 3                        | CAO provides Council with current info on revenue from all sources as adopted in 2011 budget, and provides them with the proposed preliminary budget setting forth the proposed General Fund revenue    |  |  |  |  |
| October 12<br>(Workstudy)               | None                             | Mayor, Finance and Department heads review General Fund expenditures budgets with Council   |  |  |  |  |
| October 27<br>(Workstudy)               | None                             | Council reviews Public Works budgets for revenues and expenditures for all Public Works budgets, including street, water, wastewater, stormwater and all associated funds. Also reviews overall budget. |  |  |  |  |
| November 2                              | November 2                       | CAO prepares preliminary budget and budget message and files with the city legislative body and city clerk  |  |  |  |  |
| November 4<br>and<br>November 11        | November 4<br>and<br>November 11 | City Clerk publishes Notice of Public Hearings on 2011 budget once a week for two consecutive weeks and publishes filing of preliminary budget  |  |  |  |  |
| November 19                             | November 20                      | Copies of the Preliminary Budget made available to the public   |  |  |  |  |
| November 22<br>(Special Mtg.)           | November 22                      | City Council holds <b>public hearing</b> on revenue sources and expenditures for the upcoming budget year including possible increases in property tax revenue  |  |  |  |  |
| November 22 (Special Mtg.)              | November 22                      | Property tax public hearing   |  |  |  |  |
| November 22<br>(Special Mtg.)           | Before Nov 30                    | City Council adopts preliminary property tax levy for 2012 budget (possibly hold 2 <sup>nd</sup> in December due to delays in information from the County   |  |  |  |  |
| December 1<br>(Regular Mtg.)            | December 1                       | City Council holds final <b>public hearing</b> on 2012 budget   |  |  |  |  |
| December 1 or<br>15, (Regular<br>Mtgs.) | December 1 or<br>Dec 15          | City Council adopts Final 2012 budget and transmits to the State Auditor's Office   |  |  |  |  |

**Bold** = Regular Council Meeting

| 2012 Salary Schedule               | Level 1 | Level 2 | Level 3 | Level 4 | 5 & On   |
|------------------------------------|---------|---------|---------|---------|----------|
| To I To Garage                     |         |         |         |         | <b>5</b> |
| City Administrator                 | 9,161   | 9,459   | 9,913   | 10,271  | 10,634   |
| Assistant City Administrator       | 7,875   | 8,269   | 8,663   | 9,056   | 9,450    |
| Court Administrator                | 5,775   | 6,038   | 6,300   | 6,563   | 6,825    |
| Interim Court Administrator        | 5,200   | ,       | ,       | ,       | ,        |
| Court Clerk (50% hourly)           | 18.17   | 19.69   | 21.20   | 22.72   | 24.23    |
| Economic Development Ex Director   | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Stewardship Director               | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| City Attorney                      | 8,000   | 8,400   | 8,820   | 9,261   | 9,724    |
| City Clerk                         | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Deputy City Clerk                  | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Finance Director                   | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Deputy Finance Director            | 6,500   | 6,875   | 7,250   | 7,625   | 8,000    |
| Utility Clerk                      | 3,150   | 3,413   | 3,675   | 3,938   | 4,200    |
| Senior Accountant 75% (hourly)     | 25.28   | 26.55   | 27.87   | 29.27   | 30.73    |
| Accountant 1 Journey (hourly)      | 16.28   | 17.09   | 17.94   | 18.84   | 19.78    |
| Administrative Assistant 2         | 3,150   | 3,413   | 3,675   | 3,938   | 4,200    |
| Administrative Assistant 1         | 2,310   | 2,494   | 2,678   | 2,861   | 3,045    |
| Information Services Manager       | 6,825   | 7,219   | 7,613   | 8,006   | 8,400    |
| Police Chief                       | 10,034  | 10,376  | 10,350  | 11,065  | 11,462   |
| Police Commander                   | 8,096   | 8,365   | 8,636   | 8,905   | 9,217    |
| Police Sergeant                    | 7,816   | 8,254   | -,      | - /     | - /      |
| Police Officer                     | 4,748   | 5,321   | 5,896   | 6,469   | 7,013    |
| Police Records Coordinator         | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Police Clerk 62.5% (hourly)        | 14.75   | 16.18   | 17.61   | 18.61   | 20.45    |
| Facilities Equipment Coordinator   | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Human Resources Director           | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Community Development Ex Director  | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Permit Technician Supervisor       | 5,775   | 6,038   | 6,300   | 6,563   | 6,825    |
| Permit Technician                  | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Compliance Officer                 | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Senior Planner                     | 5,249   | 5,511   | 5,787   | 6,076   | 6,380    |
| Planner                            | 4,410   | 4,719   | 5,027   | 5,336   | 5,644    |
| Associate Planner                  | 4,394   | 4,614   | 4,845   | 5,087   | 5,341    |
| Assistant Planner                  | 4,099   | 4,304   | 4,519   | 4,745   | 4,982    |
| Building Official                  | 6,825   | 7,219   | 7,613   | 8,006   | 8,400    |
| Parks Department Director          | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Public Works Director              | 7,350   | 7,744   | 8,138   | 8,531   | 8,925    |
| Utilities Supervisor               | 6,825   | 7,219   | 7,613   | 8,006   | 8,400    |
| Public Utilities Operator          | 4,620   | 4,700   | 4,792   | 4,884   | 4,976    |
| Public Works Administrative Asst 3 | 4,166   | 4,375   | 4,594   | 4,823   | 5,065    |
| Utility Worker                     | 3,257   | 3,572   | 3,887   | 4,202   | 4,538    |
| Utility Worker Seasonal (hourly)   | 12.98   | ,       | ,       | ,       | ,        |

# **City of Black Diamond Statistics**

**City Hall Address:** 

24301 Roberts Drive PO Box 599 Black Diamond, WA 98010

Phone: (360) 886-2560 Fax: (360) 886-2592

Class: Code

Form of Government: Mayor-Council

Model Traffic Ordinance: No

Wards: No

Special Districts: Auburn School District No. 408, Enumclaw School

District No. 216, Kent School District No. 415, King County Ferry District, King County Flood Control Zone District, King County Public Hospital District No. 1, King County Rural Library District, Port of Seattle, Tahoma School District No. 409

Web Site: www.ci.blackdiamond.wa.us

Business Hours: 8:30am - 5:00pm

Council Meetings: 1st & 3rd Thu - 7:00pm

County: King

Incorporation 1959: Although the City has been around for more than one hundred years as a coal mining town, the City of Black Diamond did not incorporate until 1959. It was determined by a favorable majority vote on January 20, 1959; and the first official meeting of the Black Diamond City Council was held on March 3, 1959.

Black Diamond location: on Hwy 169, south of Interstate 90, in southeast King County about 30 miles southeast of Seattle. It is near Renton (18 miles), and Enumclaw (8 miles). Black Diamond is positioned 47.31 degrees north of the equator and 122.00 degrees west of the prime meridian.

Population and land area: The population of Black Diamond is approximately 4,180 (2009). The amount of land area in Black Diamond is 8.381 sq. kilometers. The amount of surface water is 0.212 sq kilometers. Black Diamond elevation is 628 feet above sea level.

#### **Attractions:**

# **Flaming Geyser State Park**

Flaming Geyser State Park is a 480-acre day-use park with more than three miles of freshwater shoreline on the Green River. The park's most unique feature is its "geysers" (methane seeps). Park activities include whitewater rafting and model airplane flying.

# City of Black Diamond Statistics, Cont.

#### **Black Diamond Historical Museum**

PO Box 232

32627 Railroad Ave at Baker Street

Black Diamond WA 98010

Phone: 360-886-2142 This museum has exhibits of 19th century machinery, a jail and more. Please call ahead

for hours of operation

# **Major Businesses:**

**Anesthesia Supply Company Enumclaw School District** City of Black Diamond Palmer Coking Coal Co.

Average commute: 38 minutes

Educational Level: 87.5% high school diploma or higher

21.8% Bachelor's degree or higher

| Property Tax History |             |              |                |           | Sales Tax History   |
|----------------------|-------------|--------------|----------------|-----------|---------------------|
|                      | Assessed    | New          | Final Assessed |           |                     |
|                      | Valuation   | Construction | Valuation      | Levy Rate | Year Sales Taxes    |
| 2000                 | 294,620,050 | 8,162,011    | 302,782,061    | 2.206     | <b>2000</b> 178,553 |
| 2001                 | 322,721,666 | 11,613,750   | 334,335,416    | 2.196     | <b>2001</b> 171,913 |
| 2002                 | 353,992,917 | 4,667,520    | 358,660,437    | 2.097     | <b>2002</b> 202,713 |
| 2003                 | 356,571,798 | 2,394,661    | 358,966,459    | 1.981     | <b>2003</b> 178,703 |
| 2004                 | 401,497,572 | 1,943,946    | 403,441,518    | 1.904     | <b>2004</b> 230,263 |
| 2005                 | 427,240,702 | 4,372,118    | 431,612,820    | 2.032     | <b>2005</b> 227,760 |
| 2006                 | 446,214,893 | 3,578,995    | 449,793,888    | 2.003     |                     |
| 2007                 | 497,642,229 | 2,397,737    | 500,039,966    | 1.839     | ,                   |
| 2008                 | 560,299,568 | 7,314,478    | 567,614,046    | 1.651     | <b>2007</b> 305,497 |
| 2009                 | 626,088,991 | 10,806,265   | 636,895,256    | 1.521     | <b>2008</b> 286,610 |
| 2010                 | 552,382,312 | 2,739,869    | 555,122,181    | 1.777     | <b>2009</b> 249,526 |
| 2011                 | 529,857,064 | 3,058,528    | 532,915,592    | 2.570     | <b>2010</b> 265,177 |
| 2012                 | 536,580,666 | 2,514,106    | 539,094,772    | 2.593     | <b>2011</b> 297,333 |